

2008 Michigan State University Combined Research and Extension Plan of Work

I. Plan Overview

1. Brief Summary about Plan Of Work

Michigan State University (MSU), the state's land-grant institution, is charged with generating research-based knowledge and educational programs people can access to make informed decisions to improve their lives. The mission of the Michigan Agricultural Experiment Station (MAES) is to generate knowledge through strategic research to enhance agriculture, natural resources, and families and communities in Michigan. To fulfill its mission, the MAES strives to maintain a balance between basic and applied research and relies heavily on the input of its constituents in identifying research priorities. Michigan State University Extension (MSUE) helps people improve their lives through an educational process that applies knowledge to critical issues, needs, and opportunities.

The success and accomplishments of the MAES and MSUE are fueled by close ties with each other, as well as close linkages to state agencies, commodity groups and other stakeholders, plus outstanding legislative support.

Agriculture is one of Michigan's top three industries. The state's agricultural/food system -- including leather, food, floriculture/ornamentals/turfgrass and biomass energy industries -- accounts for \$60.1 billion in total economic activity (direct and indirect) and more than 1 million jobs. Agriculture generates more than \$35 billion in direct economic activity and more than 727,000 direct jobs. In total, the agricultural/food system employs nearly a quarter of all people working in Michigan. The system is likely second only to the auto industry in importance to the state's economy. Michigan also has one of the most diverse agricultural industries in the United States. The state is second only to California in variety of crops grown. From field crops such as corn, wheat and soybeans to fruits such as cherries, apples, grapes and blueberries; to horticultural crops such as ornamental trees and flowering plants; and livestock, honey and fish, Michigan grows just about anything one can think of except citrus.

At the same time, Michigan is a state defined, literally, by water. Without the Great Lakes, Michigan's peninsulas would not exist. Nor would much of the state's agriculture, shipping and tourism offerings. According to the Michigan Department of Environmental Quality (DEQ), Michigan has more households -- 1.12 million -- served by private wells than any other state.

For Michigan and Michigan State University, the possibilities to expand ties between industry and agriculture go far beyond alternative energy. The state is uniquely positioned to build a new biobased economic sector upon the existing foundation of agriculture, forestry and natural resources, and industrial and manufacturing sectors. The result would be the advancement of a new, sustainable biobased sector that will provide a competitive advantage in meeting the growing global demand for renewable sources of materials, chemicals and energy in products, processes and packaging.

The MAES and MSUE have the research, education and outreach capabilities to partner with other MSU units and with other Michigan universities to drive Michigan forward to achieve this goal. Michigan is a rapidly changing state with evolving needs, valuable assets and a diverse population. These realities produce challenges, new opportunities and complex issues for individuals, families and communities. The MAES and MSUE have created a statewide, cohesive plan that uses the MSU research capability and knowledge base. This plan fosters economic development, improved quality of life, a healthy environment and a plentiful and secure food supply for all Michigan residents.

Estimated Number of Professional FTEs/SYs total in the State.

Year	Extension		Research	
	1862	1890	1862	1890
2008	180.0	0.0	85.0	0.0
2009	180.0	0.0	85.0	0.0
2010	180.0	0.0	85.0	0.0
2011	180.0	0.0	85.0	0.0
2012	175.0	0.0	85.0	0.0

II. Merit Review Process

1. The Merit Review Process that will be Employed during the 5-Year POW Cycle

- Internal University Panel
- External University Panel
- External Non-University Panel
- Combined External and Internal University Panel
- Combined External and Internal University External Non-University Panel
- Expert Peer Review

2. Brief Explanation

The challenges facing Michigan agriculture and natural resources are increasingly complex and diverse. Michigan Agricultural Experiment Station (MAES) research programs are continuously evaluated for relevance and progress. A strategic visioning process, linked to those of MAES-affiliated colleges at MSU (Agriculture and Natural Resources, Veterinary Medicine, Engineering, Social Science and Natural Science), has identified five target areas that will drive the MAES research agenda over the next decade. This process also involves industry experts, university faculty members, and MSU Extension and Experiment Station Council members and includes scientific review by peers (local, national and international) and industry experts. These target areas address the research priorities of Michigan agriculture and natural resources industries, but are also linked to national goals and new initiatives. The target areas are: Food and Health, Environmental Stewardship and Natural Resources Policy and Management, Enhancing Profitability in Agriculture and Natural Resources, Secure Food and Fiber System, and Families and Community Vitality.

MSU Extension (MSUE) uses several continuous processes that assist in setting priorities and evaluating program goals and plans. At the county level, the public, local government officials, advisory group members, extension council members, staff members and industry experts are involved in both the stakeholder process and review of the county and individual agents' plans. Each Area of Expertise (AoE) Team reviews the county needs, agents' plans, and research to support these programs as well as others that may reflect emerging trends. In addition, the AoE goals are reviewed by state leaders and industry experts for quality and relevance. Collectively these plans are reviewed by MSUE and MAES directors who not only evaluate them, but use them in their regional and statewide presentations to describe future plans.

Jointly, MSUE and the MAES address issues of concern in local communities with research and teaching by using a network of citizen advisory groups at the local and state levels. County Extension councils identify and prioritize issues, seek collaborations and resources, and communicate to others the importance of Extension's educational programming. Citizen Advisory Councils help establish research priorities at the 14 MAES field research stations. The MSU Extension and Experiment Station Council serves as a liaison among county councils, field station advisory groups and state agencies and organizations.

III. Evaluation of Multis & Joint Activities

1. How will the planned programs address the critical issues of strategic importance, including those identified by the stakeholders?

As the state's land-grant institution, Michigan State University is charged with generating research-based knowledge and educational programs so that people can make informed decisions to improve their lives. To accomplish this important mission, the MAES and MSUE are constantly evaluating and updating the areas they focus on to best meet the ever-changing needs of Michigan's people, industries and communities. As the state's priorities change, research and educational programs, research agendas and external relationships also must change. The MAES and MSUE worked together in 2005-06 to gather public input on the issues of greatest concern to Michigan citizens. This issues identification process, called Strengthening Michigan's Economy, ensured that relevant, research-based educational programming is available to address local issues. Both organizations used this input to guide state-level decisions for research priorities and program support. Due to stakeholder input, MSUE and the MAES has focused more sharply on bio-based products that can help boost the Michigan economy, including fuels, chemicals, nutraceuticals and food products, as well as youth and family issues, the environment, land use issues and biotechnology.

2. How will the planned programs address the needs of under-served and under-represented populations of the State(s)?

Program 1 (Soil, Water and Natural Resources): Urban sprawl and community vitality research and education programs are partnering with local urban agencies and groups that have never worked with MSUE or the MAES before. Program directors have made sure that under-served people are members of advisory and planning boards. Program 2 (Plant Sciences): Of the more than

53,000 farms in Michigan, about 300 are classified as organic. Organic growers and growers who are considering incorporating more organic production practices into their operations have been asking for research on pest control methods that meet organic certification standards. In partnership with Michigan Food and Farming Systems (MIFFS), the USDA Risk Management Agency and the Black Farmers Association, programs are reaching underrepresented racial/ethnic farm operators. Program 4 (Food Quality, Nutrition and Processing): Michigan has one ethanol plant and a new biodiesel plant is scheduled to be built in 2006. MSU is working with industries that are considered non-traditional stakeholders. Program 5 (Economics, Marketing and Policy): Destination marketers and technology managers are non-traditional audiences. Many research programs employ multi-cultural graduate and post-graduate students. Program 6 (Human Health, Environment, Family, Youth, Society and Community): Individuals, families and communities that are low income, at risk, and under-served are targeted in this area through family resource management, parenting and community development programs. 4-H after-school programs are used to target non-traditional audiences.

3. How will the planned programs describe the expected outcomes and impacts?

Each of the planned programs have specific outcomes that are expected to happen during the five-year plan of work. In some programs, the specified outcomes and impacts are scheduled to happen in the first or second year, but other outcomes will continue to occur throughout the five-year period and beyond. Under each planned program, specific progress towards the outcomes and impacts are documented.

4. How will the planned programs result in improved program effectiveness and/or efficiency?

MSUE and MAES programs have a well-documented history of increasing efficiency, improving productivity, both of which result in better quality of life for the state's residents. Because of their close working relationship, MSUE education programs are research-based and the results of MSUE programs inform MAES research. Specific examples of this tightly integrated interaction are in each planned program.

IV. Stakeholder Input

1. Actions taken to seek stakeholder input that encourages their participation

- Use of media to announce public meetings and listening sessions
- Targeted invitation to traditional stakeholder groups
- Targeted invitation to non-traditional stakeholder groups
- Targeted invitation to traditional stakeholder individuals
- Targeted invitation to non-traditional stakeholder individuals
- Targeted invitation to selected individuals from general public
- Survey of traditional stakeholder groups
- Survey of traditional stakeholder individuals
- Survey of the general public
- Survey of selected individuals from the general public

Brief explanation.

As the state's land-grant institution, Michigan State University is charged with generating research-based knowledge and educational programs so people can make informed decisions to improve their lives. To accomplish this important mission, the MAES and MSUE are constantly evaluating and updating their areas of focus to best meet the ever-changing needs of Michigan's people, industries and communities. The MAES and MSUE worked together in 2005-06 to gather public input on the issues of greatest concern to Michigan citizens. This issues identification process, called Strengthening Michigan's Economy, ensured that relevant, research-based educational programming is available to address local issues.

General public: Four focus groups, in different locations throughout the state, gave a representative sample of residents the opportunity to provide a set of themes for the online surveys. Individuals recruited for focus groups were diverse in age, sex, employment, race/ethnicity and location of residency (urban, suburban and rural). In addition, about 1,000 residents participated in a telephone survey conducted by the MSU Institute for Public Policy and Social Research.

Commodity groups, key partners, other stakeholders: Area of Expertise (AoE) teams asked for input at meetings with their advisory committees and/or through targeted interviews, focus groups or surveys.

Program participants, constituents, interested Michigan residents: A link to an online survey was posted on the MAES and MSUE Web sites, as well as on MSUE county office and MAES field station Web sites.

County Extension council members and other county residents: These groups were asked to participate in at least two countywide meetings to discuss some of the major issues and trends facing the state, examine the implications for their

communities, and then prioritize the concerns for research and education for that county. Each county conducted two sessions structured to get consistent feedback information from across the state.

MSU faculty members (with and without MAES and MSUE appointments) and MSUE specialists and program leaders: MSU college deans identified participants who participated in a set of five focus groups to formulate questions for a faculty survey. A more detailed survey was sent to all faculty members, and resulted in a high response rate.

MAES field station advisory board members: Local advisory board members were invited to participate in county discussions. In addition, most of these advisory board members were involved in AoE team meetings.

MAES and MSUE faculty members: Faculty members were encouraged to seek out and participate in the appropriate AoE team discussions.

2(A). A brief statement of the process that will be used by the recipient institution to identify individuals and groups stakeholders and to collect input from them

1. Method to identify individuals and groups

- Use Advisory Committees
- Use Internal Focus Groups
- Use External Focus Groups
- Open Listening Sessions
- Needs Assessments
- Use Surveys

Brief explanation.

With a mission to generate knowledge through strategic research to enhance agriculture, natural resources, and families and communities in Michigan, the MAES has an extremely broad and long list of stakeholders. In reality, every Michigan citizen is an MAES and MSUE stakeholder.

The Strengthening Michigan's Economy process offered multiple ways for people in various roles and locations to help identify the issues and opportunities for MAES research and MSUE educational programming during the years ahead.

Statewide telephone surveys for the State of the State Survey (SOSS) and citizen focus groups were used to identify the major issues and opportunities in Michigan and assign a priority ranking to each.

A Web-based survey asked what do you see as the role for MAES and MSUE related to key issues and opportunities?

Community-based discussions in all Michigan counties, involving the local MAES advisory committees, MSUE councils and others were held to learn what are the issues and opportunities that you think should be addressed by MAES research and MSUE educational programs?

Area of Expertise (AoE) Teams conducted subject-specific focus groups comprising a variety of stakeholders.

Community groups, commodity and producer groups and other state and local partners were asked what are the specific issues and opportunities in your field of interest that should be addressed by MAES research and MSUE educational programs?

The MAES/MSUE State Council responded to the question: Looking at the results of the SOSS survey, what are the implications for MAES research and MSUE educational programming in the future?

AoE co-chairs representing 29 teams were asked to identify emerging issues and opportunities. Each team conducted stakeholder/constituent input sessions and reflected the results in plans of work.

Faculty focus groups, with representatives from all MSU colleges and units, were held to learn faculty perceptions of emerging Michigan issues and opportunities and identify ways that MSU science might be used to address those issues and opportunities. MSU faculty and MSUE/MAES staff surveys were used to develop a better understanding of MSU's ability to respond to the issues and opportunities identified in the faculty focus groups.

County teams, including MAES field station managers, synthesized and submitted local priorities identified by local MSUE councils and MAES advisory committees.

AoE teams synthesized and prioritized content-specific program and research needs generated from input of their advisory bodies.

2(B). A brief statement of the process that will be used by the recipient institution to identify individuals and groups who are stakeholders and to collect input from them

1. Methods for collecting Stakeholder Input

- Meeting with traditional Stakeholder groups
- Survey of traditional Stakeholder groups
- Meeting with traditional Stakeholder individuals
- Survey of traditional Stakeholder individuals
- Meeting with the general public (open meeting advertised to all)
- Survey of the general public
- Meeting with invited selected individuals from the general public
- Survey of selected individuals from the general public

Brief explanation

General public: Four focus groups, in diverse locations throughout the state, gave a representative sample of residents the opportunity to identify priority concerns and opportunities. In addition, about 1,000 residents participated in a telephone survey conducted by the MSU Institute for Public Policy and Social Research. The survey asked them to identify priority issues. A summary of the results is posted online.

Commodity groups, key partners, other stakeholders: Area of Expertise (AoE) teams asked for input at meetings with their advisory committees and/or through targeted interviews, focus groups or surveys. They were asked to identify specific concerns and trends, and then determine priorities for MAES research and MSUE education.

Program participants, constituents, interested Michigan residents: A link to an online survey was posted on the MAES and MSUE Web sites, as well as on MSUE county office and MAES field station Web sites. The survey asked people to identify issues of greatest concern and to indicate levels of knowledge and involvement with these two organizations.

County Extension council members and other county residents: These groups were asked to participate in at least two meetings to discuss some of the major issues and trends facing the state, examine the implications for their communities, and then prioritize the concerns for research and education for that county. Counties considered carefully other sectors beyond the county council that need to be represented and invited representatives of those groups to their meetings. Seven MSU faculty members identified some of the major issues and trends facing the state in the areas of economy, land use, agriculture, health, families, youth, communities and the environment. This information was then used at the county Extension meetings.

MSU faculty members (with and without MAES and MSUE appointments) and MSUE specialists and program leaders: MSU college deans identified participants for a set of five focus groups to discuss a faculty survey. A more detailed survey was conducted of all faculty members to learn about future trends and to further understand the needs and the capacity for research and education. The response rate was unusually high.

MAES field station advisory board members: Local advisory board members were invited to participate in county discussions. In addition, many of these advisory board members were involved in AoE team meetings.

MAES and MSUE faculty members: Faculty members were encouraged to seek out and participate in the appropriate AoE team discussions.

3. A statement of how the input will be considered

- In the Budget Process
- To Identify Emerging Issues
- Redirect Extension Programs
- Redirect Research Programs
- In the Staff Hiring Process
- In the Action Plans
- To Set Priorities

Brief explanation.

As discussed earlier, stakeholder input provides the foundation for the research and educational programs developed by the MAES and MSUE. Stakeholders help decide the future direction for the MAES through programs such as Project GREEN, the Animal Agriculture Initiative (AAI), FACT, commodity advisory boards and the AoE teams. Due to stakeholder input, the MAES has focused more sharply on bio-based products that can help boost the Michigan economy, including fuels, chemicals, nutraceuticals and food products, the environment, land use issues and biotechnology. Stakeholder input has changed the direction of youth programming to focus on job readiness and health, which are not traditional programming areas. The stakeholder input collected in 2005-06 was used to guide the creation of the Michigan 2007-11 Plan of Work for Agricultural Research and Extension Formula Funds for the MAES and MSUE.

V. Planned Program Table of Content

S. NO.	PROGRAM NAME
1	Animal Production and Protection
2	Economics, Marketing and Policy
3	Food and Non-Food Quality, Nutrition, Engineering and Processing
4	Human Health, Environment, Family, Youth, Society and Community
5	Plant Sciences
6	Soil, Water and Natural Resources

V(A). Planned Program (Summary)**1. Name of the Planned Program**

Animal Production and Protection

2. Brief summary about Planned Program

Animal agriculture and its associated products -- milk, meat, wool, eggs, cheese and butter -- make up a significant portion of Michigan's economy. The state is eighth in the country in milk production, 14th in hog production and 31st in cattle production. Michigan cattle and calves were valued at more than \$1 billion in 2005, up 11 percent from 2004, and poultry production, including eggs, turkeys and chickens was worth almost \$164 million in 2004. Besides food animals, Michigan also has prosperous horse racing, pleasure and sport riding industries.

Enhancing profitability and quality in animal agriculture means research on new methods to combat diseases and parasites, as well as work on selecting animals with desirable traits and studies on nutrition and animal management systems. Because almost all animal production involves large up-front investments, research on improving animals' reproductive performance and reducing environmental stress is also critically important. In 2001, the MSU Center for Animal Functional Genomics was created, offering researchers the opportunity to use technology that allows them to track animals' response to stress from disease, giving birth, shipping and other environmental factors at the cellular and molecular levels. The center is allowing MSU researchers and educators to become national leaders in understanding immune system response at the genetic level.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)**1. Program Knowledge Areas and Percentage**

- 301 3% Reproductive Performance of Animals
- 302 5% Nutrient Utilization in Animals
- 303 2% Genetic Improvement of Animals
- 304 4% Animal Genome
- 305 5% Animal Physiological Processes
- 307 41% Animal Management Systems
- 308 1% Improved Animal Products (Before Harvest)
- 311 28% Animal Diseases
- 314 4% Toxic Chemicals, Poisonous Plants, Naturally Occuring Toxins, and Other Hazards Affecting Animals
- 315 3% Animal Welfare/Well-Being and Protection
- 605 1% Natural Resource and Environmental Economics
- 806 3% Youth Development

V(C). Planned Program (Situation and Scope)**1. Situation and priorities**

Michigan animal industries face different, and, one could argue, more numerous challenges than their crop-producing counterparts. While both groups have to deal with weather, insects and diseases, animal producers also have to worry about their animals' reproductive health and efficiency, nutrient management, feeding/milking schedules, as well as the stress of shipping, weaning, crowding and giving birth.

Michigan animal producers have identified several research and educational priorities for the coming years:

Continue to develop and update the Michigan Agriculture Environmental Assurance Program guidelines and offer more education and outreach on the program.

Develop new management strategies to increase profitability for animal producers.

Develop tracking mechanism to quickly and accurately control populations when outbreaks of infectious diseases occur.

Develop new systems and strategies to keep animals healthy and to identify and treat diseases before they spread through herds.

Develop systems and strategies to ensure the welfare of animals from birth to rendering.

Develop new technologies to identify animals with superior reproduction capability to increase profitability.
 Develop new systems (pre- and post-harvest) to improve the quality of animal products.

2. Scope of the Program

- In-State Extension
- In-State Research
- Integrated Research and Extension
- Multistate Research

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

Michigan animal producers have asked for research and education to keep their operations profitable and growing, their animals healthy and their products high quality. Research on reproduction, nutrient utilization, genetics, environmental stresses, management systems, diseases and disease tracking, and animal welfare will meet these needs of producers, as well as ensure that Michigan residents have access to high-quality, plentiful animal products. Funding will remain constant or decrease.

2. Ultimate goal(s) of this Program

To provide new strategies and technologies to keep Michigan animal producers thriving and profitable and to provide a safe, high-quality supply of animal products to Michigan residents.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	27.0	0.0	19.0	0.0
2009	26.0	0.0	19.0	0.0
2010	26.0	0.0	19.0	0.0
2011	25.0	0.0	19.0	0.0
2012	25.0	0.0	18.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

- Understanding of the processes that control/influence reproduction at the molecular and genetic level.
- Develop and test new cropping, grazing and feeding strategies for cattle, sheep and other ruminants for maximum profitability and animal health and minimal environmental impact.
- Develop and evaluate new nutritional management strategies for non-ruminant animals for maximum animal health and minimal environmental impact.
- Develop and evaluate management tools and strategies for animal manure management that is cost-effective, easy to implement and exceeds stringent environmental standards set by the state.
- Develop and evaluate management/training strategies for race horses to reduce injuries.
- Develop an understanding of the molecular processes that influence growth and meat quality in food animals.
- Add to the understanding of various food animal genomes by improving and integrating genetic maps.
- Understanding of the genetic and molecular processes that control/influence the immune system in food animals to create new disease detection and tracking technologies.
- Develop and evaluate new tools and strategies to detect, prevent and control emerging and reemerging livestock and poultry diseases, including bovine viral diarrhea virus, leptospirosis, bovine tuberculosis, Campylocacter jejuni, West Nile virus, and bovine spongiform encephalitis.
- Understanding of the environmental fate and biological effects of vaccines, steroids and other drugs fed to animals.

Assist beef producers with implementing the mandatory electronic identification system and demonstrate methods to use the system to sharpen management skills.

Provide livestock producers with knowledge and skills to develop and maintain herd-health systems.

Provide animal industry with up-to-date animal health information.

Improve farm-specific environmental stewardship related to manure management, including developing whole-farm nutrient management plans, manure value, land use and neighbor relations.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● Group Discussion ● Workshop ● Demonstrations ● Education Class ● One-on-One Intervention 	<ul style="list-style-type: none"> ● TV Media Programs ● Public Service Announcement ● Newsletters ● Web sites

3. Description of targeted audience

Michigan animal producers, agriculture and natural resources industry representatives, biotechnology company representatives, and state agency representatives.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	1853	3706	4265	0
2009	1853	3706	4265	0
2010	1853	3706	4265	0
2011	1853	3706	4265	0
2012	1800	3500	4000	0

2. (Standard Research Target) Number of Patents

Expected Patents

2008 :7 2009 :8 2010 :9 2011 :10 2012 :10

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	18	5
2009	18	5
2010	20	6
2011	20	6
2012	20	6

V(H). State Defined Outputs

1. Output Target

- Number of research programs on animal production and protection.

2008 :19 2009 :23 2010 : 26 2011 :29 2012 :29

- Number of adult participants trained in animal management systems.

2008 :1483 2009 :1483 2010 : 1483 2011 :1483 2012 :1400

- Number of youth participants trained in animal management systems.

2008 :4265 2009 :4265 2010 : 4265 2011 :4265 2012 :4000

- Number of adult participants trained in animal diseases.

2008 :370 2009 :370 2010 : 370 2011 :370 2012 :325

V(I). State Defined Outcome

1. Outcome Target

Number of adult participants with increased knowledge about animal management systems.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1260 2009 : 1260 2010 : 1260 2011 :1260 2012 : 1200

3. Associated Knowledge Area(s)

- 307 - Animal Management Systems
- 311 - Animal Diseases

1. Outcome Target

Number of youth participants with increased knowledge about animal management systems.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :3625 2009 : 3625 2010 : 3625 2011 :3625 2012 : 3000

3. Associated Knowledge Area(s)

- 307 - Animal Management Systems
- 311 - Animal Diseases
- 806 - Youth Development

1. Outcome Target

Number of adult participants with increased knowledge of animal diseases.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :315 2009 : 315 2010 : 315 2011 :315 2012 : 300

3. Associated Knowledge Area(s)

- 307 - Animal Management Systems
- 311 - Animal Diseases

1. Outcome Target

Number of research programs to understand the processes that control/influence reproduction at the molecular and genetic level.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 2

3. Associated Knowledge Area(s)

- 301 - Reproductive Performance of Animals
- 303 - Genetic Improvement of Animals
- 304 - Animal Genome
- 305 - Animal Physiological Processes

1. Outcome Target

Number of research programs to develop and test new cropping, grazing and feeding strategies for cattle, sheep and other ruminants.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 302 - Nutrient Utilization in Animals
- 307 - Animal Management Systems

1. Outcome Target

Number of research programs to develop and evaluate new nutritional management strategies for non-ruminant animals.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 302 - Nutrient Utilization in Animals
- 307 - Animal Management Systems
- 308 - Improved Animal Products (Before Harvest)

1. Outcome Target

Number of research programs to develop and evaluate management tools and strategies for animal manure management.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 0

3. Associated Knowledge Area(s)

- 302 - Nutrient Utilization in Animals
- 307 - Animal Management Systems
- 605 - Natural Resource and Environmental Economics

1. Outcome Target

Number of research programs to develop and evaluate management/training strategies for horses to reduce injuries.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 307 - Animal Management Systems
- 315 - Animal Welfare/Well-Being and Protection

1. Outcome Target

Number of research programs to understand the molecular processes that influence growth and meat quality in food animals.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 303 - Genetic Improvement of Animals
- 305 - Animal Physiological Processes
- 308 - Improved Animal Products (Before Harvest)

1. Outcome Target

Number of research programs to add to the understanding of various food animal genomes by improving and integrating genetic maps.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 304 - Animal Genome
- 305 - Animal Physiological Processes

1. Outcome Target

Number of research programs to understand the genetic and molecular processes that control/influence the immune system in food animals.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 303 - Genetic Improvement of Animals
- 305 - Animal Physiological Processes
- 311 - Animal Diseases
- 315 - Animal Welfare/Well-Being and Protection

1. Outcome Target

Number of research programs to develop and evaluate new tools and strategies to detect, prevent and control emerging and reemerging livestock and poultry diseases.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 305 - Animal Physiological Processes

- 311 - Animal Diseases
- 315 - Animal Welfare/Well-Being and Protection

1. Outcome Target

Number of research programs to understand the environmental fate and biological effects of vaccines, steroids and other substances fed to animals.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0

2009 : 1

2010 : 1

2011 :1

2012 : 1

3. Associated Knowledge Area(s)

- 314 - Toxic Chemicals, Poisonous Plants, Naturally Occuring Toxins, and Other Hazards Affecting Animals
- 315 - Animal Welfare/Well-Being and Protection

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Natural Disasters (drought,weather extremes,etc.)
- Economy
- Appropriations changes
- Public Policy changes
- Government Regulations
- Competing Public priorities
- Competing Programatic Challenges
- Populations changes (immigration,new cultural groupings,etc.)

Description

If funding is reduced or moved to another program, there will be less work in this area.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- After Only (post program)
- Before-After (before and after program)
- Case Study
- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparisons between different groups of individuals or program participants experiencing different levels of program intensity.
- Comparison between locales where the program operates and sites without program intervention

Description

As new management strategies are introduced, producers will be surveyed before and after education and training to see how many change their practices.

2. Data Collection Methods

- Sampling
- Whole population
- Mail
- Telephone
- On-Site
- Structured
- Unstructured
- Case Study
- Observation
- Portfolio Reviews
- Tests
- Journals

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available, and cost. While there are many data we could collect about each project, we will choose those that provide the most useful information and are within our budget. Most importantly, we want to ensure that the data collected are credible, accurate and useful to our organizations.

V(A). Planned Program (Summary)

1. Name of the Planned Program

Economics, Marketing and Policy

2. Brief summary about Planned Program

All Michigan agricultural producers benefit from improving their business and financial management skills, whether they raise dairy cows or grow blueberries. Marketing, distribution and other economic variables also play a critical role in the success and profitability of the state's agriculture and natural resources industries. The most perfect product in the world won't be deemed successful unless it gets into the hands of consumers who desire it.

Surrounded by the Great Lakes, Michigan also plays a key role in domestic and international shipping. In 2005, about \$2.12 billion worth of agricultural and food products were shipped out of the United States through Detroit customs. It is a fact that whatever goes through Detroit -- or Muskegon, Saginaw or Port Huron -- adds to the state's economy, even if the products do not originate in Michigan.

Research and education on international trade and development, economic policy, domestic and foreign policy, and community resource planning and development will help Michigan growers and producers navigate governmental regulations both here and abroad, as well as connect them with foreign buyers and markets.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)

1. Program Knowledge Areas and Percentage

- 601 20% Economics of Agricultural Production and Farm Management
- 602 12% Business Management, Finance, and Taxation
- 603 3% Market Economics
- 604 5% Marketing and Distribution Practices
- 605 22% Natural Resource and Environmental Economics
- 606 3% International Trade and Development
- 608 26% Community Resource Planning and Development
- 609 3% Economic Theory and Methods
- 610 5% Domestic Policy Analysis
- 611 1% Foreign Policy and Programs

V(C). Planned Program (Situation and Scope)

1. Situation and priorities

Agriculture production in Michigan has always been a business of narrow margins. Spring freezes, fluctuating prices and demand, drought, diseases and insects, production costs, land prices, development, and the availability of farm labor coupled with public policy changes make more than getting by a challenge under the best of conditions. Michigan's growers, consumers and agencies have identified the following priorities:

Identify current and emerging key public policy issues on trade, environmental, agricultural and food issues important to Michigan and analyze responses.

Conduct research and education to improve the operations, business and financial management skills of Michigan producers so they can make decisions that are more sound financially and environmentally.

Evaluate the competitiveness and marketing strategies of Michigan farm markets, greenhouses and other green industry retailers.

Identify and evaluate human resources management practices in Michigan agricultural and green industries.

Develop a framework to understand and analyze domestic and international trade policies and assess their impact on Michigan.

Evaluate how Michigan citizens use the Internet when searching for information about a vacation destination or planning a vacation.

Determine rationale for farmland preservation choices and how changes will affect the Michigan tax base.

Develop models to estimate the demand for and value of recreational fisheries and wildlife resources.

Identify and evaluate the policy, technology and marketing issues faced by Michigan organic growers and develop responses. Market data show that citizens prefer small, mixed-use communities in which they can meet their basic needs within a five-minute walk.

2. Scope of the Program

- In-State Extension
- In-State Research
- Integrated Research and Extension
- Multistate Research

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

Michigan agricultural and natural resources producers have asked for research on economics, management, policy and marketing to keep their operations growing and profitable. Meeting these needs will also ensure that Michigan citizens have access to a plentiful, secure, high-quality food supply and a clean, sustainable environment. Funding will remain constant or decrease.

2. Ultimate goal(s) of this Program

To provide Michigan producers and policymakers with research and education to keep the agriculture and natural resources sector thriving and profitable and to provide Michigan citizens with a healthy environment and a secure, plentiful food supply. Help communities use planning and zoning effectively to meet community goals.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	27.0	0.0	11.0	0.0
2009	27.0	0.0	11.0	0.0
2010	26.0	0.0	11.0	0.0
2011	26.0	0.0	11.0	0.0
2012	25.0	0.0	12.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

Identify current and emerging key public policy issues on trade, environmental, agricultural and food issues important to Michigan and analyze responses.

Conduct research and education to improve the operations, business and financial management skills of Michigan producers so they can make decisions that are more sound financially and environmentally.

Evaluate the competitiveness and marketing strategies of Michigan farm markets, greenhouses and other green industry retailers.

Identify and evaluate human resources management practices in Michigan agricultural and green industries.

Develop a framework to understand and analyze domestic and international trade policies and assess their impact on Michigan.

Evaluate how Michigan citizens use the Internet when searching for information about a vacation destination or planning a vacation.

Determine rationale for farmland preservation choices and how changes will affect the Michigan tax base.

Develop models to estimate the demand for and value of recreational fisheries and wildlife resources.

Identify and evaluate the policy, technology and marketing issues faced by Michigan organic growers and develop responses.

Teach financial management skills, business organization, estate planning, management information systems, strategic management, alternative sustainable production and marketing systems to agriculture and natural resources producers and businesses.

Assist agencies, organizations, local governmental units and individuals in pursuing a cultural economic development strategy.

Offer business retention and expansion support.
 Help people recognize, understand and appreciate multicultural differences.
 Provide entrepreneurship education to a broad audience, including individuals, business owners, youth and communities.
 Offer communities consultative, diagnostic and educational assistance in planning and zoning to meet community land-use goals.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● Group Discussion ● Education Class ● Workshop ● Demonstrations ● One-on-One Intervention 	<ul style="list-style-type: none"> ● Newsletters ● Web sites ● TV Media Programs

3. Description of targeted audience

Agriculture and natural resources producers and industry representatives; tourism industry representatives; state agency representatives; private citizens; local, state and federal elected officials.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	4717	9434	0	0
2009	4717	9434	0	0
2010	4717	9434	0	0
2011	4717	9434	0	0
2012	4600	9000	0	0

2. (Standard Research Target) Number of Patents

Expected Patents

2008 :1 2009 :1 2010 : 1 2011 : 1 2012 : 1

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	25	5
2009	28	5
2010	28	6
2011	30	6
2012	30	6

V(H). State Defined Outputs

1. Output Target

- Number of research programs on economics, marketing and policy.

2008 :21 2009 :19 2010 : 24 2011 :22 2012 :21

- Number of adult participants trained in economics of agricultural production and farm management.

2008 :861 2009 :861 2010 : 861 2011 :861 2012 :800

- Number of adult participants trained in business management, finance and taxation.

2008 :1734 2009 :1734 2010 : 1734 2011 :1734 2012 :1500

- Number of adult participants trained in natural resource and environmental economics.

2008 :512 2009 :512 2010 : 512 2011 :512 2012 :500

- Number of adult participants trained in community resource planning and development.

2008 :1610 2009 :1610 2010 : 1610 2011 :1610 2012 :1500

V(I). State Defined Outcome

1. Outcome Target

Number of adult participants trained in economics of agricultural production and farm management.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :732 2009 : 732 2010 : 732 2011 :732 2012 : 700

3. Associated Knowledge Area(s)

- 601 - Economics of Agricultural Production and Farm Management
- 602 - Business Management, Finance, and Taxation

1. Outcome Target

Number of adult participants trained in business management, finance and taxation.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1474 2009 : 1474 2010 : 1474 2011 :1474 2012 : 1400

3. Associated Knowledge Area(s)

- 601 - Economics of Agricultural Production and Farm Management
- 602 - Business Management, Finance, and Taxation

1. Outcome Target

Number of adult participants trained in natural resource and environmental economics.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :435 2009 : 435 2010 : 435 2011 :435 2012 : 400

3. Associated Knowledge Area(s)

- 605 - Natural Resource and Environmental Economics

1. Outcome Target

Number of adult participants trained in community resource planning and development.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1368 **2009 :** 1368 **2010 :** 1368 **2011 :**1368 **2012 :** 1300

3. Associated Knowledge Area(s)

- 608 - Community Resource Planning and Development

1. Outcome Target

Number of research programs to identify current and emerging key public policy issues on trade, environmental, agricultural and food issues important to Michigan and analyze responses.

2. Outcome Type : Change in Action Outcome Measure

2008 :2 **2009 :** 2 **2010 :** 3 **2011 :**3 **2012 :** 4

3. Associated Knowledge Area(s)

- 601 - Economics of Agricultural Production and Farm Management
- 605 - Natural Resource and Environmental Economics
- 608 - Community Resource Planning and Development
- 610 - Domestic Policy Analysis

1. Outcome Target

Number of research programs to improve the operations, business and financial management skills for Michigan producers so they can make decisions that are more sound financially and environmentally.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :7 **2009 :** 5 **2010 :** 5 **2011 :**4 **2012 :** 4

3. Associated Knowledge Area(s)

- 602 - Business Management, Finance, and Taxation
- 604 - Marketing and Distribution Practices

1. Outcome Target

Number of research programs to evaluate the competitiveness and marketing strategies of Michigan farm markets, greenhouses and other green industry retailers.

2. Outcome Type : Change in Action Outcome Measure

2008 :2 **2009 :** 2 **2010 :** 3 **2011 :**3 **2012 :** 3

3. Associated Knowledge Area(s)

- 603 - Market Economics
- 605 - Natural Resource and Environmental Economics
- 609 - Economic Theory and Methods

1. Outcome Target

Number of research programs to identify and evaluate human resources management practices in Michigan agricultural and green industries.

2. Outcome Type : Change in Action Outcome Measure

2008 :2 **2009 :** 2 **2010 :** 2 **2011 :**2 **2012 :** 2

3. Associated Knowledge Area(s)

- 602 - Business Management, Finance, and Taxation
- 608 - Community Resource Planning and Development

1. Outcome Target

Number of research programs to develop a framework to understand and analyze domestic and international trade policies and assess their impact on Michigan.

2. Outcome Type : Change in Action Outcome Measure

2008 :3 2009 : 3 2010 : 5 2011 :5 2012 : 5

3. Associated Knowledge Area(s)

- 605 - Natural Resource and Environmental Economics
- 606 - International Trade and Development
- 610 - Domestic Policy Analysis
- 611 - Foreign Policy and Programs

1. Outcome Target

Number of research programs to evaluate how Michigan citizens use the Internet when searching for information about a vacation destination or planning a vacation.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 0

3. Associated Knowledge Area(s)

- 604 - Marketing and Distribution Practices
- 608 - Community Resource Planning and Development

1. Outcome Target

Number of research programs to determine rationale for farmland preservation choices and how changes will affect the Michigan tax base.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 608 - Community Resource Planning and Development
- 609 - Economic Theory and Methods
- 610 - Domestic Policy Analysis

1. Outcome Target

Number of research programs to develop models to estimate the demand for and value of recreational fisheries and wildlife resources.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 2 2010 : 2 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 605 - Natural Resource and Environmental Economics

1. Outcome Target

Number of research programs to identify and evaluate the policy, technology and marketing issues faced by Michigan organic

growers and develop responses.

2. Outcome Type : Change in Action Outcome Measure

2008 : 2

2009 : 2

2010 : 3

2011 : 3

2012 : 3

3. Associated Knowledge Area(s)

- 604 - Marketing and Distribution Practices
- 605 - Natural Resource and Environmental Economics
- 610 - Domestic Policy Analysis

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Natural Disasters (drought,weather extremes,etc.)
- Economy
- Appropriations changes
- Public Policy changes
- Government Regulations
- Competing Public priorities
- Competing Programatic Challenges
- Populations changes (immigration,new cultural groupings,etc.)

Description

Agricultural and natural resources markets and economies are affected by a variety of natural factors and public policy changes. Changes in population will affect farm labor.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- After Only (post program)
- Retrospective (post program)
- Before-After (before and after program)
- During (during program)
- Case Study
- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparison between locales where the program operates and sites without program intervention

Description

All research and education programs on policy, management and economics will be evaluated to see how well they work, as well as how many people adopt them and the changes that result.

2. Data Collection Methods

- Sampling
- Whole population
- Mail
- Telephone
- On-Site
- Structured
- Unstructured
- Case Study
- Observation
- Portfolio Reviews
- Tests
- Journals

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available, and cost. While there are many data we could collect about each project, we will choose those that provide the most useful information and are within our budget. Most importantly, we want to ensure that the data collected are credible, accurate and useful to our organizations.

V(A). Planned Program (Summary)**1. Name of the Planned Program**

Food and Non-Food Quality, Nutrition, Engineering and Processing

2. Brief summary about Planned Program

For Michigan and researchers at MSU, the possibilities to expand ties between industry and agriculture go far beyond alternative energy. The state is uniquely positioned to build a new biobased economic sector upon the existing foundation of agriculture, forestry and natural resources, and industrial and manufacturing sectors. The result would be the advancement of a new, sustainable biobased sector that will provide a competitive advantage in meeting the growing global demand for renewable sources of materials, chemicals and energy in products, processes and packaging.

The MAES and MSUE have the research, education and outreach capabilities to partner with other MSU units and with other Michigan universities to drive Michigan toward achieving this goal. During her 2006 State of the State address, Gov. Jennifer Granholm announced plans to invest in alternative energy research through the 21st Century Jobs Fund and singled out MSU President Lou Anna K. Simon as a university president who would lead the way in such efforts. At the same time, MSU expertise in biosystems engineering, food processing and nutritional immunology is paving the way for the creation of new products that offer Michigan residents food choices with greater health benefits.

Michigan State University Extension proposes to create a new Federally-Recognized Tribes Extension Program (FRTEP) servicing four federally-recognized tribes in the Eastern Upper Peninsula and Northern Lower Peninsula of Michigan. The proposed program will represent the first FRTEP servicing any tribal government in the Northeastern United States. The tribes partnering on the project are the Bay Mills Indian Community, the Hannahville Indian Community, the Little Traverse Bay Bands of Odawa Indians and the Sault Ste. Marie Tribe of Chippewa Indians. The project seeks to improve the health, well-being, energy independence and financial independence of these four Michigan Indian tribes through the creation of two full-time Extension Educator positions that will assist the tribes in advancing their agricultural and renewable resource programs. Agricultural and horticultural program activities will focus on enhancing the production and profitability of small-scale tribal agriculture projects and improving tribal member wellness. Renewable resource and sustainable development program activities will use educational processes to facilitate the incorporation of renewable energies into tribal households, tribal governmental offices and tribal businesses and increase tribal capacity to develop forest and agricultural-based renewable resources in ecologically and economically sustainable ways.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)**1. Program Knowledge Areas and Percentage**

- 401 3% Structures, Facilities, and General Purpose Farm Supplies
- 402 6% Engineering Systems and Equipment
- 403 6% Waste Disposal, Recycling, and Reuse
- 404 11% Instrumentation and Control Systems
- 501 18% New and Improved Food Processing Technologies
- 502 17% New and Improved Food Products
- 503 18% Quality Maintenance in Storing and Marketing Food Products
- 511 16% New and Improved Non-Food Products and Processes
- 512 5% Quality Maintenance in Storing and Marketing Non-Food Products

V(C). Planned Program (Situation and Scope)**1. Situation and priorities**

Agriculture is one of Michigan's top three industries. The state's agricultural/food system -- including leather, food, floriculture/ornamentals/turfgrass and biomass energy industries -- accounts for \$60.1 billion in total economic activity (direct and indirect) and more than 1 million jobs. Agriculture generates more than \$35 billion in direct economic activity and more than 727,000 direct jobs. In total, the agricultural/food system employs nearly a quarter of all people working in Michigan. The system is

likely second only to the auto industry in importance to the state's economy.

Michigan also has one of the most diverse agricultural industries in the United States. The state is second only to California in variety of crops grown. From field crops such as corn, wheat and soybeans to fruits such as cherries, apples, grapes and blueberries; to horticultural crops such as ornamental trees and flowering plants; and livestock, honey and fish, Michigan grows just about anything one can think of except citrus. It's no secret that the past several years have been very difficult for the Michigan economy. The slumping auto industry has deeply affected the state's finances, and downturns in other manufacturing sectors and record-high gasoline prices have pushed the situation from bad to worse. Researchers and educators from all disciplines are pondering how to reverse the state's economic decline. One solution is to build a new biobased economic sector on the existing foundation of agriculture, forestry and natural resources, and industrial and manufacturing sectors. The result will be the advancement of a new, sustainable biobased sector that provides a competitive advantage in meeting the growing global demand for renewable sources of materials, chemicals and energy in products, processes and packaging, as well as traditional food products and functional foods.

Priorities are:

Develop new processes to break down cellulose from plant biomass into fermentable sugars.

Develop and evaluate a continuous production process to create biodiesel from soy oil.

Help Michigan-based biodiesel companies create business plans and begin production.

Develop new processes and technologies to create succinic acid and other platform chemicals from renewable biomass sources.

Create a biorefinery for testing concepts, developing applications, creating prototypes for the bioproducts industry, training the growing work force, and spurring innovation and engineering of next-generation bioproducts equipment and technologies.

Connect Michigan industries with the research, education and entrepreneurial activity needed in the basic sciences, engineering, plant science and agriculture to provide the state with a foundation for vigorous development of a new biobased economic sector.

Identify and isolate beneficial plant compounds that can be used to make new functional foods.

Develop the processes and technologies to manufacture functional foods. Develop new biosensors and DNA chips that can rapidly and accurately detect a broad spectrum of harmful organisms in food and water, such as E. coli, Salmonella, Listeria, Campylobacter, Cryptosporidium and Giardia.

Build tribal capacity in the area sustainable utilization of renewable resources.

2. Scope of the Program

- Multistate Research
- Multistate Integrated Research and Extension
- In-State Research
- Integrated Research and Extension
- Multistate Extension
- In-State Extension

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

As the United States seeks to reduce its dependence on petroleum products, demand for bio-based products will steadily increase. Preliminary technology is available to accomplish many of the priorities -- it needs to become more cost effective and efficient to move into the mainstream. Funding will remain constant or increase.

2. Ultimate goal(s) of this Program

To build a new biobased economic sector on the existing foundation of agriculture, forestry and natural resources, and industrial and manufacturing sectors in Michigan. This will advance a new, sustainable biobased sector that provides a competitive advantage in meeting the growing global demand for renewable sources of materials, chemicals and energy in products, processes and packaging, as well as new food products and functional foods.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	0.0	0.0	9.0	0.0
2009	1.0	0.0	10.0	0.0
2010	1.0	0.0	10.0	0.0
2011	1.0	0.0	10.0	0.0
2012	1.0	0.0	10.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

Develop new processes to break down cellulose from plant biomass into fermentable sugars.
 Develop and evaluate a continuous production process to create biodiesel from soy oil.
 Help Michigan-based biodiesel companies create business plans and begin production.
 Develop new processes and technologies to create succinic acid and other platform chemicals from renewable biomass sources.
 Create a biorefinery for testing concepts, developing applications, creating prototypes for the bioproducts industry, training the growing work force, and spurring innovation and engineering of next-generation bioproducts equipment and technologies.
 Connect Michigan industries with the research, education and entrepreneurial activity needed in the basic sciences, engineering, plant science and agriculture to provide the state with a foundation for vigorous development of a new biobased economic sector.
 Identify and isolate beneficial plant compounds that can be used to make new functional foods.
 Develop the processes and technologies to manufacture functional foods.
 Develop new biosensors and DNA chips that can rapidly and accurately detect a broad spectrum of harmful organisms in food and water, such as E. coli, Salmonella, Listeria, Campylobacter, Cryptosporidium and Giardia.
 Train native american adults on energy crops and renewable resources.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● Group Discussion 	<ul style="list-style-type: none"> ● Web sites ● Newsletters

3. Description of targeted audience

Agriculture and natural resources industry representatives, biotechnology company representatives, state agency representatives, private citizens, entrepreneurs. Native american growers.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	0	0	0	0
2009	30	50	0	0
2010	30	50	0	0
2011	30	50	0	0
2012	30	50	0	0

2. (Standard Research Target) Number of Patents

Expected Patents

2008 :6 2009 :7 2010 : 7 2011 :8 2012 :7

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	27	0
2009	27	0
2010	30	0
2011	30	1
2012	30	1

V(H). State Defined Outputs

1. Output Target

- Number of research projects focusing on food quality, nutrition, engineering and processing.

2008 :27 2009 :33 2010 : 38 2011 :43 2012 :43

- Number of adults trained on new and improved non-food and bioeconomy related products and processes.

2008 :0 2009 :30 2010 : 30 2011 :30 2012 :30

- Number of native american adults trained in energy crops and renewable resources.

2008 :30 2009 :30 2010 : 30 2011 :30 2012 :30

V(I). State Defined Outcome

1. Outcome Target

Number of research programs to develop new processes to break down cellulose from plant biomass into fermentable sugars.

2. Outcome Type : Change in Action Outcome Measure

2008 :3 2009 : 3 2010 : 3 2011 :3 2012 : 3

3. Associated Knowledge Area(s)

- 403 - Waste Disposal, Recycling, and Reuse

- 501 - New and Improved Food Processing Technologies
- 502 - New and Improved Food Products

1. Outcome Target

Number of research programs to develop and evaluate a continuous production process to create biodiesel from plant-based oil.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 511 - New and Improved Non-Food Products and Processes

1. Outcome Target

Number of research programs to help Michigan-based biodiesel companies create business plans and begin production.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 511 - New and Improved Non-Food Products and Processes
- 512 - Quality Maintenance in Storing and Marketing Non-Food Products

1. Outcome Target

Number of research programs to develop new processes and technologies to create succinic acid and other platform chemicals from renewable biomass sources.

2. Outcome Type : Change in Condition Outcome Measure

2008 :1 2009 : 2 2010 : 2 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 501 - New and Improved Food Processing Technologies
- 511 - New and Improved Non-Food Products and Processes

1. Outcome Target

Number of research programs to create a biorefinery for testing concepts, developing applications, creating prototypes for the bioproducts industry, training the growing work force, and spurring innovation and engineering of next generation bioproducts equipment and technologies.

2. Outcome Type : Change in Condition Outcome Measure

2008 :2 2009 : 3 2010 : 5 2011 :7 2012 : 7

3. Associated Knowledge Area(s)

- 401 - Structures, Facilities, and General Purpose Farm Supplies
- 402 - Engineering Systems and Equipment

1. Outcome Target

Number of research programs to connect Michigan industries with research, education and entrepreneurial activity needed in the basic sciences, engineering, plant science and agriculture to provide the state with a foundation for vigorous development of a new biobased economic sector.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :10 2009 : 10 2010 : 10 2011 :10 2012 : 9

3. Associated Knowledge Area(s)

- 402 - Engineering Systems and Equipment
- 501 - New and Improved Food Processing Technologies
- 503 - Quality Maintenance in Storing and Marketing Food Products

1. Outcome Target

Number of research programs to identify and isolate beneficial plant compounds that can be used to make new functional foods.

2. Outcome Type : Change in Condition Outcome Measure

2008 :3 2009 : 5 2010 : 7 2011 :10 2012 : 10

3. Associated Knowledge Area(s)

- 502 - New and Improved Food Products
- 503 - Quality Maintenance in Storing and Marketing Food Products

1. Outcome Target

Number of research programs to develop the processes and technologies to manufacture functional foods.

2. Outcome Type : Change in Action Outcome Measure

2008 :3 2009 : 5 2010 : 5 2011 :5 2012 : 5

3. Associated Knowledge Area(s)

- 501 - New and Improved Food Processing Technologies
- 502 - New and Improved Food Products
- 503 - Quality Maintenance in Storing and Marketing Food Products

1. Outcome Target

Number of research programs to develop new biosensors and DNA chips that can rapidly and accurately detect a broad spectrum of harmful organisms in food and water, such as E. coli, Salmonella, Listeria, Campylobacter, Cryptosporidium and

2. Outcome Type : Change in Action Outcome Measure

2008 :3 2009 : 3 2010 : 4 2011 :5 2012 : 4

3. Associated Knowledge Area(s)

- 404 - Instrumentation and Control Systems

1. Outcome Target

Number of adults with new and improved knowledge on non-food and bioeconomy related products and processes.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :0 2009 : 30 2010 : 30 2011 :30 2012 : 30

3. Associated Knowledge Area(s)

- 511 - New and Improved Non-Food Products and Processes

1. Outcome Target

Number of native american adults with improved knowledge on energy crops and renewable resrouces.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :30

2009 : 30

2010 : 30

2011 :30

2012 : 30

3. Associated Knowledge Area(s)

- 403 - Waste Disposal, Recycling, and Reuse
- 511 - New and Improved Non-Food Products and Processes

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Natural Disasters (drought,weather extremes,etc.)
- Economy
- Appropriations changes
- Public Policy changes
- Government Regulations
- Competing Public priorities
- Competing Programmatic Challenges
- Populations changes (immigration,new cultural groupings,etc.)

Description

Bio-based products are attractive as long as they are competitively priced compared to petroleum-based products. As long as oil remains priced at \$60 per barrel or above, the demand and support for bio-based products will continue to grow.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- After Only (post program)
- Retrospective (post program)
- Before-After (before and after program)
- During (during program)
- Case Study
- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparison between locales where the program operates and sites without program intervention

Description

The profitability, acceptance of, marketability, and functionality of bio-based products will be evaluated.

2. Data Collection Methods

- Sampling
- Whole population
- Mail
- Telephone
- On-Site
- Structured
- Unstructured
- Case Study
- Observation
- Portfolio Reviews
- Tests
- Journals

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available, and cost. While there are many data we could

collect about each project, we will choose those that provide the most useful information and are within our budget. Most importantly, we want to ensure that the data collected are credible, accurate and useful to our organizations.

V(A). Planned Program (Summary)**1. Name of the Planned Program**

Human Health, Environment, Family, Youth, Society and Community

2. Brief summary about Planned Program

Michigan's children are among the most inactive and sedentary in the nation. Many other health risks also face children, including poor diets, teenage smoking, unintended pregnancies, infectious diseases and lead poisoning. By high school graduation, more than 80 percent of all students have been harassed or bullied by classmates. Almost two of three Michigan residents are overweight or obese. Studies show that a lack of competitively priced fresh produce in urban grocery stores contributes to obesity, as does a lack of consistent, easy-to-understand information about nutrition. Food safety is a concern to Michigan residents, as is keeping themselves and their families safe. The past several years have been very difficult for the Michigan economy. The slumping auto industry has deeply affected the state's finances. Downturns in other manufacturing sectors and record-high gasoline prices have pushed the situation from bad to worse. To improve the health and safety of Michigan's adults, youth and communities, the Michigan Agricultural Experiment Station and MSU Extension have developed broad and comprehensive research and education programs to address specific Michigan needs. Youth development, community development, nutrition and food safety research and education, and family and parenting skills are focus areas that stakeholders have identified as important.

At the request of the Grand Traverse Band of Ottawa and Chippewa Indians, MSUE will create a capacity building program that focuses on tribal governance. American Indian Members of Federally Recognized Tribal Communities in Michigan have been increasing over the past 25 years. This increase in members has created a complex need to develop governing capacity among the recognized tribes and to help Tribal Councils deal with more complex and difficult financial, governance, planning, inter-governmental cooperation and leadership issues. MSUE has assisted other governmental units increase capacity in these areas through a variety of capacity building and training programs, such as "New County Commissioners Training, Citizen Planner, Working with Treasures and Clerks, and leadership development programs". This project will help the tribes develop a complete framework for tribes to adopt for tribal governance. This will build upon our existing programs but will be altered to be culturally sensitive.

This program will:

Help Michigan residents eat healthier, become more active, be better caregivers, and prevent and manage chronic health conditions.

Improve management of financial resources by individuals and families.

Help prepare youth for life and work.

Assist Michigan communities in making critical policy decisions and functioning more smoothly with citizen involvement.

Increase capacity of American Indian Tribes in Michigan to govern and manage themselves, focusing on governance, financial management, leadership, planning and inter-governmental cooperation.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)**1. Program Knowledge Areas and Percentage**

- 702 3% Requirements and Function of Nutrients and Other Food Components
- 703 5% Nutrition Education and Behavior
- 711 2% Ensure Food Products Free of Harmful Chemicals, Including Residues from Agricultural and Other Sources.
- 712 5% Protect Food from Contamination by Pathogenic Microorganisms, Parasites, and Naturally Occuring Toxins
- 721 1% Insects and Other Pests Affecting Humans
- 723 7% Hazards to Human Health and Safety
- 724 16% Healthy Lifestyle
- 802 17% Human Development and Family Well-Being
- 803 3% Sociological and Technological Change Affecting Individuals, Families and Communities
- 805 14% Community Institutions, Health, and Social Services
- 806 27% Youth Development

V(C). Planned Program (Situation and Scope)

1. Situation and priorities

Antibiotic resistance, bacterial pathogens, food allergies and viruses continue to be issues in food safety, especially *Listeria*, *Salmonella*, *E. coli* O157:H7 and *Campylobacter*. New solutions to time-temperature control in food are needed, as are new methods to detect pathogens quickly, accurately and efficiently.

Health-care costs have skyrocketed. The number of overweight adolescents in the United States has tripled in 30 years.

Overweight kids have a 70 to 80 percent chance of becoming overweight adults. More than 60 percent of Michigan residents are overweight. Physical inactivity and obesity are the leading health indicators targeted for intervention by the Centers for Disease Control. The effects of physical inactivity cost nearly \$8.9 billion in 2002. More than 61 percent of youth don't participate in any organized physical activity outside school. Children involved in after-school programs are much less likely to be obese than nonparticipants. Eighth-graders who do not participate in supervised after-school activities double their risk of smoking, drinking and using drugs. In the 2005 State of the State survey, 68 percent of respondents identified disease research and education programs as high priority.

Research by the Federal Reserve indicates that household debt is at a record high relative to disposable income. The average American family carries nearly \$18,700 in credit debt. Bankruptcy rates have increased tenfold in five years. U.S. life expectancies have risen, but many people are not prepared to successfully manage their finances in anticipation of retirement. Fewer than half of all minority and low-income families own their residence.

By the time a child is three, 85 percent of the brain is developed, but many children enter school unprepared to learn. Many parents and caregivers lack knowledge of developmentally appropriate practices, physical health and wellness, social competence, emotional well-being and cognitive development. Families lack family communication skills. Affordable, high-quality childcare supports business productivity and quality of life for families.

Many communities are not prepared for the health care, housing and transportation needs of seniors.

Leaders in urban centers look for help revitalizing struggling downtowns; government officials in municipalities of all sizes need assistance with economic development. In many communities, multicultural differences are not recognized, understood and appreciated. Citizens lack awareness of the level and funding of public services, the complexity of public issues and the methods of citizen involvement.

According to a report of the Governor's Commission on Higher Education and Economic Growth, many students are not prepared for life and work. In the 2005 State of the State survey, 80 percent of respondents identified youth job training as a high priority. Tenth graders who aren't involved in extracurricular activities are 57 percent more likely to drop out of school. Michigan's high-school graduation rate is only 74 percent.

2. Scope of the Program

- Multistate Extension
- Multistate Research
- In-State Research
- Integrated Research and Extension
- In-State Extension

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

Funding for these research projects and educational programs will remain constant or possibly decrease; therefore, some expertise will be lost.

The methodology used to determine program direction is sound.

People who are trained in nutrition and food safety will change their nutritionally unsound behavior and handle food safely.

Reducing the number of overweight and obese adults and children in Michigan will reduce health-care costs and improve residents' quality of life.

Given appropriate information and tools, people with chronic medical conditions will manage their condition effectively.

Financial literacy training will result in better financial decisions.

Training parents and caregivers will improve children's readiness to enter school.

Improved parenting and family management skills will improve quality of life.

Given accurate information, communities will act positively to meet the needs of seniors.

Citizens and local officials who are trained will use the information learned to improve their communities.

Helping Michigan communities of all sizes with economic development will provide improved quality of life, a more robust economy and a more attractive business climate for Michigan.

Preparing youth for meaningful, well-paying careers will lead to better employment opportunities, which will improve their quality of life and boost the state's economy.

2. Ultimate goal(s) of this Program

- To ensure that all Michigan residents have access to safe, healthful, affordable food.
- Develop new tests to detect current and emerging food pathogens quickly, accurately and efficiently.
- To give individuals, parents and caregivers the knowledge and tools to choose healthful food, physically active lifestyles and behaviors consistent with federal dietary guidelines to prevent obesity or deal with it in a positive way, practice safe food handling, and effectively manage chronic medical conditions.
- Individuals will gain financial literacy, management and organizational skills, including credit, budgeting, savings and investing, homebuying, energy and affordable housing options. This will increase savings and reduce consumer debt.
- To ensure that children enter school ready to learn by teaching parents and caregivers how to use developmentally appropriate practices to ensure their children's physical health and wellness, social competence, emotional well-being and cognitive development.
- Family relationships will be strengthened.
- To prepare communities to meet the health care, housing and transportation needs of seniors.
- To prepare public officials to seek and hold office and gain knowledge about funding, the most efficient and effective ways to provide services, strategic planning, conflict management, communication, engaging the public in policy development, and intergovernmental cooperation. This will enable local public officials to be confident, efficient, effective leaders in their communities. Michigan citizens will be knowledgeable, prepared and willing to serve in public roles and make good decisions.
- To ensure that youth have the knowledge and skills needed for well-paying, fulfilling employment and to meet the challenges of a changing world, as well as enhanced physical, social, emotional and cognitive health and well-being.
- To enhance the personal growth of youth through volunteering in community service.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	54.0	0.0	12.0	0.0
2009	53.0	0.0	12.0	0.0
2010	53.0	0.0	12.0	0.0
2011	52.0	0.0	12.0	0.0
2012	52.0	0.0	12.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

- Determine whether and how phytochemicals and probiotic bacteria can reduce the development of cancer cells and chronic diseases.
- Develop an understanding of:
 - The function of vitamin A and how it is metabolized.
 - How dietary fat affects cell function.
 - How zinc affects human immune response.
 - How n-3 polyunsaturated fatty acids affect human health and disease, especially cardiovascular disease and inflammation.
- Determine the relationships between:
 - Obesity and family meals/lifestyle factors.
 - Family lifestyle factors/education and food choices and general health.
 - Environmental influences and obesity/general health/physical activity.
- Determine the biological mechanisms that affect the quality and safety of meat food products.
- Develop:

A stage-based program to increase fruit and vegetable consumption by young adults.
 Improved methods to assess the allergen-causing potential of foods.
 Processing techniques to optimize the safety of processed protein-based foods.
 New programs and policies to help young people move successfully from foster care to independent living after they are too old for foster care.
 New techniques that are fast, efficient, and easy to use and interpret to detect toxins in foods, especially Listeria, Salmonella, E. coli O157:H7 and Campylobacter.
 Develop new methods to:
 Reduce the transmission of food-borne pathogens.
 Control pests in foods that reduce or eliminate chemical residues on food.
 Understand how environmental pollutants, especially ozone and endocrine disruptors, affect human health.
 Analyze the relationships among social support, public policy and family characteristics and how they affect the function and well-being of rural low-income families.
 Educational programs to:
 Teach how to choose healthful food, physically active lifestyles and behaviors consistent with dietary guidelines.
 Teach consumers to keep their food safe by offering programs on food safety, home food preservation and healthy, hygienic food-handling practices.
 Teach people living with chronic medical conditions to manage their condition effectively.
 Teach financial literacy and prepare individuals to manage their finances in anticipation of retirement.
 Teach caregivers and parents how to prepare children for school.
 Increase access to affordable, high-quality childcare.
 Prepare communities for the health care, housing and transportation needs of seniors.
 Educate citizens and public officials about funding methods, service provision and intergovernmental cooperation.
 Provide counties and municipalities with technical assistance related to intergovernmental contracting, consolidating services and financial and strategic planning.
 Assist government officials in leadership, conflict management, communication and engaging the public in policy development.
 Prepare youth with knowledge and skills needed for life and employment.
 Enhance the physical, social, emotional and cognitive health and well-being of youth.
 Improve better tribal governance in Michigan.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● Education Class ● Group Discussion ● Workshop 	<ul style="list-style-type: none"> ● Web sites ● Newsletters ● TV Media Programs

3. Description of targeted audience

Michigan private citizens, state agencies, farmers, food processors, commodity groups and agricultural industry representatives are targets of research programs. Individuals of all ages and life stages are targeted for healthy lifestyle and food-safety education programs. Human development and family well-being programs target parents and caregivers of preschool children, people living with chronic medical conditions and senior citizens. Community institutions, health and social services programs target citizens and public/government officials. Youth age 9 to 18 are targets of youth development programs. Tribal members in Michigan.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	3836	7672	4423	6659
2009	3800	7600	4400	6600
2010	3800	7600	4400	6600
2011	3750	7550	4350	6550
2012	3750	7550	4350	6550

2. (Standard Research Target) Number of Patents

Expected Patents

2008 :0 2009 :1 2010 : 1 2011 :1 2012 :0

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	23	18
2009	24	18
2010	25	20
2011	25	20
2012	25	20

V(H). State Defined Outputs

1. Output Target

- Number of research programs on human health, environment, family, youth, society and community.

2008 :8 2009 :10 2010 : 12 2011 :12 2012 :12

- Number of adult participants trained in healthy lifestyles.

2008 :1449 2009 :1449 2010 : 1449 2011 :1449 2012 :1400

- Number of youth participants trained in healthy lifestyles.

2008 :1342 2009 :1342 2010 : 1342 2011 :1342 2012 :1300

- Number of adult participants trained in human development and family well-being.

2008 :1758 2009 :1758 2010 : 1758 2011 :1758 2012 :1700

- Number of youth participants trained in human development and family well-being.

2008 :845 2009 :845 2010 : 845 2011 :845 2012 :800

- Number of adult participants trained in community institutions, health and social services.

2008 :138 2009 :138 2010 : 138 2011 :138 2012 :100

- Number of adult participants trained in youth development.

2008 :491 2009 :491 2010 : 491 2011 :491 2012 :450

- Number of youth participants trained in youth development.

2008 :2236 2009 :2236 2010 : 2236 2011 :2236 2012 :2200

- Number of adults trained in topics that support tribal governance.

2008 :30 2009 :30 2010 : 30 2011 :30 2012 :30

V(I). State Defined Outcome

1. Outcome Target

Number of research programs to develop an understanding of the function of vitamin A and how it is metabolized in the body.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 702 - Requirements and Function of Nutrients and Other Food Components

1. Outcome Target

Number of research programs to determine whether and how phytochemicals and probiotic bacteria can reduce the development of cancer cells and chronic diseases.

2. Outcome Type : Change in Action Outcome Measure

2008 :0 2009 : 1 2010 : 1 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 723 - Hazards to Human Health and Safety

1. Outcome Target

Number of research programs to develop an understanding of how dietary fat affects cell function.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 703 - Nutrition Education and Behavior

1. Outcome Target

Number of research programs to develop an understanding of how zinc affects human immune response.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 703 - Nutrition Education and Behavior
- 723 - Hazards to Human Health and Safety

1. Outcome Target

Number of research programs to develop an understanding of how n-3 polyunsaturated fatty acids affect human health and disease, especially cardiovascular disease and inflammation.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle

1. Outcome Target

Number of research programs to develop a stage-based program to increase fruit and vegetable consumption by young adults.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :0 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 703 - Nutrition Education and Behavior

1. Outcome Target

Number of research programs to determine the relationship between obesity and family meals/lifestyle factors.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle

1. Outcome Target

Number of research programs to determine the relationship between family lifestyle factors/education and food choices and general health.

2. Outcome Type : Change in Action Outcome Measure

2008 :0 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle

1. Outcome Target

Number of research programs to determine the relationship between environmental influences and obesity/general health/physical activity.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle

1. Outcome Target

Number of research programs to determine the biological mechanisms that affect the quality and safety of meat food products.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 712 - Protect Food from Contamination by Pathogenic Microorganisms, Parasites, and Naturally Occuring Toxins

1. Outcome Target

Number of research programs to develop improved methods to assess the allergen-causing potential of foods.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 723 - Hazards to Human Health and Safety
- 802 - Human Development and Family Well-Being

1. Outcome Target

Number of research programs to develop new techniques that are fast, efficient, easy to use and easy to interpret to detect toxins in foods, especially Listeria, Salmonella, E. coli O157:H7 and Campylobacter.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 2

3. Associated Knowledge Area(s)

- 712 - Protect Food from Contamination by Pathogenic Microorganisms, Parasites, and Naturally Occuring Toxins

1. Outcome Target

Number of research programs to develop processing techniques to optimize the safety of processed protein-based foods.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 2009 : 0 2010 : 0 2011 :0 2012 : 0

3. Associated Knowledge Area(s)

- 711 - Ensure Food Products Free of Harmful Chemicals, Including Residues from Agricultural and Other Sources.
- 723 - Hazards to Human Health and Safety

1. Outcome Target

Number of research programs to develop new methods to reduce the transmission of food-borne pathogens.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 2

3. Associated Knowledge Area(s)

- 712 - Protect Food from Contamination by Pathogenic Microorganisms, Parasites, and Naturally Occuring Toxins

1. Outcome Target

Number of research programs to develop new methods to control pests in foods that reduce or eliminate chemical residues on food.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 711 - Ensure Food Products Free of Harmful Chemicals, Including Residues from Agricultural and Other Sources.
- 721 - Insects and Other Pests Affecting Humans

1. Outcome Target

Number of research programs to understand how environmental pollutants, especially ozone and endocrine disruptors, affect human health.

2. Outcome Type : Change in Condition Outcome Measure

2008 :1 2009 : 1 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 723 - Hazards to Human Health and Safety

1. Outcome Target

Number of research programs to develop new programs and policies to help young people move successfully from foster care to independent living after they are too old for foster care.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 1 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 805 - Community Institutions, Health, and Social Services
- 806 - Youth Development

1. Outcome Target

Number of research programs to analyze the relationships among social support, public policy and family characteristics and how they affect the function and well-being of rural low-income families.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 0 2010 : 0 2011 :1 2012 : 1

3. Associated Knowledge Area(s)

- 802 - Human Development and Family Well-Being
- 805 - Community Institutions, Health, and Social Services

1. Outcome Target

Number of adult participants with increased knowledge about healthy lifestyles.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1232 2009 : 1232 2010 : 1232 2011 :1232 2012 : 1100

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle

1. Outcome Target

Number of youth participants with increased knowledge about healthy lifestyles.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1141 2009 : 1141 2010 : 1141 2011 :1141 2012 : 1000

3. Associated Knowledge Area(s)

- 724 - Healthy Lifestyle
- 806 - Youth Development

1. Outcome Target

Number of adult participants with increased knowledge of human development and family well-being.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1494 **2009 :** 1494 **2010 :** 1494 **2011 :**1494 **2012 :** 1300

3. Associated Knowledge Area(s)

- 802 - Human Development and Family Well-Being

1. Outcome Target

Number of youth participants with increased knowledge of human development and family well-being.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :719 **2009 :** 719 **2010 :** 719 **2011 :**719 **2012 :** 650

3. Associated Knowledge Area(s)

- 802 - Human Development and Family Well-Being
- 806 - Youth Development

1. Outcome Target

Number of adult participants with increased knowledge of community insititutions, health and social services.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :117 **2009 :** 117 **2010 :** 117 **2011 :**117 **2012 :** 100

3. Associated Knowledge Area(s)

- 805 - Community Institutions, Health, and Social Services

1. Outcome Target

Number of adult participants with increased knowledge of youth development.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :417 **2009 :** 417 **2010 :** 417 **2011 :**417 **2012 :** 400

3. Associated Knowledge Area(s)

- 802 - Human Development and Family Well-Being
- 806 - Youth Development

1. Outcome Target

Number of youth participants with increased knowledge of youth development.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1901 **2009 :** 1901 **2010 :** 1901 **2011 :**1901 **2012 :** 1800

3. Associated Knowledge Area(s)

- 802 - Human Development and Family Well-Being
- 806 - Youth Development

1. Outcome Target

Number of native american adults with improved knowledge and skills in tribal governance.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :30 **2009 :** 30 **2010 :** 30 **2011 :**30 **2012 :** 30

3. Associated Knowledge Area(s)

- 803 - Sociological and Technological Change Affecting Individuals, Families and Communities

- 805 - Community Institutions, Health, and Social Services

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Competing Programatic Challenges
- Government Regulations
- Competing Public priorities
- Economy
- Natural Disasters (drought,weather extremes,etc.)
- Appropriations changes
- Public Policy changes
- Populations changes (immigration,new cultural groupings,etc.)

Description

These programs are based on priorities set in the 2005-2006 issues identification process. Public policy changes may affect priorities. Obesity, good nutrition and career-ready graduates are high priorities for Michigan's elected officials. If priorities change, funds may be reallocated among programs. If funding is reduced, programming will be reduced. A drastic change in population could necessitate a change in priorities to meet the needs of the target audiences. Public reactions to and perceptions of food safety and quality will influence the research and its outcomes.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparisons between different groups of individuals or program participants experiencing different levels of program intensity.
- Retrospective (post program)
- Before-After (before and after program)
- Case Study
- During (during program)
- Time series (multiple points before and after program)
- Comparison between locales where the program operates and sites without program intervention

Description

The research will be evaluated in a variety of ways. To determine whether knowledge/behavior has changed, we will query participants. To determine whether the environment/human health has improved, we will use agreed-upon parameters to evaluate any benefits/risks. MSU Extension will use pre- and post-program surveys to determine the change in competency level of participants in educational programs.

2. Data Collection Methods

- Whole population
- On-Site
- Structured
- Unstructured
- Case Study
- Sampling
- Observation
- Tests

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available and the cost. While there are many data we could collect about each project, we will choose those that provide the most useful information and are within our budget. Most important, we want to ensure that the data collected are credible, accurate and useful to our organizations.

V(A). Planned Program (Summary)**1. Name of the Planned Program**

Plant Sciences

2. Brief summary about Planned Program

Michigan has the second most diverse agricultural system next to California. Michigan growers continue to need new varieties, cultural techniques and pest management strategies whether they are growing corn, apples, cherries, blueberries, turfgrass, petunias, or ornamental crabapple trees.

Michigan is one of the country's top producers of specialty crops. Because the acreage of these crops is lesser than that of corn, wheat, rice and soybeans, it isn't economically attractive for chemical companies to make developing pesticides for them a priority. So the state's growers of these smaller-acreage commodities look to the Michigan Agricultural Experiment Station and MSU Extension to provide the research and education on pesticides and management techniques.

Since 1915, Michigan State University plant breeders have released more than 300 varieties of plants, from corn, wheat and alfalfa to zinnias, strawberries and spruce trees. Each breeder works closely with Michigan growers to improve the desirable traits in each crop while keeping yields high. At the same time, MAES researchers and MSUE educators work continuously with growers to develop and test new management techniques to provide protection from insects, weeds, diseases and undesirable weather. As the demand for organic food increases, researchers and educators work to provide producers with cultural and pest management techniques that meet USDA organic standards.

Michigan State University Extension proposes to create a new Federally-Recognized Tribes Extension Program (FRTEP) servicing four federally-recognized tribes in the Eastern Upper Peninsula and Northern Lower Peninsula of Michigan. The proposed program will represent the first FRTEP servicing any tribal government in the Northeastern United States. The tribes partnering on the project are the Bay Mills Indian Community, the Hannahville Indian Community, the Little Traverse Bay Bands of Odawa Indians and the Sault Ste. Marie Tribe of Chippewa Indians. The project seeks to improve the health, well-being, energy independence and financial independence of these four Michigan Indian tribes through the creation of two full-time Extension Educator positions that will assist the tribes in advancing their agricultural and renewable resource programs. Agricultural and horticultural program activities will focus on enhancing the production and profitability of small-scale tribal agriculture projects and improving tribal member wellness. Renewable resource and sustainable development program activities will use educational processes to facilitate the incorporation of renewable energies into tribal households, tribal governmental offices and tribal businesses and increase tribal capacity to develop forest and agricultural-based renewable resources in ecologically and economically sustainable ways.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)**1. Program Knowledge Areas and Percentage**

- 201 5% Plant Genome, Genetics, and Genetic Mechanisms
- 202 6% Plant Genetic Resources
- 203 7% Plant Biological Efficiency and Abiotic Stresses Affecting Plants
- 204 5% Plant Product Quality and Utility (Preharvest)
- 205 30% Plant Management Systems
- 206 3% Basic Plant Biology
- 211 3% Insects, Mites, and Other Arthropods Affecting Plants
- 212 15% Pathogens and Nematodes Affecting Plants
- 215 3% Biological Control of Pests Affecting Plants
- 216 20% Integrated Pest Management Systems
- 806 3% Youth Development

V(C). Planned Program (Situation and Scope)

1. Situation and priorities

Michigan growers continue to need new varieties, cultural techniques and pest management strategies to remain competitive and thrive in a global economy. MAES scientists and MSUE educators aim to meet the following priorities:

Develop new varieties that meet Michigan growers' needs (this includes fruit, vegetable, forestry, horticulture and field crop varieties).

Identify and isolate novel genes, markers and genetic pathways that can benefit crops important to Michigan agriculture through higher yields, improved quality, better insect and disease resistance and greater tolerance to environmental stresses.

Identify and isolate novel genes, enzymes and other phytochemicals that may benefit human health and determine how these beneficial compounds can be made available to people.

Develop new nutrient management strategies for crops that improve yield and quality, while minimizing environmental effects, such as leaching and run-off.

Develop cultural, management and insect and disease control strategies for crops that meet USDA certified organic standards so Michigan growers can take advantage of this growing market, if they choose to do so.

Develop biological controls for pest insects and diseases to minimize effects on the environment.

Develop integrated management systems for Michigan crops that recognize that what is done in one area, say control aphids on soybeans, has an affect on the whole farm environment, including soil, air, water, and beneficial insects and microbes.

Evaluate new crop varieties and make the results widely available so growers have the most up-to-date information before planting.

Develop a deeper understanding of the role specific genes and mutations play in crop quality, insect and disease resistance and environmental stress tolerance.

Determine whether genes that impart desirable characteristics can safely and efficiently be incorporated into other species.

Programs for underserved ethnic and racial groups – IPM scouts for Hispanic farmers & farm workers.

Build tribal capacity in the area of small scale sustainable agriculture.

These priorities have been identified as important by Michigan citizens, farmers, state government representatives, private industry and commodity groups.

2. Scope of the Program

- In-State Extension
- In-State Research
- Integrated Research and Extension
- Multistate Research

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

New varieties will keep Michigan growers competitive and thriving in a global agricultural economy.

New varieties also will help provide an adequate, safe food supply for the people of Michigan.

Developing a deeper understanding of the genetic and metabolic processes in plants will allow the creation of higher-yielding, higher-quality plants with improved resistance to pests, diseases and environmental stress. Unlocking the genetic secrets of plants also will allow scientists to identify and isolate plant compounds that may benefit human health; new techniques to manufacture and dispense these beneficial compounds and vaccines may result. Integrated management and cultural practices will ensure that agriculture is sustainable and productive because fertile soil, water and air will continue to be available to support it.

Integrated management strategies also ensure that the environment will be a safe and secure place to support human, animal and plant life.

Funding will remain constant or decrease.

2. Ultimate goal(s) of this Program

Develop improved varieties of dry beans, tart and sweet cherries, potatoes, wheat, rice, soybeans, oats, barley, canola, turfgrass, apples, strawberries, blueberries, floriculture crops, chestnuts, vegetable crops, and conifers for Michigan growers.

Continue to identify genes and genetic pathways that control plant response to environmental stresses and develop techniques to insert these pathways into at-risk plants.

Identify and isolate novel genes, markers and genetic pathways that can benefit crops important to Michigan agriculture through higher yields, improved quality, and better insect and disease resistance.

Identify and isolate novel genes, enzymes and other phytochemicals that may have benefits for human health and determine how

these beneficial compounds can be made available to people.

Develop integrated management strategies and educational programs for fruit, field, vegetable, floriculture, Christmas tree and forestry crops that maximize the efficiency of resource inputs and improve yield and quality, while minimizing environmental effects, such as leaching and run-off.

Develop cultural, management and insect and disease control strategies for crops that meet USDA certified organic standards so Michigan growers can take advantage of this growing market, if they choose to do so.

Continue to develop biological controls for pest insects and diseases to minimize any effects on the environment. Continue variety trials for crops important to Michigan, including wheat, corn, soybeans and forages.

Provide green industry professionals and homeowners with scientifically sound information to enable them to safely and effectively manage their turf, landscapes and gardens, improving efficiency of resources and controlling pests, while reducing pesticide and fertilizer use.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	27.0	0.0	19.0	0.0
2009	26.0	0.0	19.0	0.0
2010	26.0	0.0	19.0	0.0
2011	26.0	0.0	19.0	0.0
2012	25.0	0.0	19.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

Develop improved varieties of dry beans, tart and sweet cherries, potatoes, wheat, rice, soybeans, oats, barley, canola, turfgrass, apples, strawberries, blueberries, floriculture crops, chestnuts, vegetable crops, and conifers for Michigan growers.

Continue to identify genes and genetic pathways that control plant response to environmental stresses and develop techniques to insert these pathways into at-risk plants.

Identify and isolate novel genes, markers and genetic pathways that can benefit crops important to Michigan agriculture through higher yields, improved quality, and better insect and disease resistance.

Identify and isolate novel genes, enzymes and other phytochemicals that may have benefits for human health and determine how these beneficial compounds can be made available to people.

Develop integrated management strategies and provide education programs for producers of fruit, field, vegetable, floriculture, Christmas tree and forestry crops that use the lowest possible inputs of resources and improve yield and quality, while minimizing environmental effects, such as leaching and run-off.

Develop cultural, management and insect and disease control strategies for crops that meet USDA certified organic standards so Michigan growers can take advantage of this growing market, if they choose to do so.

Continue to develop biological controls for pest insects and diseases to minimize effects on the environment.

Continue variety trials for crops important to Michigan, including wheat, corn, soybeans and forages.

Conduct educational programs to help farm producers control weeds and more effectively manage high-cost fertilizer inputs while optimizing crop production.

Develop plant disease prediction models.

Conduct educational programs to help plant producers control disease caused by pathogens and nematodes and teach integrated pest management methods.

Provide green industry professionals and homeowners with scientifically sound information to enable them to safely and effectively manage their turf, landscapes and gardens, improving efficiency of resources and controlling pests, while reducing pesticide and fertilizer use.

Train native american adults in sustainable agriculture.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● One-on-One Intervention ● Demonstrations ● Group Discussion ● Education Class ● Workshop 	<ul style="list-style-type: none"> ● Web sites ● Newsletters ● TV Media Programs

3. Description of targeted audience

Michigan growers, private citizens, agriculture and natural resources industry representatives, biotechnology company representatives, and state agencies. Native american growers.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	7992	15984	1717	0
2009	7992	15984	1717	0
2010	7992	15984	1717	0
2011	7992	15984	1717	0
2012	7000	14000	1600	0

2. (Standard Research Target) Number of Patents

Expected Patents

2008 : 11

2009 : 12

2010 : 13

2011 : 14

2012 : 14

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	30	7
2009	32	7
2010	35	7
2011	35	7
2012	35	7

V(H). State Defined Outputs

1. Output Target

- Number of research projects on plant sciences.

2008 :35	2009 :37	2010 : 38	2011 :39	2012 :39
● Number of adult participants trained in plant management systems.				
2008 :3996	2009 :3996	2010 : 3996	2011 :3996	2012 :3500
● Number of youth participants trained in plant management systems.				
2008 :1717	2009 :1717	2010 : 1717	2011 :1717	2012 :1600
● Number of adult participants trained in pathogens and nematodes affecting plants.				
2008 :1332	2009 :1332	2010 : 1332	2011 :1332	2012 :1000
● Number of adult participants trained in integrated pest management (IPM).				
2008 :2664	2009 :2664	2010 : 2664	2011 :2664	2012 :2500
● Number of native american adults trained in small scale sustainable agriculture.				
2008 :30	2009 :30	2010 : 30	2011 :30	2012 :30

V(I). State Defined Outcome

1. Outcome Target

Number of youth participants with increased knowledge of plant management systems.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1459	2009 : 1459	2010 : 1459	2011 :1459	2012 : 1350
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3. Associated Knowledge Area(s)

- 205 - Plant Management Systems
- 806 - Youth Development

1. Outcome Target

Number of adult participants with increased knowledge of pathogens and nematodes affecting plants.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1132	2009 : 1132	2010 : 1132	2011 :1132	2012 : 1000
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3. Associated Knowledge Area(s)

- 205 - Plant Management Systems
- 212 - Pathogens and Nematodes Affecting Plants

1. Outcome Target

Number of adult participants with increased knowledge of integrated pest management (IPM).

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :2264	2009 : 2264	2010 : 2264	2011 :2264	2012 : 2000
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3. Associated Knowledge Area(s)

- 205 - Plant Management Systems
- 216 - Integrated Pest Management Systems

1. Outcome Target

Number of research programs to develop insect and disease control strategies for crops that meet USDA certified organic standards.

2. Outcome Type : Change in Condition Outcome Measure

2008 :2 2009 : 2 2010 : 2 2011 :2 2012 : 3

3. Associated Knowledge Area(s)

- 211 - Insects, Mites, and Other Arthropods Affecting Plants
- 212 - Pathogens and Nematodes Affecting Plants
- 215 - Biological Control of Pests Affecting Plants
- 216 - Integrated Pest Management Systems

1. Outcome Target

Number of research programs to develop cultural and management strategies for crops that meet USDA certified organic standards.

2. Outcome Type : Change in Condition Outcome Measure

2008 :2 2009 : 2 2010 : 2 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 205 - Plant Management Systems
- 216 - Integrated Pest Management Systems

1. Outcome Target

Number of research programs to develop biological controls for pest insects and diseases to minimize any effects on the environment.

2. Outcome Type : Change in Condition Outcome Measure

2008 :3 2009 : 3 2010 : 3 2011 :3 2012 : 4

3. Associated Knowledge Area(s)

- 215 - Biological Control of Pests Affecting Plants
- 216 - Integrated Pest Management Systems

1. Outcome Target

Number of research programs to develop integrated management strategies for fruit, field, vegetable, floriculture and forestry crops that use the lowest amounts of nutrients possible and improve yield and quality.

2. Outcome Type : Change in Condition Outcome Measure

2008 :5 2009 : 5 2010 : 5 2011 :5 2012 : 6

3. Associated Knowledge Area(s)

- 203 - Plant Biological Efficiency and Abiotic Stresses Affecting Plants
- 204 - Plant Product Quality and Utility (Preharvest)

1. Outcome Target

Number of research programs to identify and isolate novel genes, enzymes and other phytochemicals that may have benefits for human health.

2. Outcome Type : Change in Condition Outcome Measure

2008 :4 2009 : 4 2010 : 5 2011 :5 2012 : 6

3. Associated Knowledge Area(s)

- 201 - Plant Genome, Genetics, and Genetic Mechanisms
- 202 - Plant Genetic Resources
- 206 - Basic Plant Biology

1. Outcome Target

Number of research programs to identify and isolate novel genes, markers and genetic pathways that can benefit crops important to Michigan agriculture through higher yields, improved quality, and better insect and disease resistance.

2. Outcome Type : Change in Condition Outcome Measure

2008 :5 2009 : 6 2010 : 6 2011 :6 2012 : 6

3. Associated Knowledge Area(s)

- 201 - Plant Genome, Genetics, and Genetic Mechanisms
- 202 - Plant Genetic Resources
- 203 - Plant Biological Efficiency and Abiotic Stresses Affecting Plants
- 215 - Biological Control of Pests Affecting Plants
- 216 - Integrated Pest Management Systems

1. Outcome Target

Number of research programs to identify genes and genetic pathways that control plant response to environmental stresses and develop techniques to insert these pathways into at-risk plants.

2. Outcome Type : Change in Condition Outcome Measure

2008 :3 2009 : 4 2010 : 4 2011 :5 2012 : 5

3. Associated Knowledge Area(s)

- 201 - Plant Genome, Genetics, and Genetic Mechanisms
- 202 - Plant Genetic Resources
- 203 - Plant Biological Efficiency and Abiotic Stresses Affecting Plants

1. Outcome Target

Number of research programs to develop improved varieties of economically important crops for Michigan and the region.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :6 2009 : 6 2010 : 6 2011 :6 2012 : 5

3. Associated Knowledge Area(s)

- 202 - Plant Genetic Resources
- 203 - Plant Biological Efficiency and Abiotic Stresses Affecting Plants
- 204 - Plant Product Quality and Utility (Preharvest)

1. Outcome Target

Number of variety trials for crops important to Michigan, including wheat, corn, soybeans and forages.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :7 2009 : 7 2010 : 6 2011 :6 2012 : 5

3. Associated Knowledge Area(s)

- 204 - Plant Product Quality and Utility (Preharvest)
- 205 - Plant Management Systems

1. Outcome Target

Number of adult participants with increased knowledge of plant management systems.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :3397 2009 : 3397 2010 : 3397 2011 :3397 2012 : 3000

3. Associated Knowledge Area(s)

- 205 - Plant Management Systems

1. Outcome Target

Number of native american adults with increased knowledge in sustainable agriculture.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :30 2009 : 30 2010 : 30 2011 :30 2012 : 30

3. Associated Knowledge Area(s)

- 205 - Plant Management Systems

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Natural Disasters (drought,weather extremes,etc.)
- Economy
- Appropriations changes
- Public Policy changes
- Government Regulations
- Competing Public priorities
- Competing Programatic Challenges
- Populations changes (immigration,new cultural groupings,etc.)

Description

Public reaction to biotechnology affects the breeding and plant genetic work of MAES scientists. In order to meet grower demands and satisfy the public's demand for safe food, breeders must use a variety of technologies. Also, weather plays a large role in the prevalence of weeds, pest insects and diseases. New priorities may emerge as the environment changes.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- After Only (post program)
- Retrospective (post program)
- Before-After (before and after program)
- Case Study
- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparison between locales where the program operates and sites without program intervention

Description

The research and education will be evaluated in a variety of ways. To determine whether knowledge/behavior has changed, we will query participants. To determine if new management strategies have benefited growers and the environment, we will survey growers as well as independently sample environmental parameters. New varieties will be evaluated by yield, pest and environmental stress resistance and grower adoption.

2. Data Collection Methods

- Sampling
- Whole population
- Mail
- Telephone
- On-Site
- Structured
- Unstructured
- Case Study
- Observation
- Portfolio Reviews
- Tests
- Journals

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available, and cost. While there are many data we could collect about each project, we will choose those that provide the most useful information and are within our budget. Most important, we want to ensure that the data collected are credible, accurate and useful to our organizations.

V(A). Planned Program (Summary)

1. Name of the Planned Program

Soil, Water and Natural Resources

2. Brief summary about Planned Program

Michigan has more than 36 million acres of land with more than 10,000 inland lakes and 36,000 miles of streams. No place in Michigan is more than 85 miles from one of the Great Lakes. The state's land and water support the plants and animals that provide shelter, food and fiber. They provide minerals and other inorganic materials and are the final repository for all the state's waste. Agriculture and natural resources industries -- the two most economically important industries in Michigan after the automobile industry -- depend completely on the state's soil and water resources to remain viable.

To preserve, protect and enhance these resources, the Michigan Agricultural Experiment Station and MSU Extension have extensive research and education programs addressing specific Michigan needs. Soil conservation, waste management and use of waste products, ecosystem management, water research (quality, watershed management, and water use for agriculture and natural resources businesses) are all areas of focus that have been identified as important by stakeholders.

3. Program existence : Mature (More than five years)

4. Program duration : Long-Term (More than five years)

5. Expending formula funds or state-matching funds : Yes

6. Expending other than formula funds or state-matching funds : No

V(B). Program Knowledge Area(s)

1. Program Knowledge Areas and Percentage

- 101 1% Appraisal of Soil Resources
- 102 19% Soil, Plant, Water, Nutrient Relationships
- 111 12% Conservation and Efficient Use of Water
- 112 15% Watershed Protection and Management
- 123 8% Management and Sustainability of Forest Resources
- 131 18% Alternative Uses of Land
- 132 1% Weather and Climate
- 133 12% Pollution Prevention and Mitigation
- 134 1% Outdoor Recreation
- 135 5% Aquatic and Terrestrial Wildlife
- 806 8% Youth Development

V(C). Planned Program (Situation and Scope)

1. Situation and priorities

Michigan is a state defined, literally, by water. Without the Great Lakes, Michigan's peninsulas would not exist. Nor would much of the state's agriculture, manufacturing, shipping and tourism offerings. Water is necessary for life -- every human needs water to live, as do the plants and animals that provide food and shelter. Michigan has more households -- 1.12 million -- served by private wells than any other state.

At the same time, Michigan's land resources provide food, shelter and space and materials for the state's industries, as well as recreation.

Research and education are needed to:

Identify the trends, causes, and consequences of urban sprawl and to provide recommendations to state government to minimize the negative effects of current land use patterns on Michigan's environment and economy.

Determine the best way to remove pollutants from soil and water and turn over these areas into safe, productive sites.

Provide farmers with techniques to maintain the health and productivity of their soils.

Offer growers a more thorough understanding of the relationships among crops, nutrients and water and how crops can be grown efficiently and productively with the fewest inputs possible.

Understand how the warming trend in Michigan's climate will affect agricultural crops, weeds, insects and diseases.

Determine how agriculture can hold carbon in the soil, which would help reduce the amount of carbon dioxide in the atmosphere,

as well as how carbon markets may benefit Michigan farmers.

Keep Michigan's surface and groundwater clean and make all citizens aware of why this is a critical issue.

Ensure that a safe, secure and plentiful water supply is available for the state's citizens, industries, wildlife and natural areas.

Develop tools and technology to help Michigan's natural resources-based tourism industry grow by meeting consumer demands.

Determine how wildlife, fisheries, and natural resources areas respond to habitat management to encourage management for sustainable benefits.

These priorities have been identified as important by Michigan citizens, farmers, state government representatives, private industry and commodity groups.

2. Scope of the Program

- In-State Extension
- In-State Research
- Integrated Research and Extension
- Multistate Research

V(D). Planned Program (Assumptions and Goals)

1. Assumptions made for the Program

Determining the causes of undesirable outcomes will lead to techniques to change the undesirable outcome into a desirable outcome.

Developing best practices to remove pollutants will lead to safe, healthy soil and water resources. Farmers depend on their land for their livelihoods. They want to ensure that it is sustainable and productive. All Michigan citizens should have access to clean land and water. Two of Michigan's top industries (agriculture and tourism) depend on the availability of clean land and water.

Farmers will adopt new production methods if the methods are proven to work and will enhance the farmers' profitability.

Sustainable forests, land and water benefit Michigan's economy and quality of life.

Funding will remain constant or decrease.

2. Ultimate goal(s) of this Program

Identify the trends, causes, and consequences of urban sprawl and provide recommendations to state government to minimize the negative effects of current land use patterns on Michigan's environment and economy.

Determine the best way to remove pollutants from soil and water and turn over these areas into safe, productive sites.

Provide farmers with techniques to maintain the health and productivity of their soils.

Offer growers a more thorough understanding of the relationships among crops, nutrients and water and how crops can be grown efficiently and productively with the fewest inputs possible.

Understand how the warming trend in Michigan's climate will affect agricultural crops, weeds, insects and diseases.

Determine how agriculture can hold carbon in the soil, which would help reduce the amount of carbon dioxide in the atmosphere, as well as how carbon markets may benefit Michigan farmers.

Keep Michigan's surface and groundwater clean and make all citizens aware of why this is a critical issue.

Ensure that a safe, secure and plentiful water supply is available for the state's citizens, industries, wildlife and natural areas.

Develop tools and technology to help Michigan's natural resources-based tourism industry grow by meeting consumer demands.

Determine how wildlife, fisheries, and natural resources areas respond to habitat management to encourage management for sustainable benefits.

Foster positive resource management attitudes and stewardship actions.

V(E). Planned Program (Inputs)

1. Estimated Number of professional FTE/SYs to be budgeted for this Program

Year	Extension		Research	
	1862	1890	1862	1890
2008	45.0	0.0	15.0	0.0
2009	45.0	0.0	14.0	0.0
2010	44.0	0.0	14.0	0.0
2011	44.0	0.0	13.0	0.0
2012	43.0	0.0	13.0	0.0

V(F). Planned Program (Activity)

1. Activity for the Program

- Develop new land use models for Michigan communities.
- Offer education to planners, elected officials and citizens on how these new models will reduce sprawl and ensure that the desirable outcomes will become reality.
- Create new remediation strategies to clean up polluted soil and water. These strategies will be environmentally friendly, economically feasible and easy to implement with proper training.
- Discover new knowledge about the composition, organization and fluctuations of microbial populations in the soils.
- Develop a user-friendly computer program for nutrient management for Michigan crop and livestock producers to improve the management of fertilizer and manure nutrients on cropland to protect water resources and boost crop productivity.
- Develop greenhouse gas mitigation strategies.
- Develop management techniques for potato and vegetable growers that includes cover crops.
- Develop new nitrogen application recommendations for turf managers.
- Develop a management system for Michigan inland lakes that does not involve sampling the lakes.
- Develop Total Maximum Daily Load (TMDL) assessment tools for evaluation of Michigan watersheds.
- Determine how wildlife responds to ecosystem management decisions in forest and agricultural systems.
- Quantify the benefits and costs of a sample green roof system installed on campus.
- Develop fish population/community computer models for species important to Michigan. These models will be used to evaluate different fishery management strategies.
- Develop web-based tools and models for natural resources managers so knowledge can be shared quickly and easily.
- Develop computer models to assess how habitat management affects species important to Michigan, including white-tailed deer, salmon, trout and perch.
- Promote and support value-added processing of forest products, including wood products, biofuels, maple syrup and other nontimber products.
- Identify, prevent and control exotic invasive pests and diseases of forests.
- Conduct educational programs to help farmers improve nutrient management and other practices to maintain and improve quality of groundwater and surface water.
- Conduct educational programs with riparians and lake users to enhance their understanding of watershed management and inland lakes water quality issues.
- Work with state agencies and local communities to encourage protection of community groundwater supplies through wellhead protection programs.
- Educate and train health officials, consultants, engineers and riparians to improve onsite and decentralized wastewater treatment and design.

2. Type(s) of methods to be used to reach direct and indirect contacts

Extension	
Direct Methods	Indirect Methods
<ul style="list-style-type: none"> ● Demonstrations ● One-on-One Intervention ● Education Class ● Group Discussion ● Workshop 	<ul style="list-style-type: none"> ● Public Service Announcement ● Newsletters ● Web sites ● TV Media Programs

3. Description of targeted audience

Michigan farmers, natural resource managers, private citizens, agriculture and natural resources industry representatives, state agencies, riparians and foresters.

V(G). Planned Program (Outputs)

1. Standard output measures

Target for the number of persons(contacts) to be reached through direct and indirect contact methods

	Direct Contacts Adults	Indirect Contacts Adults	Direct Contacts Youth	Indirect Contacts Youth
Year	Target	Target	Target	Target
2008	5124	10248	3672	0
2009	5124	10248	3672	0
2010	5124	10248	3672	0
2011	5124	10248	3672	0
2012	5000	10000	3300	0

2. (Standard Research Target) Number of Patents

Expected Patents

2008 :6 2009 :7 2010 :8 2011 :9 2012 :9

3. Expected Peer Review Publications

Year	Research Target	Extension Target
2008	25	10
2009	25	10
2010	25	10
2011	27	10
2012	27	10

V(H). State Defined Outputs

1. Output Target

- Number of research programs on soil, water and natural resources.

2008 :11	2009 :13	2010 : 17	2011 :17	2012 :17
●	Number of adult participants trained in soil, plant, water and nutrient relationships.			
2008 :800	2009 :800	2010 : 800	2011 :800	2012 :0
●	Number of youth participants trained in soil, plant, water and nutrient relationships.			
2008 :234	2009 :234	2010 : 234	2011 :234	2012 :0
●	Number of adult participants trained in conservation and efficient use of water.			
2008 :767	2009 :767	2010 : 767	2011 :767	2012 :0
●	Number of youth participants trained in conservation and efficient use of water.			
2008 :711	2009 :711	2010 : 711	2011 :711	2012 :0
●	Number of adult participants trained in watershed protection and management.			
2008 :1151	2009 :1151	2010 : 1151	2011 :1151	2012 :0
●	Number of youth participants trained in watershed protection and management.			
2008 :1422	2009 :1422	2010 : 1422	2011 :1422	2012 :0
●	Number of adult participants trained in management and sustainability of forest resources.			
2008 :1352	2009 :1352	2010 : 1352	2011 :1352	2012 :0
●	Number of youth participants trained in management and sustainability of forest resources.			
2008 :445	2009 :445	2010 : 445	2011 :445	2012 :0
●	Number of adult participants trained in alternative uses of land.			
2008 :732	2009 :732	2010 : 732	2011 :732	2012 :0
●	Number of youth participants trained in alternative uses of land.			
2008 :763	2009 :763	2010 : 763	2011 :763	2012 :0
●	Number of adult participants trained in pollution prevention and mitigation.			
2008 :322	2009 :322	2010 : 322	2011 :322	2012 :0
●	Number of youth participants trained in pollution prevention and mitigation.			
2008 :97	2009 :97	2010 : 97	2011 :97	2012 :0

V(I). State Defined Outcome

1. Outcome Target

New land use models for Michigan communities. We will start with identifying areas of the state that have the infrastructure available to support new development and develop land use planning models for them.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 2 2011 :3 2012 : 3

3. Associated Knowledge Area(s)

- 131 - Alternative Uses of Land

1. Outcome Target

Number of research programs to create new remediation strategies to clean up polluted soil and water. These strategies will be environmentally friendly, economically feasible and easy to implement with proper training.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 2009 : 1 2010 : 2 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships
- 133 - Pollution Prevention and Mitigation

1. Outcome Target

Number of research programs to discover new knowledge about the composition, organization and fluctuations of microbial populations in the soils.

2. Outcome Type : Change in Condition Outcome Measure

2008 :3 2009 : 3 2010 : 3 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 101 - Appraisal of Soil Resources

1. Outcome Target

Number of research programs to develop user-friendly computer program for nutrient management for Michigan crop and livestock producers to improve the management of fertilizer and manure nutrients on cropland to protect water resources and boost crop productivity.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 2009 : 1 2010 : 2 2011 :2 2012 : 2

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships
- 112 - Watershed Protection and Management

1. Outcome Target

Number of research programs to develop greenhouse gas mitigation strategies.

2. Outcome Type : Change in Condition Outcome Measure

2008 :1 2009 : 1 2010 : 2 2011 :1 2012 : 2

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships
- 132 - Weather and Climate
- 133 - Pollution Prevention and Mitigation

1. Outcome Target

Number of research programs to develop management techniques for vegetable growers that include cover crops.

2. Outcome Type : Change in Action Outcome Measure

2008 :2 **2009 : 3** **2010 : 2** **2011 :2** **2012 : 2**

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships
- 111 - Conservation and Efficient Use of Water

1. Outcome Target

Number of research programs to develop new nitrogen application recommendations for turf managers.

2. Outcome Type : Change in Action Outcome Measure

2008 :1 **2009 : 1** **2010 : 1** **2011 :1** **2012 : 1**

3. Associated Knowledge Area(s)

- 112 - Watershed Protection and Management
- 131 - Alternative Uses of Land
- 134 - Outdoor Recreation

1. Outcome Target

Number of adult participants with increased knowledge of watershed protection and management.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :978 **2009 : 978** **2010 : 978** **2011 :978** **2012 : 900**

3. Associated Knowledge Area(s)

- 112 - Watershed Protection and Management

1. Outcome Target

Number of research programs to develop a management system for Michigan inland lakes that does not involve sampling the lakes.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 **2009 : 0** **2010 : 1** **2011 :1** **2012 : 1**

3. Associated Knowledge Area(s)

- 111 - Conservation and Efficient Use of Water
- 112 - Watershed Protection and Management

1. Outcome Target

Number of youth participants with increased knowledge of watershed protection and management.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1208 **2009 : 1208** **2010 : 1208** **2011 :1208** **2012 : 1100**

3. Associated Knowledge Area(s)

- 112 - Watershed Protection and Management
- 806 - Youth Development

1. Outcome Target

Number of research programs to develop Total Maximum Daily Load (TMDL) assessment tools for evaluation of Michigan watersheds.

2. Outcome Type : Change in Condition Outcome Measure

2008 :1 **2009 :** 1 **2010 :** 1 **2011 :**1 **2012 :** 0

3. Associated Knowledge Area(s)

- 112 - Watershed Protection and Management
- 133 - Pollution Prevention and Mitigation

1. Outcome Target

Number of adult participants with increased knowledge in management and sustainability of forest resources.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1149 **2009 :** 1149 **2010 :** 1149 **2011 :**1149 **2012 :** 1000

3. Associated Knowledge Area(s)

- 123 - Management and Sustainability of Forest Resources

1. Outcome Target

Number of research programs to determine how wildlife responds to ecosystem management decisions in forest and agricultural systems.

2. Outcome Type : Change in Condition Outcome Measure

2008 :0 **2009 :** 0 **2010 :** 0 **2011 :**1 **2012 :** 1

3. Associated Knowledge Area(s)

- 123 - Management and Sustainability of Forest Resources
- 135 - Aquatic and Terrestrial Wildlife

1. Outcome Target

Number of youth participants with increased knowledge in management and sustainability of forest resources.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :379 **2009 :** 379 **2010 :** 379 **2011 :**379 **2012 :** 300

3. Associated Knowledge Area(s)

- 123 - Management and Sustainability of Forest Resources
- 806 - Youth Development

1. Outcome Target

Number of research programs to quantify the benefits and costs of a sample green roof system installed on campus.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :1 **2009 :** 1 **2010 :** 1 **2011 :**1 **2012 :** 1

3. Associated Knowledge Area(s)

- 133 - Pollution Prevention and Mitigation

1. Outcome Target

Number of adult participants with increased knowledge of alternative uses of land.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :622 **2009 :** 622 **2010 :** 622 **2011 :**622 **2012 :** 550

3. Associated Knowledge Area(s)

- 131 - Alternative Uses of Land

1. Outcome Target

Number of adult participants with increased knowledge of soil, plant, water and nutrient relationships.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :681 **2009 :** 681 **2010 :** 681 **2011 :**681 **2012 :** 600

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships

1. Outcome Target

Number of youth participants with increased knowledge of alternative uses of land.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :649 **2009 :** 649 **2010 :** 649 **2011 :**649 **2012 :** 600

3. Associated Knowledge Area(s)

- 131 - Alternative Uses of Land
- 806 - Youth Development

1. Outcome Target

Number of youth participants with increased knowledge of soil, plant, water and nutrient relationships.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :199 **2009 :** 199 **2010 :** 199 **2011 :**199 **2012 :** 150

3. Associated Knowledge Area(s)

- 102 - Soil, Plant, Water, Nutrient Relationships
- 806 - Youth Development

1. Outcome Target

Number of adult participants with increased knowledge of pollution prevention and mitigation.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :273 **2009 :** 273 **2010 :** 273 **2011 :**273 **2012 :** 250

3. Associated Knowledge Area(s)

- 133 - Pollution Prevention and Mitigation

1. Outcome Target

Number of adult participants with increased knowledge of conservation and efficient use of water.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :652 **2009 :** 652 **2010 :** 652 **2011 :**652 **2012 :** 600

3. Associated Knowledge Area(s)

- 111 - Conservation and Efficient Use of Water

1. Outcome Target

Number of youth participants with increased knowledge of conservation and efficient use of water.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :604 **2009 :** 604 **2010 :** 604 **2011 :**604 **2012 :** 500

3. Associated Knowledge Area(s)

- 111 - Conservation and Efficient Use of Water
- 806 - Youth Development

1. Outcome Target

Number of youth participants with increased knowledge of pollution prevention and mitigation.

2. Outcome Type : Change in Knowledge Outcome Measure

2008 :82 **2009 :** 82 **2010 :** 82 **2011 :**82 **2012 :** 75

3. Associated Knowledge Area(s)

- 133 - Pollution Prevention and Mitigation
- 806 - Youth Development

V(J). Planned Program (External Factors)

1. External Factors which may affect Outcomes

- Natural Disasters (drought,weather extremes,etc.)
- Economy
- Appropriations changes
- Public Policy changes
- Government Regulations
- Competing Public priorities
- Competing Programatic Challenges
- Populations changes (immigration,new cultural groupings,etc.)

Description

Michigan's soil, water and other natural resources are all in a delicate balance. If one part of the equation changes, through a new public policy change or a drought, it will affect all the other natural resources in the state.

V(K). Planned Program (Evaluation Studies and Data Collection)

1. Evaluation Studies Planned

- After Only (post program)
- Retrospective (post program)
- Before-After (before and after program)
- During (during program)
- Case Study
- Comparisons between program participants (individuals,group,organizations) and non-participants
- Comparison between locales where the program operates and sites without program intervention

Description

The research and education will be evaluated in a variety of ways. To determine whether knowledge/behavior has changed, we will query participants. To determine if the environment/natural resources management has improved, we will use agreed upon parameters to evaluate any benefits/risks.

2. Data Collection Methods

- Sampling
- Whole population
- Mail
- Telephone
- On-Site
- Structured
- Unstructured
- Case Study
- Observation
- Portfolio Reviews
- Tests
- Journals

Description

When collecting data, we will consider the relative merit of each method of data collection. The method we choose will be influenced by the type of information we desire to analyze, the time available, and cost. While there are many data we could collect about each project, we will choose those that provide the most useful information and are within our budget. Most importantly, we want to ensure that the data collected are credible, accurate and useful to our organizations.