University of Vermont Extension and Agricultural Experiment Station Plan of Work FY2000-FY2004

This integrated University of Vermont Extension and Agricultural Experiment Station Plan of Work is organized according to the CSREES National Goal Areas as defined by the Government Performance and Results Act (GPRA):

Goal 1: an agricultural system that is highly competitive in the global economy

Goal 2: a safe and secure food and fiber system

Goal 3: a healthy, well-nourished population

Goal 4: an agricultural system that protects natural resources and the environment

Goal 5: enhanced economic opportunity and quality of life for Americans

Overview

Faculty and staff at the University of Vermont Extension and Agricultural Experiment Station specifically are focused on meeting the needs of the state's citizens. Together these experienced and innovative professionals continually are working to seamlessly integrate higher education, research and outreach services to protect and enhance a quality of life that is characterized by a thriving natural environment, a strong sense of community, and a deeply rooted connection to agriculture. As Vermonters approach the 21st Century, they are presented with many opportunities, as well as challenges, that can be addressed most effectively through the many resources available at the state's only land grant institution. These challenges include, but are not limited to:

- water quality--protecting drinking water and identifying and mitigating sources of surface and groundwater pollution.
- **environmental hazards**--developing integrated pest management strategies to reduce the use of agricultural chemicals in greenhouses, apple orchards, and other agricultural activities.
- **agricultural vitality**--sustaining a healthy agricultural economy through improvements in production and financial management practices
- **food safety**--improving detection of food borne pathogens in processed foods before they reach consumers.
- **access to nutritious foods**--empowering limited-resource families to plan and prepare healthy meals.
- **competitive small businesses**--creating and expanding opportunities for small businesses and value-added agricultural and forestry products in an increasingly global marketplace.
- **community involvement**—training citizen groups and leaders to be effectively engaged in addressing increasingly complex community issues.
- **healthier lifestyles**—helping individuals achieve and maintain a healthy weight through diet and exercise regimens to reduce chronic disease risk.

• **opportunities for youth** – through 4-H, after school programs, and other activities, creating positive environments that encourage learning and personal growth.

The University of Vermont Extension's mission is to improve the quality of life for all Vermonters by bringing the benefits of research and technology to them. UVM Extension faculty and staff interact directly with many diverse audiences not just in program delivery, but in learning about and addressing the problems and opportunities affecting Vermonters. More than 100 citizens serve in advisory capacities to ensure that educational programming is targeted and relevant to areas that are important to Vermonters. Working collaboratively with other departments of the University, UVM Extension strives to strengthen efforts to ensure that educational resources remain accessible and relevant to the state's citizens. For many Vermonters, Extension is a critical gateway to higher education serving as the initial or only contact many individuals have with Vermont's land grant institution.

The mission of the University of Vermont Agricultural Experiment Station is to conduct applied agricultural research to benefit the citizens of Vermont. This mission is fulfilled through the following goals: 1) to ensure an adequate supply of food and fiber at a reasonable cost; 2) to enhance general health through improved nutrition; 3) to evaluate and improve environmental practices that may have an impact on the quality of life; 4) to promote the social and economic well-being of people; and 5) to guide the orderly development of communities and land use.

UVM's Centers of Excellence help to coordinate, conduct and promote much of the research that is supported by Agricultural Experiment Station funds, competitive private and public grants, sponsorships, and donations. Additionally, these centers utilize citizen advisory boards to inform and guide a research agenda that is responsive to local, state, and national needs and priorities. The Centers of Excellence include:

- Northeast Dairy Foods Research Center--a cooperative effort between U.S. dairy producers, UVM, Cornell University, and the agricultural industry to support the latest research in dairy food production, product quality and safety, and new value-added products.
- Food Science Center--a collaboration of food scientists and economic development specialists to assist in the development, production, and marketing of specialty food products.
- Center for Sustainable Agriculture--an interdisciplinary approach to integrating university and community expertise to promote sustainable farming systems throughout Vermont and the region.
- Center for Rural Studies--connecting information and technical expertise with communities, businesses and policy makers in researching rural issues and information dissemination.
- Proctor Maple Research Center--applied research in the production of maple sap and syrup.
- Vermont Water Resources & Lake Studies Center-- research and teaching in water quality, toxic substances, geology, fisheries, limnology, and related areas.

UVM's current and future success rests on a faculty and staff committed to: planning and implementing innovative research and outreach programs that demonstrate impacts; being accountable for their activities; forming and nurturing collaborative relationships; utilizing new technologies for research and programming innovations; and communicating effectively the results of their research and educational outreach programs. It is this commitment that underpins UVM Extension and Agricultural Experiment Station activities as we begin the new millennium.

From FY2000 through FY2004, UVM activities will be driven by new ways of communicating, planning programs and research, collaborating, and assessing our effectiveness. We will continue to build on our collaborative successes and seek additional opportunities to more closely connect higher education with research and outreach. The small size and nature of our institution and the small, rural nature of the state we serve creates significant opportunities for college students to provide needed service to communities through internships, research assistantships, and classroom projects. In addition to gaining invaluable hands-on experience at little or no cost to communities, students are able to have significant, positive impacts on the people, culture, environment, and economy of Vermont.

National Goal Area 1: an agricultural system that is highly competitive in the global economy.

UVM Extension Curriculum/Program Team: Agriculture.

Vermont farmers demonstrate a wide range of abilities and experiences that need to be addressed. In addition to being under substantial economic pressure and subjected to various topographical and climatic challenges, farmers and the production practices they adopt are under close scrutiny by the public. Producers are also under considerable land-use pressure. The farmer clientele represents numerous commodity groups with differing needs, resources, and technical expertise.

Vermont farms are striving to stay viable under adverse economic conditions. Regulatory, environmental and social issues have the potential to affect farm viability. Business and family-life decisions, based on reactions to these external forces, add more stress to an already stressful situation.

Agriculture in Vermont has been identified as a significant contributor to nonpoint source nutrient pollution/loading of Vermont streams, lakes, and groundwater through use of animal manures, fertilizers, and other agricultural inputs and farming practices. Legislation requiring the use of Accepted Agricultural Practices (AAPs) restricts some farming practices. Economic pressures make adoption of Best Management Practices (BMPs) difficult unless the practices are at least cost neutral or cost-share assistance is available.

Management of disease, insect and weed competitors must be accomplished in an ecologically sound manner taking into account a systems approach for economic plant and animal production. Vermont growers need continuous training and updating on pest management systems to combine biological, cultural, physical, and chemical control tactics that are compatible and effective and that minimize economic, health, and environmental risks.

Currently, the Vermont agricultural community is undergoing a tremendous transformation that is affecting all aspects of the resource base. Profitability is a major problem. Vermont agricultural enterprise managers and families will need improved management and business skills to be viable and competitive in the 21st century. At the same time, Vermont citizens and policy makers are becoming increasingly detached from agriculture and its role in the food system, the economy, and the working landscape. In order for the Vermont agricultural industry to remain economically viable and continue to effectively serve society's need for an adequate volume of safe food at reasonable prices, the public must become better informed about agricultural issues.

Extension programs need to be responsive to these new and different challenges and provide technical information and expertise to some and develop appropriate options for assistance for others. Our programs will encourage adoption of more efficient production and marketing practices for the region and adapt, where necessary, information available from other sources so that it is of maximum applicability to the situation in Vermont.

UVM Extension Agricultural Priorities

It is the mission of the UVM Extension Agriculture Curriculum/Program team to support and encourage people in the Vermont agricultural industry to make a living, improve their quality of life and strengthen communities by managing human, land, and capital resources in an ecologically sound and economically competitive manner.

In the area of agricultural competitiveness, UVM Extension is strengthening its focus on the profitability of farms and other agricultural operations through educational programs directed at financing and production efficiencies. We seek to improve the business management skills of farm families and other entrepreneurs to enhance the viability and vitality of the Vermont agricultural economy.

In addition to non-credit classroom activities, outreach efforts continue to include workshops and seminars, one-on-one counseling and technical assistance, and the preparation and distribution of educational materials and information. The use of distance education technologies such as interactive television and satellite conferencing, help expand our educational capacity, and increase our accessibility to Vermonters throughout the state, as well as enhancing our ability to collaborate with other professionals beyond Vermont's borders.

Research and teaching programs in sustainable agriculture are coordinated through the Center for Sustainable Agriculture at the University of Vermont in conjunction with colleagues in both the Agricultural Experiment Station and Resident Instruction in the College of Agriculture and Life Sciences. A new student intern program is being offered this year through the College and the Center. Extension personnel may have a direct link to this program as student advisors. Other personnel have instructor, adjunct, or regular appointments with on-campus academic departments, participating in both research and teaching. Additional Extension faculty and program staff are members of research and teaching project teams working with a variety of topics and clientele in both animal and crop agriculture. UVM Extension agricultural specialists have established a variety of linkages within the University of Vermont and with other public and private organizations. These connections and collaborations are critical in the assessment of customer needs, program planning, implementation, and impact evaluation.

These linkages include:

- UVM College of Agriculture & Life Sciences Departments and Farms
- UVM Center for Sustainable Agriculture
- UVM School of Natural Resources
- UVM Continuing Education
- Vermont Department of Agriculture, Food & Markets
- Vermont Department of Economic Development
- Vermont Agency of Environmental Conservation
- Vermont Technical College
- Sterling Institute
- Miner Institute
- Farm Service Agency
- Natural Resource Conservation Service
- Natural Resource Conservation Districts
- Extension, Research, and Teaching personnel in other institutions, i.e., Penn State, Cornell, U-Conn, and UNH
- commodity associations
- Yankee Farm Credit and other farm financial institutions
- Agri-Mark, St. Albans Cooperative Creamery and other agricultural marketing organizations

- New England Federal Milk OrderAdministrator
- Dairy Herd Improvement Association
- Northeast Organic Farming Association
- Veterinarians
- Private consultants
- Vermont House and Senate Agricultural Committees
- Senator Leahy and Jeffords, Congressman Sanders
- Northeast Dairy Compact Commission; feed and fertilizer dealer associations
- K-12 educators
- Ag in the Classroom
- Lake Champlain Basin Program
- Environmental law Center at Vermont Law School
- Shelburne Farms
- Vermont Farm Bureau
- Rural Farm Family & Vocational Rehabilitation Program
- Women in Agriculture Network
- Vermont Interactive Television
- lawyers, tax consultants and financial managers
- New England Culinary Institute
- Fletcher Allen Health Care

Part of the mission of the UVM Extension Agriculture Curriculum/Program Team to "promote a vital agriculture in Vermont through the provision of information and educational programs for diverse audiences. The following objectives will guide the UVM Agriculture team's efforts for FY2000 to FY2004:

- To teach leadership and management skills and the use of effective tools for comprehensive decision making.
- To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends.
 - To demonstrate and communicate to the people of Vermont the values of agriculture and its interdependence with communities.
- To encourage future generations to value and become engaged in agriculture.

UVM Extension Agricultural Programs and Activities

Programming Objective: To teach leadership and management skills and the use of effective tools for comprehensive decision making.

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Agricultural	Business	Two-part business	Long	*Producers	New England	UVM Dept. of Community
Business Management	Management Courses	management course/workshops		*Farm Families	States	Development & Applied Economics
	Farm Financial & Tax Mgmt	Short Courses/ Workshops & on- site consultations	Long	*Producers *Farm Families	New England States	UVM Dept. of Community Development & Applied Economics
	Farm financial management on-site visits	Financial management consultations with individual producers	Long	*Producers *Farm Families	New England States	UVM Dept. of Community Development & Applied Economics
	Holistic Resource Management	Help people identify resources, values, and decisionmaking skills to meet their own goals of sustainability	Long	* Farm Families	New England States	
Dairy	Farm Labor Service	Establish service & develop educational curriculum	Long	*Dairy Producers	New England States	UVM Dept. of Community Development & Applied Economics
	Total Farm Mgmt	Courses integrating agronomy & business management aspects of plant & animal production	Long	*Dairy Producers *Crop Producers	New England States	UVM Dept. of Community Development & Applied Economics
	Farm Discussion Groups	Monthly producer- led, Extension- facilitated meetings	Mid	*Dairy Producers	New England States	UVM Depts. Of Community Development & Applied Economics, Plant & Soil Science, Animal Science
	Milk Mkting, price risk mgmt, and policy issues		Long	*Dairy Producers	New England States	UVM Depts. Of Community Development & Applied Economics, Animal Science
Non-Dairy Livestock	Producer Information & Awareness	Newsletters & producer meetings	Long	*Non-dairy Livestock Producers	New England States	UVM Dept. of Animal Science
	Master Shepherd Program	Series of 6 intensive classes to encourage commercial production of small ruminents	Mid	*Small Ruminent Producers (hobbyists)	New England States	UVM Depts. Of Plant & Soil Science, Animal Science
	Sound Ag Practices	Integration of environmentally sound land use practices & agricultural production	Long	*Non-dairy Livestock Producers	New England States	UVM Depts. Of Plant & Soil Science, Animal Science
	Marketing Alternatives & Opportunities	Newsletters & producer meetings	Long	*Non-dairy Livestock Producers	New England States	UVM Depts. Of Plant & Soil Science, Animal Science

Programming Objective: To teach leadership and management skills and the use of effective tools for comprehensive decision making (Continued)

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Non-Dairy Livestock (Continued)	Sustainable Production		Long	*Non-dairy Livestock Producers	New England States	UVM Center for Sustainable Agriculture
Farm Safety	Vermont Farmedic Course	Courses, field day presentations, high school programs	Long	*Producers *Farm Families	New England States	
Rural & Farm Family Vocational Rehabilita- tion Program	RFFVRP		Long	*Farm Families & individuals coping with debilitating accidents or illnesses	New England States	
Women in Agriculture Network	WaGN	"Growing Places" curriculum for potential ag entrepreneurs; special interest short course; one- on-one support and consultation.	Short	*Women and minorities interested in starting/expand- ing agricultural businesses	New England States	UVM Depts. Of Community Development & Applied Economics, Plant & Soil Science, Animal Science

Programming Output Measures: To teach leadership and management skills and the use of effective tools for comprehensive decision making.

Program	Output Measures	Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004	
Agricultural Business Management	# of Ag business management courses offered/# of locations	2/3	2/3	2/3	?	?	
-	# of Farm Financial & Tax Mgmt workshops conducted	5	5	5	5	5	
	# of workshop participants	200	200	200	200	200	
	# of farm ag business visits	30	30	30	30	30	
	#HRM workshops offered	2	2	2	2	2	
	# HRM participants	12-24	12-24	12-24	12-24	12-24	
Dairy	% of Vermont dairy farmers joining/using Farm Labor Service	10/50	15/60	20/60	25/65	30/70	
	# Total Farm Mgmt Courses Offered/# of locations	2/3	2/3	2/3	2/3	2/3	
	# Farm Discussion Groups	8	8	8	8	8	
Non-Dairy Livestock	#Producer information & awareness meetings	5	5	5	5	5	
v	#Master Shepherd Courses conducted annually	1	1	1	1	1	
	#Master Shepherd Course attendees	16	16	16	16	16	
	#Sound Agricultural Practices Meetings	5	5	5	5	5	
	#Marketing Alternatives & Opportunities Meetings	5	5	5	5	5	
	# Sustainable Production Meetings	5	5	5	5	5	
Farm Safety	Number of Vermont Farmedic course participants	80	80	80	80	80	
WagN	Number of participants completing Growing Places	25					
	Number of participants completing business plans	5					
Rural & Farm Family Vocational Rehabilitation Program	Number of people with disabilities served	150	150	150	150	150	

Programming Impact Measures: To teach leadership and management skills and the use of effective tools for comprehensive decision making.

Program	Impact Measures	Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004	
Agricultural Business Management	% Ag Biz Mgmt participants reporting positive impact on farm profitability	50	50	50	50	50	
0	% Ag Biz Mgmt participants reporting approved loan applications	50	50	50	50	50	
	% Ag Biz Mgmt participants reporting changes in operational or managerial activities	50	50	50	50	50	
	% Farm Financial & Tax Mgmt participants reporting improved understanding of tax policy	85	85	85	85	85	
	% Farm Financial & Tax Mgmt participants preparing intergenerational transfer plans	75	75	75	75	75	
	# Documented cases of implementation of recommendations leading to improved decision making and marketing	4	6	12	15	15	
	% Holistic Resource Management graduates reporting improved or satisfactorily sustained financial performance	33	33	33	33	33	
Dairy	% farms still in production due to improved labor availability	5	10	15	20	25	
	# farms remaining in production due to Farm Labor Service	5	15	35	50	75	
	# dairy farmers/processors using futures and options	25/5	50/5	100/5			
	# of clients reporting increased net worth	10	10	10	10	10	
	% farm discussion group participants reporting significant operational changes to achieve personal and business goals and objectives	60	60	60	60	60	
Non-Dairy Livestock	# producers with increased acreage for livestock production	4	5	7	9	12	
	#Master Shepherd participants expanding to commercial scale production	2	2	2	2	2	
	% Master Shepherd participants utilizing one or more recommended practices	100	100	100	100	100	
Farm Safety	% participating farms reporting reduction of on-farm hazards	5	5	5	5	5	
	% participating farms reporting cost savings as a result of a safer farm environment	5	5	5	5	5	
	% participating farms improving farm working conditions	20	20	20	20	20	
Women in Agriculture Network	% Growing Places graduates reporting increased learning	50					
	# new ag businesses started or expanded	10					
Rural & Farm Family Vocational Rehabilitation Program	# of people with disabilities achieving goals	65	65	65	65	65	

Programming Objective: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends.

Program	Activity	Description	Duration	Target	Cooperating	Research
Agronomic	Field/Forage	*increase adoption of	Long	Audience *Producers	States New England	Connections UVM Dept. of Plant &
Crops & Soils	Crops	Sustainable Ag practices	Long		New England	Soil Science
		*increase knowledge & use of Integrated Crop		*Producers		
		Management *encourage adoption of ag		*Producers,		
		practices that maintain,		Home owners		
		improve soil & water				
		quality, productivity				
		*provide information on ag		*Producers,		
	Destant	Production, marketing *Profits for Livestock	Lana	Home owners *Producers	New Fralesd	UVMDart of Dlart 9
	Pasture Management	*Profits for Livestock *Pasture Management	Long	*Producers *Producers	New England	UVM Dept. of Plant & Soil Science
	wanagement	*Lamb production		*Producers		Son Science
		profitability		Tiodaeens		
	Soybeans	*Encourage production of	Mid	*Producers	New England	UVM Dept. of Plant &
		soybeans for food and feed				Soil Science
	Crop	*Encourage & support use	Long	*Producers	New England	UVM Dept. of Plant &
	Management	of computerized crop				Soil Science
TT	Database	management *Enhancing orchard	Long	*Tree fruit	New England	IWM Dont of Plant &
Horticulture	Apples	production through	Long	producers	New Eligialiu	UVM Dept. of Plant & Soil Science
		sustainable ag practices		producers		Son Science
		*Education, workshops, on-				
		site consultations re:		*Tree fruit		
		environmentally sound		producers		
		horticulture, pest				
	Vegetables &	*Provide timely, useful	Long	*Producers	New England	UVM Dept. of Plant &
	Small Fruits	information to commercial	Long	Tioducers	New England	Soil Science
		vegetable & berry growers				
		*Increase consumer		*Consumers		
		awareness of the value of				
		local agriculture	x	*0 1		
	Ornamentals	* Provide information &	Long	*Commercial	New England	UVM Dept. of Plant & Soil Science
		training to professional and amateur growers on		Producers, Home		Soli Science
		economic, safe,		horticulturalists		
		environmentally sound				
		practices				
	Maple	*Encourage producer	Long	*Maple sugar	New England	UVM Dept. of Plant &
	Production &	adoption of best		producers		Soil Science
	Marketing	management practices to improve quality &				Proctor Maple Research Center
		profitability of maple sugar				Research Center
		industry				
	Christmas	*Provide information &	Long	*New &	New England	UVM Dept. of Plant &
	Trees	programs on current	-	established	-	Soil Science
		production, marketing issues		growers		
	Master	*Teach home horticulture	Long	*Amateur	New England	UVM Dept. of Plant &
	Gardener	practices that promote wise use of natural resources		horticultural- ists, Home		Soil Science
	Program	*Train volunteers to staff		gardeners		
		helpline service		*Volunteers		

Programming Objective: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends (Continued)

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Livestock	Dairy Cattle	*Improve knowledge of feeds & nutrition, crop production, manure management, animal health, reproductive physiology	Long	*Producers	New England	UVM Dept. of Animal Science
		*Improve communications, people management skills		*Producers, farm employees,		
		*Support dairy farmer discussion groups		public *Large intensive producers, low input producers		
		*Facilitate communications between producers & other industry professionals		*Producers, Industry professionals		
	Dairy Goat & Sheep	*Master Shepherd Program to provide animal science and business information to support establishment of small ruminent dairy operations	Long	*Producers	New England	UVM Dept. of Animal Science
	Non-Dairy Livestock	*Increase producer awareness & adoption of sustainable production practices *Encourage establishment of new livestock operations *Equine management,	Long	*Producers *Potential producers *Equine	New England	UVM Dept. of Animal Science
	Milk Quality Laboratory	nutrition & breeding workshops *Provide milk quality, udder health diagnostic expertise	Mid	Producers *Producers, veterinarians,	New England	UVM Dept. of Animal Science
	Animal Health		Long	dairy producers *Producers	New England	
	Ammai Health	*Provide producers with information on HAACP plans, bio-security procedures, residue avoidance	Long	*Producers	New England	UVM Depts. of Animal Science, Nutrition & Food Science
	Forage Analysis Laboratory	*Provide forage and soil analysis services	Long	*Producers, Ag industry	New England	UVM Dept. of Animal Science UVM Dept. of Plant & Soil Science
Pest Management	Apple IPM	*Increase & support IPM implementation in commercial orchards	Long	*Commercial apple producers	NY, New England	UVM Dept. of Plant & Soil Science
	Maple IPM	*Conduct studies & educational programs on significant insect pests	Long	*Maple sugar producers	New England	UVM Dept. of Plant & Soil Science
	Vegetable IPM	*Conduct studies & educational programs on significant insect pests	Long	*Commercial vegetable producers	New England	UVM Dept. of Plant & Soil Science
	Greenhouse IPM	*Conduct studies & surveys on pesticide use *Transfer IPM technology to reduce grower reliance on commercial pesticides	Long	*Commercial growers *Commercial growers	New England	UVM Dept. of Plant & Soil Science

Forage IPM	*Provide pest management & integrated crop management training	Long	*Commercial forage producers	New England	UVM Dept. of Plant & Soil Science
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Programming Objective: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends (Continued)

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Pest Management (Continued)	Master Gardener Program	*Provide IPM, entomological, plant disease training & support	Long	*Volunteer Master Gardeners	New England	UVM Dept. of Plant & Soil Science
, , , , , , , , , , , , , , , , , , ,	Plant Diagnostics Laboratory	*Provide disease, insect, weed identification services & management recommendations	Long	*Commercial growers, public	New England	UVM Dept. of Plant & Soil Science
	NAPIAP	*Provide Vermont information re: use & efficacy of pesticides & alternative control practices	Long	*EPA	New England	UVM Dept. of Plant & Soil Science
PAT	*Provide training on safe, efficacious use of pesticides & integration of alternatives in crop pest management		Long	*Producers	New England	UVM Dept. of Plant & Soil Science

Programming Output Measures: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends.

Program	Output Measures	Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004	
Agronomic Crops & Soils	% farms completing comprehensive nutrient management plans	12%	25%	50%	50%	50%	
	# farms adopting comprehensive crop record keeping systems for decision making	25	25	40	50	50	
	# of Certified Crop Advisors trained	30	35	40	45	50	
	# farmers participating in private & agency sponsored crop management services	90	100	110	120	120	
	% increase in participation in crop management services	5	5	5	5	5	
Horticulture	% apple growers planting more efficient rootstock	35	40	50	50	50	
	% apple growers utilizing productivity enhancing pruning techniques	45	55	65	65	65	
	% increase in growers conducting leaf nutritional analysis	55	75	85	85	85	
	% increase pack-out fruit after CA storage (Shoreham Co-op)	75	80	90	90	90	
	# textbook sales: Sustainable Vegetable Production	500	1000	2000	2000	2000	
	# video sales: Innovations in On-Farm Marketing	100	200	300	300	300	
	# on-farm consultations	600	600	600	600	600	
	# grower newsletters	7	7	7	7	7	
	# phone, e-mail, mailed consultations	10,000	10,000	10,000	10,000	10,000	
	# producers and other attending conferences	2,500	2,500	2,500	2,500	2,500	
	# clients on e-mail distribution network	100	150	250	300	350	
	# Vermont Public Radio commentaries	12	12	12	12	12	
	# new maple producers that become active in	50	50	50	50	50	
	UVM Extension programs	10.000	15.000	20.000	25.000	25.000	
	# contacts with UVM Extension web sites (Apple, Maple, Master Gardener, Ornamentals, Plant Diagnostic Clinic)	10,000	15,000	20,000	25,000	25,000	
	# farm & home garden soil tests/manure analyses run be the UVM Ag & Environmental Testing lab	4,000/200	4,200/210	4,400/220	4,400/220	4,400/220	
	# participants in Home Horticulture courses	175	175	175	175	175	
	#Home Horticulture newsletter recipients	12,000	12,000	12,000	12,000	12,000	
	# Home gardening questions answered by Extension-trained volunteers	12,000	12,000	12,000	12,000	12,000	
Livestock	# new farmer discussion groups	2	2	2	2	2	
	# active discussion group participants who adopt at least one recommendation	30	30	30	30	30	
	% of discussion group participants who express high levels of satisfaction with the program	85	85	85	85	85	
Pest Management	% program participants who change one pesticide practice as a result of training	75	75	75	75	75	
	% program participants who plan to adopt at least one recommended integrated pest	25	35	55	60	60	
	management practice						

Programming Impact Measures: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends.

Program	Impact Measures	Targets					
	1	FY2000	FY2001	FY2002	FY2003	FY2004	
Agronomic Crops & Soils	% producer participants reporting decreased losses or more efficient management as a result of adopting recommended Integrated Crop Management practices	40	50	60	60	60	
	% producers demonstrating improved knowledge of recommended ICM practices	70	70	70	70	70	
	ICM Case studies analyzing relationships of producers & their neighbors	2	2	2	2	2	
	# Farmers/consultants who will adopt/continue to use the Vermont Crop Management Database	25	25	25	25	25	
	% increase in participants in crop management services	5	5	5	5	5	
	# Farms where cropland is managed using a fully integrated, comprehensive nutrient management plan to reduce non-point source pollution	25	25	25	25	25	
Horticulture	# vegetable growers reporting enhanced profits	150	150	150	150	150	
	% grower participants reporting greater profits/decreased losses as a result of better disease management	20	30	30	30	30	
	% growers demonstrating improved knowledge of plant disease control methods & their environmental impacts	50	60	70	70	70	
	% increase in knowledge of ornamental producers of best management practices	5	5	5	5	5	
	% producer survey respondents reporting cost savings as a result of implementing recommended orchard practices	10	15	25	30	30	
	% of producer survey respondents reporting higher quality fruit as a result of implementing recommended orchard practices	10	15	25	40	40	
	% producer survey respondents reporting decreased fertilizer bills due to implementation of leaf nutritional analysis	10	15	25	25	25	
	% program participants utilizing new orchard practices	50	60	70	70	70	
	% maple producers demonstrating improved knowledge of best management practices for maple production & marketing	40	40	40	40	40	
	% maple producers reporting adoption of better management practices including erosion control & woodland management	40	40	40	40	40	
	% maple producers upgrading older equipment to lead-free stainless steel	30	30	30	30	30	
	% maple producers reducing lead to below 250 ppb in maple syrup	85	85	85	85	85	
Livestock	% of sheep pasture managed intensively	10	15	20	20	20	
	% farmers adopting biosecurity changes	15	15	15	15	15	

Programming Impact Measures: To teach production and marketing practices that minimize detrimental impacts and promote the wise use of natural resources upon which agriculture depends (Continued)

Program	Impact Measures	Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004	
Pest Management	% producers using new IPM strategies	20	20	20	20	20	
	% producers reporting decreased losses or more efficient management as a result of adopting recommended Integrated Pest Management	40	50	60	60	60	
	% ornamental producers reporting savings or profits as a result of using recommended IPM practices	20	30	30	30	30	
	% growers showing increased knowledge of pest management strategies the judicious use of pesticides	50	60	70	70	70	
	% growers demonstrating increased knowledge of IPM & the environmental benefits of using IPM	20	20	20	20	20	

Programming Objective: To demonstrate and communicate to the people of Vermont the values of agriculture and its interdependence with communities.

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Agricultural	VT AG Fact	Informational	Long	*Legislators		UVM Dept. of Community
Communica-	Sheets	leaflets providing		*General Public		Development & Applied
tions		current ag industry		*Extension		Economics, UVM Center for
		information		Advisors		Rural Studies
				*Extension		
				faculty/Staff		
	Public Policy	Information	Long	*Dairy industry	NY, PA, New	
	Education	materials provided		*Producers	England	
		to dairy industry				
	Field Day &	20 Demonstrations	Long	*General Public		
	Fairs	& workshops		*Producers		
		conducted				
		annually at county				
		fairs and field days				

Programming	Programming Output Measures: To demonstrate and communicate to the people of Vermont							
the values of agriculture and its interdependence with communities.								
Program	Output Measures			Targets				
		FY2000	FY2001	FY2002	FY2003	FY2004		
Agricultural	# Vermont Ag Fact Sheets produced	3	3	3	0	0		
Communications								
	# Demonstrations & workshops at Field Days	20	20	20	20	20		
	& Fairs							
	# Public policy newsletters	12 12 12 12 12 12						
	# Public policy newsletter recipients	300	300	300	300	300		

Programming Impact Measures : To demonstrate and communicate to the people of Vermont the values of agriculture and its interdependence with communities.								
Program	Impact Measures			Targets				
		FY2000	FY2001	FY2002	FY2003	FY2004		
Agricultural	# Public policy success stories	2	2	2	2	2		
Communications								
	# additional young people pursuing agricultural or natural resource education/careers	10	10	20	20	20		
	# of reported instances where VT Ag Fact Sheets are incorporated in educational or informational programs	25	25	25	25	25		

Programm	ing Objectiv	e: To encourag	ge future	generations to	value and be	come engaged in
agriculture.						
D	A 4	D			C I	

Program	Activity	Description	Duration	Target	Cooperating	Research Connections
				Audience	States	
Youth	4-H	Information &	Long	*Youth	All 50 states	UVM Depts. of Plant & Soil
Education &		technical		*Volunteers		Science, Animal Science
Outreach		assistance to 4-H				
		clubs conducting				
		agricultural				
		projects				
	Vermont Farm	320-hr hands-on	Long	*Youth (16-21)		
	Youth Corps	program for youth	_	*Host farmers,		
	1	of supervised ag-		employers		
		related				
		employment				
	Applied Ag	Linking college	Mid	*College		
	Research	students in		students (interns)		
		conducting				
		agricultural				
		research (soy bean				
		test pilots)				

Programming engaged in agric	Output Measures: To encourage culture.	future gen	erations to	o value an	d become	e
Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Youth Education & Outreach	% Vermont Farm Youth Corps participants completing summer work experience	80	80	80	80	80
	#Youth/#Volunteers completing a 4 H ag education program	400/25	400/25	400/25	400/25	400/25
	# Student reports of crop & field management practices	30	30	30	30	30
	#Youth completing embryology program	1,500	1,500	1,500	1,500	1,500
	#Youth, families, volunteers indicating increased appreciation for ag education & information	10,000	10,000	10,000	10,000	10,000

Programming	Impact Measures: To encourage f	uture gen	erations to	o value an	d become	;
engaged in agric	culture.					
Program	Impact Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Youth Education & Outreach	# youth participants pursuing education or careers in agriculture	10	10	15	20	20
	% Farm Youth Corps hosts & participants indicating desire to continue involvement in agriculture	75	75	75	75	75
	# youth reporting increased knowledge about livestock	3,000	3,100	3,200	3,300	3,300
	# 4-H volunteers exhibiting increased capacity to deliver 4-H ag programs	40	40	40	40	40
	% youth at 4-H ag field day reporting increased knowledge about ag	85	85	85	85	85
	% 4-H youth continuing interest in diversified agriculture	85	85	85	85	85
	% students reporting gain in knowledge from working on ag projects	75	75	75	75	75
	% participating at-risk youth staying in school	75	75	75	75	75
	% youth participating in programs entering or returning to VT farms	5	7	8	10	10

Extension Agricultural Curriculum/Program Team Evaluation

UVM Extension's agricultural curriculum/program team is working together to develop appropriate evaluation strategies to assess effectiveness and impact. Program specific evaluations will be conducted using periodic surveys, analysis of records, personal observations, and other appropriate methods to assess progress in meeting the output and impact measures identified in this plan of work.

A variety of assessment methods will be used as appropriate to the activities being evaluated. Surveys at meetings and through discussions with producer group representatives will help to determine general client changes in knowledge and behavior relating to the movement toward more informed use of production strategies. Included will be indicators to help measure increases in knowledge and changes in practices that result in more environmentally and economically sound production practices over a period of time.

A comprehensive survey instrument mailed to statewide list of commercial growers will help to assess impact of all methods of program outreach (newsletters, site visits, conferences, etc.) and will complement evaluation efforts specific to individual program efforts (textbook, presentations, farm visits, etc.).

In addition, participants at all crop management programs will be surveyed with post-meeting evaluation forms used to assess perceived values of educational materials presented. Selected case studies will provide specific examples of the benefits of changes in farm management practices.

Agricultural Stakeholders

Faculty and staff on the UVM Extension Agriculture Curriculum Team are in constant contact with their stakeholders throughout the year. There are some 50

commodity/trade associations serving the Vermont agricultural community. We work with nearly every one of these associations at some time during the year. In this way, Extension faculty and staff can identify program needs and gain insights as to the relative priorities the stakeholders would place on the program needs.

There is, however, one caveat to this process. Most individual stakeholder groups would put a high priority on program needs for their particular situations. The Curriculum Team then must review all the requests for Extension programming and information delivery, determine which issues need attention, which ones they have the resources to carryout, and prioritize the issues in terms of which issues are to receive the most and first attention. Those, then become the priority focus areas for a particular year.

Following are some examples of how our faculty and staff interact with their clientele/ stakeholders to identify focus areas needing Extension programming attention.

Tax Management Education--There are four formal times each year that extension faculty obtain "stakeholder" input for tax education programs: 1) May meeting with IRS representatives, private practice tax accountants and leadership of Vermont Tax Practitioners Association to plan tax education curriculum; 2) June meeting with Vermont Tax Department (Tax Commissioner and head of Taxpayer Services) to plan role of Vermont Tax Department in UVM Tax Schools; 3) October meeting with IRS representatives, private practice tax accountants and leadership of Vermont Tax Practitioners Association to design specific tax education curriculum for November tax schools; and 4) December - meeting with IRS representatives, private practice tax accountants, leadership of Vermont Tax Practitioners Association, and Vermont Tax Commissioner to review tax schools completed for that year utilizing evaluation data from each school, and carry out forward planning for upcoming tax education programs. In addition to these formal meetings, Extension faculty periodically attend the monthly meetings of the Vermont Tax Practitioners Association in Waterbury.

Each year more than 300 tax practitioners & ag producers attend the seminars. Each year the planning group (consisting of practitioners, consumers, IRS personnel, consultants, and Extension personnel) meets many times to determine the needs of the clientele for that year and for the ensuing year program. The last meeting was in late December to look at the program and to determine the applicability of the contents and make adjustments for the future. This information was used to help write the current Agricultural Business Management Team faculty Personal Performance Plans.

Agricultural Business Management Workshop--The program does have an Advisory board that met last year and directed Extension on what programs within the Agricultural Business Management series to present for this year. Extension also looks to advisors to assist in modifying the program to meet the needs of the clientele. Advisory board members include dairy producers, non-livestock producers, FSA employees, a banker, and other industry personnel. Extension also uses participant evaluations on a weekly basis and modify the next session based on the previous week's evaluations.

Rural & Farm Family and Vocational Rehabilitation Program--The Rural Farm Family Vocational Rehabilitation Program (RFFVRP) has active citizen groups in the Northwest and Northeast regions. Groups meet twice or more per year for a number of different reasons including input into the program and to provide direction to the program. These citizen groups also provide a support network for themselves and for others who have some sort of disability. Program staff listen to the concerns of the group and often receive insightful information on how to best address current issues. Many of the program specifics are directed by Extension's state partner--the Vermont State Vocational Rehabilitation that funds the RFFVRP.

Farmer Discussion Groups-Several Vermont Extension programs have an active and growing set of farmer discussion groups. In addition to sharing information of mutual interest, farmers in the groups also identify current needs and suggest topics and programs that should be incorporated in Extension programming for the coming year.

Horticulture, Pest Management, and Agronomy/Soils-Faculty and staff involved in plant science and pest management programs within the Agriculture Curriculum/Program team have active meetings with stakeholders including the Plantsmen Association, apple production associations, crops advisors, and meetings in the state with advisory groups specific with plant production professionals. These meetings are done annually with leadership executive boards and at specially called meetings.

Other agricultural advisors include the members of the State Agriculture Advisory Council, UVM Extension Regional Advisory Board, the members of the agricultural industry, other government agencies, educators, producers who complete workshop evaluations, and the Soybean and Grain industry and producer advisory board. These advisors have been very instrumental in leading programmatic efforts in conservation (EQIP, flood and ice storm disasters, TOADS), pest and nutrient management, soybean conferences, workshops, tours, research and demonstration trials, and workshops and the latest research on Bt Transgenic corn effects on Deoxynivalenol (Vomitoxin).

All these stakeholders take an active and overlapping role in driving educational programs and teaching style. They are involved in needs assessment, program implementation, support, marketing, and reporting. Results and updates of efforts are continuously shared with all advisors. This leads to future planning which becomes a continuous and credible process. Many advisors take an active role in all phases of program implementation.

UVM Agricultural Experiment Station Agricultural Research

UVM Agricultural Experiment Station researchers are utilizing both federal, state and other public and private grant funds to conduct innovative and timely research which addresses many issues facing Vermont agricultural producers and consumers. The Northeast Dairy Foods Research Center continues to provide technical assistance and referral services to Vermont food processors, as well as promote the use of a variety of dairy products. UVM researchers will continue to collaborate with colleagues from the Northeast to provide resources in response to the increasing processing, production, marketing, and food safety technical assistance needs of small agricultural entrepreneurs. In the area of agricultural competitiveness, researchers continue to focus on milk quality, dairy herd health, production efficiencies, quality cheese production, apple orchard management, and maple syrup production.

With funding from the Northeast Dairy Foods Research Center and USDA/CSREES, UVM scientists are identifying factors that affect the quality of cheese

products. Researchers are continuing to study ways to prevent the deterioration of mozzarella cheese in frozen prepared foods. The use of magnetic resonance imaging-first developed to assess human injury and illness--is being used to study and evaluate slit defects in cheddar cheese. In addition to improving detection methods, researchers are continuing to study the possible microbiological and chemical parameters associated with slit defects and potential preventative control measures.

Basic and applied maple research at the University of Vermont (UVM) began in the early 1890's and the Proctor Maple Research Center was established in 1946. Research has centered on the sugar maple tree (*Acer saccharum* Marsh.) and its products--sap and syrup. Funding for research comes from Federal, State, and private sources. Much of the applied research has provided new and/or improved techniques for efficient sap collection and evaporation systems and for improvement of maple syrup quality and sweetness while basic research has contributed to an improved understanding of the physiology and towards the continued health of sugar maple trees. Researchers are also identifying the genetic markers which dictate sap sweetness in sugar maples.

Pure Vermont maple syrup is a high visibility product associated with high levels of quality. Stringent state standards regulate maple syrup production to ensure purity and to promote consumer confidence in a safe, premium product. Recent concern regarding the potential for lead contamination in the storage and processing of raw sap has motivated UVM researchers to identify potential sources for contamination. Research is being conducted to assist producers in detecting lead levels in syrup and in finding the most expedient, cost-effective measures to reduce and eliminate contamination.

Apples, an important component of Vermont's agricultural diversity and economy, require intensive management at all levels to produce high quality fruit and to remain profitable. The UVM Apple Team is providing the scientific and technical expertise necessary to help apple growers remain competitive in local, national and international markets while maintaining a sustainable agriculture system. Vermont has developed an integrated orchard management approach in which horticultural and pest management aspects have been interwoven.

Dairy research will continue to focus on herd health and production issues. Researchers are continuing to study ways to enhance dairy herd resistance to mastitis and improve other mastitis control practices. A team of researchers at the University of Vermont is making significant progress in developing ways to boost cows' natural resistance to mastitis infection by enhancing the animals' ability to produce anti-bacterial proteins. Researchers have been able to modify a bacterial gene that will help animals produce a bio-active antibacterial protein called "Lysostaphin." Continuing research will assess the overall effectiveness of the introduced "Lysostaphin" gene in test animals as well as its successful introduction into actual dairy cows.

Additional dairy herd research is focused on reducing non-productive dry periods by analyzing mammary gland development, other growth factors, and the regulation of nutrient use in dairy cows. An ongoing needs assessment of 250 Vermont dairy herds will continue to guide the dairy research agenda. The table below describes the agricultural research that has been approved and/or funded through the Vermont Agricultural Experiment Station's competitive Hatch process. Faculty participating in regional projects must also submit research proposals to a competitive peer review process. Successful Hatch proposals may be awarded funding for up to three years. As shown in the table below, Hatch funds are helping to support research in the areas of dairy production, processing and policy, greenhouse ornamentals, apples, poultry, maple syrup and plant breeding.

Vermont Agricultural Experiment Station Competitively Approved/Funded Research in Agriculture

Research Title	Current Award	Target Audience or Commodity	Extension Linkages
	Duration		
Improved Propagation Methods of Select, Ericaceous Woody Ornamental Plants for use in the Vermont Landscape	Short	* Greenhouse ornamentals producers * Home gardeners * Landscapers	* Master Gardener Program * Extension Greenhouse/ Nursery Specialist
Regulation of Nutrient Use in Food Producing Animals	Long	* Dairy producers * Animal health professionals	* Extension dairy specialists, crop specialists
Manure Management on grass hay to improve nutrient use efficiency, yield & forage quality	Short	* Dairy producers	* Extension dairy specialists, crop specialists
Relative importance of genotypic vs environmental factors in the invasiveness of reed canary grass	Mid		
Regulation of mammary development and lactation	Mid	* Dairy producers * Animal health professionals	
Effects of Freezing Conditions & Soil Moisture on Herbaceous Perennial Hardiness	Mid	* Greenhouse ornamentals producers * Home gardeners * Landscapers	* Master Gardener Program * Extension Greenhouse/ Nursery Specialist
Multidisciplinary Evaluation of New Apple Cultivars and Rootstocks for Vermont	Mid	* Apple producers	UVM Apple Team (combines research, extension & higher education)
Federal dairy policy and price transmission in New England and US dairy markets	Mid	* Dairy producers * Dairy processors * Policy makers	
Hormonal Control of Growth and Energy Use by Chickens Deficient in Amino Acids	Mid	* Poultry producers	
Genetic Markers for Sap Sweetness in Sugar Maples	Mid	* Maple syrup producers	*Extension maple syrup specialists
Characterization of the function of proline-rich cell wall proteins available in arabidopsis	Mid	* Plant breeders	
Chemical, Phsyio-chemical & microstructural factors that affect the functionality of cream cheese	Short	* Dairy processors	* Extension dairy specialists * Extension small ruminant specialist
Genetic Variation in <i>Lathyrus maritimus</i> Bigel.: A Wild Legume with Agronomic Potential	Short	* Dairy producers * Agronomists	
Managing parasites of pastured livestock on organic farms	Short	* Dairy producers * Animal health professionals	* Extension dairy specialists * UVM Center for Sustainable Agriculture

UVM Extension and Agricultural Experiment Station Resource Allocation

Human Resources (Agriculture)

Goal 1Agriculture	FY2000	FY2001	FY2002	FY2003	FY2004
Extension:	21.66	21.66	21.66	21.66	21.66
Professional FTEs					
Extension:	2.25	2.25	2.25	2.25	2.25
Paraprofessional FTEs					
Research:	11.58	11.58	11.58	11.58	11.58
Professional Days					
Research:	10.64	10.64	10.64	10.64	10.64
Paraprofessional Days					

Fiscal Resources (Agriculture)

Goal 1Ag	riculture	FY2000	FY2001	FY2002	FY2003	FY2004
Extension	Federal	682,738	682,738	682,738	682,738	682,738
Dollars						
	State	682,738	682,738	682,738	682,738	682,738
	Total	1,365,476	1,365,476	1,365,476	1,365,476	1,365,476
Research	Federal	740,051	740,051	740,051	740,051	740,051
Dollars						
	State	887,949	887,949	887,949	887,949	887,949
	Total	1,628,000	1,628,000	1,628,000	1,628,000	1,628,000

National Goal Area 2: a safe and secure food and fiber system.

UVM Extension Curriculum/Program Team: Nutrition, Food Safety & Health

Despite Vermont's agricultural heritage, food safety, security, and hunger issues still persist for many Vermont children and adults. UVM Extension efforts will continue to focus on improving the accessibility of food that is nutritious, safe, culturally acceptable, and affordable to Vermonters living in both rural and urban areas. Food safety and security outreach will include strategies and programs aimed at both consumer and producer education. Extension specialists will continue to implement food safety programs targeted to food managers and handlers, as well as to home food producers and consumers.

In addition to providing food safety expertise to the Expanded Food and Nutrition Education Program (EFNEP), extension specialists will focus efforts on two specific programs: People Grow and Safe Food for the Hungry. Both of these programs are funded by USDA special grant dollars and include collaborations of local and state organizations and agencies that represent hunger and nutrition advocacy and service providers.

Children and adults across the State of Vermont face the challenging problem of lacking continuous access to nutritious, safe, acceptable, and affordable food. Food security is an issue in the remote rural areas of the state and in the populated urban areas, affecting people of diverse ages & backgrounds. In 1995, the national Food Research and Action Center estimated that 21,000 Vermont Children under the age of 12 are hungry, or at risk of hunger each year. Use of emergency food sites also demonstrates the significant food needs in our small state, with an average of 6,106 per month (including about 8000 children) receiving food from local food shelves in 1996. This was an increase of 4% over 1995, and double the 1990 figure. Additionally, nearly 220,000 meals were served in 1996 at two dozen community kitchens in Vermont.

In stark contrast to this lack of food security for so many Vermonters is an agricultural state that prides itself on production of a wide range of healthful and tasty products that are enjoyed by millions of people across the country. UVM Extension has been invested in addressing the food and nutrition needs of economically disadvantaged youth and adults with young children for almost 30 years through the Expanded Food and Nutrition Education Program (EFNEP). It is in a strong position to continue as well as expand on this work with an audience that could benefit so much from our resources.

Researchers from the Centers for Disease Control and the Food and Drug Administration estimate that from 6.5 to 33 million Americans become ill each year from microorganisms in their food. According to Vermont State Department of Health epidemiologist, Susan Schoenfeld, there were 323 cases of reported and confirmed of foodborne illness in 1998 in Vermont (21 cases of E. coli-0157. H7, 144 cases of Salmonella and 158 cases of Campylobacter).

Between 1993-1995, there were several outbreaks of foodborne illness reported. Two of the incidents involved restaurants, one a college, and the fourth was traced to a Vermont product purchased at a farmers market. Vermont does not currently require certification or licensing of food handlers, however there is a national trend towards certification and implementation of food safety systems (such as HACCP - Hazard Analysis Critical Control Points). Food service establishments with high employee turnover and few opportunities for food safety and sanitation education may exacerbate the risk of foodborne illness. Specialty food producers and processors often start a business with limited knowledge of the skills or the regulatory requirements needed to insure a safe and wholesome food product. Since 1991, UVM Extension has developed and implemented food safety programs targeted to professional and volunteer food managers and handlers, specialty and home food producers and consumers. Many of these programs were the result of collaborative efforts with other land grant universities, agencies and organizations. Continuation and expansion of this effort will help to reduce the risk of foodborne illness in Vermont.

The UVM Extension Nutrition and Food Safety team envisions a strong interdisciplinary approach in the future. According to the Honorable Dan Glickman, U.S. Secretary of Agriculture, nutrition and agriculture will play an important role in creating healthy communities. It is our hope to develop a strong link with agriculture and community development. It is not possible to initiate changes in our food system and security or in health care without these linkages.

Currently Extension faculty and staff are involved in the "People Grow" project that uses an interdisciplinary approach to build a strong network of agriculture, food and anti-hunger organizations to create innovative linkages among local food producers, institutions and consumers. Low-income audiences are targeted to receive education in food production (gardening, small farming), food preparation, preservation, nutrition, and food safety. Future plans involve UVM faculty working with this audience to develop small food businesses.

The Northeast Fruit and Vegetable project, lead state-Cornell, relies on faculty who have expertise in agriculture, horticulture, and food safety as well as growers, truckers, wholesalers, retailers and consumers. The goal for this project is to reduce microbial contamination on fruit and vegetables produced in the Northeast.

Through field placements with Extension NFH Team members, UVM Nutritional Sciences Department practicum students will be involved in community nutrition, food safety and food security education experiences. NFSH team faculty and staff will also collaborate with key players at the Food Science Center and Sustainable Agriculture Center on efforts benefiting Vermonters.

UVM Extension Food Safety Priorities

The food safety mission of the Nutrition, Food Safety and Health Curriculum/Program team for FY 2000-2004 is "to increase awareness and responsible actions of policy makers and food handlers ("from the farm to table") to ensure food safety and security." To meet its food safety mission, the Nutrition, Food Safety and Health Curriculum/Program Team has established the following performance goal and objectives: **Goal:** Every child and adult will have continuous access to a safe, affordable, adequate and acceptable food supply.

- **Objectives:**
- Increase consumer and producer awareness, understanding and information on food accessibility and affordability
- Increase consumer and producer awareness, understanding and information regarding food safety and food borne risks and illnesses.

UVM Extension Food Safety Programs and Activities

Programming Objective: Increase consumer and producer awareness, understanding and information on food accessibility and affordability

Program	Activity	Description	Duration	Target	Cooperating	Research Connections
				Audience	States	
Food	People Grow	Organizational	Short	* Limited		UVM Center for Food
Accessibility		collaboration with		Resource		Science
&		food, nutrition,		Families		Northeast Dairy Foods
Affordability		and hunger		* Farmers		Research Center
		organizations to		* Nonprofit		
		address food		organizations		
		security issues &		* Communities		
		programs in two				
		Vermont				
		communities				

0 0	Output Measures: Increase consu on food accessibility and affordat	-	roducer av	vareness,	understar	ding
Program	Output Measures			Targets		
		FY2000 FY2001 FY2002 FY2003				
Food Accessibility & Affordability	#People Grow organizational collaborators	5	5			
	# People Grow target communities	2	2			
	# People Grow food preservation workshops	6	6			
	#Food preservation workshop participants	50	50			

0 0	Programming Impact Measures: Increase consumer and producer awareness, understanding and information on food accessibility and affordability							
Program	Impact Measures	Targets						
8	•	FY2000	FY2001	FY2002	FY2003	FY2004		
Food Accessibility & Affordability	% decrease in emergency food site visits by People Grow program participants	50	50					
	# communities integrating food policy in community plans		2					
	Total \$ value of money earned by limited resource individuals engaged in food-related entrepreneurial activities	2,000	3,000					
	% workshop participants demonstrating increased knowledge of safe food preservation and marketing	75	75					

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Food Safety, Food Borne Risks & Illnesses	Safe Food for the Hungry	Workshops on food safety and food handling practices to reduce food-borne risks and illnesses	Mid	*Consumers *Limited Resource Families		UVM Dept. of Nutritional Science
	Food Handler Education	Series of workshops using a variety of curricula: *Looking for a Safe Harbor *Crop to Cupboard *New England Food Safety Project *HACCP *ServSafe	Mid	*Food handlers *Volunteers *Food producers *Food processors *Educators	NH, RI, CT MA, ME	UVM Dept. of Nutritional Science
	Consumer Education	Series of workshops using a variety of curricula: *Food Safety Express * Looking for a SAFE Harbor * Fight BAC * Food, Flies & Fungus * Crop to Cupboard; media campaigns; one-on-one consumer consultations; consumer food safety & preservation hotline	Long	* Consumers * Families	NH, RI, CT MA, ME	UVM Dept. of Nutritional Science

Programming	Output Measures: Increase consu	mer and p	roducer av	vareness,	understar	nding
and information	regarding food safety and food bo	rne risks a	nd illnesse	es		-
Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Safe Food for the Hungry	# Safe Food for the Hungry workshops	12	12			
	# Safe Food for the Hungry participants	40	40			
Food Handler Education	# food handler programs/events held	16	20	24		
	#HACCP trainings held	6	9	12		
	# Model HACCP trainings held	1				
	# food handler program attendees	160	200	240		
	# Model HACCP program attendees	20				
	# food handler certification programs offered	6	9	12		
	# HACCP certification programs offered	6	9	12		
	# Trained trainers in food handler training	20	20	20		
	# Volunteer trainers trained in food handling	30	35	35		
	# Persons certified in safe food handling	85	105	130		
Consumer Education	# Consumer food safety programs, workshops & events	20	20	20	20	20
	# Consumers attending food safety programs & events	250	250	250	250	250
	#Consumers assisted with food safety information	250	250	250	250	250

Programming Impact Measures: Increase consumer and producer awareness, understanding and information regarding food safety and food borne risks and illnesses

Program	Impact Measures	Targets						
		FY2000	FY2001	FY2002	FY2003	FY2004		
Safe Food for the Hungry	Avg % increase in food safety knowledge of Safe Food for the Hungry participants	15	15					
	% Safe Food for the Hungry participants intending to adopt at least one new food safety practice	75	75					
	% Safe Food for the Hungry participants who actually adopt at least one new food safety practice	50	50					
Food Handler Education	% Avg increase in food safety knowledge of program participants	15	15	15				
	% program participants intending to adopt at least one recommended safe food handling practice	75	75	75				
	% program participants (surveyed) actually adopting at least one recommended safe food handling practice	50	50	50				
	# food handler program participants intending to adopt at least one new behavior after food handling training	120	150	180				
	# food handler program participants actually adopting at least one new behavior after food handling training	60	75	80				
	#HAACP participants intending to adopt at least one new behavior change after training	45	68	90				
	#HAACP participants actually adopting at least one new behavior change after training	20	34	45				
	# Model HAACP participants intending to adopt at least one new behavior after training	15						
	# Model HAACP participants actually adopting at least one new behavior after training	8						
Consumer Education	Avg % increase in food safety knowledge of food safety program participants	15	15	15	15	15		
	% Food safety program participants intending to adopt at least one new food safety practice	75	75	75	75	75		

% Food safety program participants who 50 50 50 50 50 50 50 50 50 50			FY2000	FY2001	FY2002	FY2003	FY2004
	1	actually adopt at least one new food safety	50	50	50	50	50

UVM Extension Food Safety Program Evaluation

UVM Extension food safety faculty and program staff will utilize a variety of program appropriate evaluation methods to assess the effectiveness and impact of their programming efforts. The use of pre- and post-workshop evaluations will continue to be used to assess changes in participant knowledge levels, as well as participant intention to implement recommendations presented. In other evaluation efforts, case studies will provide detailed information on how individuals, organizations and communities have utilized Extension training and technical assistance to ensure public access to food supplies that are safe, affordable, culturally acceptable, and sustainable.

Food Safety, Nutrition and Human Health Stakeholders

The UVM Extension's Nutrition Food Safety and Health team has worked with the UVM research faculty, advisory groups and consumers over the past seven years to develop its mission statement, objectives and evaluation strategies as they relate to national goals of food safety, nutrition and human health. The implementation of this plan relies on the dedication, expertise and resources of all collaborators.

Collaborators and stakeholders have included UVM faculty from the department of Nutrition and Food Science, the UVM Food Science Center, UVM Sustainable Agriculture Center, UVM Extension Nutrition, Food Safety and Health Curriculum Team Advisory Group The Vermont Food Safety Network, The Vermont Food Safety Network, the Vermont Food Bank, National Organic Farmers Association, Operation Frontline/SOS, the Vermont Nutrition, New England Culinary Institute, Education and Training Council, the Vermont Department of Health, the Vermont Department of Education, the Vermont Department of Agriculture, the Vermont Restaurant Assoc., Vermont Anti-Hunger Corp, Vermont Manufacturing Extension Center, AARP, Vermont Campaign to End Childhood Hunger, Serve New England, Vermont Department of Employment and Training, Head Start, Community Action Councils, the Farmer's Market Association, the Vermont Specialty Food Association, childcare providers, food service managers and food producers.

To keep collaborators and stakeholders engaged it requires that NFSH faculty initiate and sustain regular communications and involve them in programming and impact analysis. The Nutrition, Food Safety and Health Team have used both formal and informal approaches to engage our stakeholders. The formal approach includes group process, focus group interviews, retreats at the University, etc.

To create our mission statement and goals and objectives the following "group process" steps were taken with the NFSH advisory group over a period of five years.

- 1. In 1995, an advisory group representative of our consumers and collaborators was formed by a nomination and invitation process.
- 2. The group attended an initial planning meeting on April 3,1995. Members were mailed a resource packet that included a survey asking for input as to

what their special interests were as it related to Nutrition, food safety and health and what issues did they see on the forefront. Using the results of the survey as a starting point, a nominal group process was used to determine what the program focus for NFSH would be. Three priority areas were selected as our target for programming: Food Safety, Food Security and Practical Education Nutrition and Food Preparation information.

- 3. Three sub committees made up of faculty and advisory members were formed to develop specific program objectives, action plans and evaluation strategies.
- 4. In 1996 the advisory group and NFSH met again to review the results of the sub-committees work and to finalize mission statement, goals and objectives for the 1996-99 POW.
- 5. In 1996, 97 and 1998 the team members met with their advisory sub-groups once a year for a program review and impact analysis. Recommendations were recorded and put forth for the following years planning.
- 6. In the fall of 1998 each member of the advisory group was contacted to see if they were still interested in remaining an advisee. Only four of the original twelve chose to do so, therefore, an additional six members were recruited.
- 7. In February 1999, the re-vitalized advisory group met with faculty and staff to review accomplishments for the program period of 1996-99 and to take part in a group process to formulate goals and objectives for 2000-4. The decision was made to keep on course, maintaining our mission statement, goals and objectives. The current plan will be evaluated on an annual basis as to impact. Changes will be made accordingly.

In regard to food safety issues UVM Extension food safety specialists assigned to the NFSH team have worked with another formal advisory group, the Vermont Food Safety Network. The network has a membership of over sixty people representing educators, food producers, regulators, and others who are interested in promoting food safety in Vermont.

The Vermont Food Safety Network has, through group process, prioritized food safety issues for the state. Top priorities included: education and training, the need for certification standards, regulation, statewide strategies for the food industry and leadership in food safety for all groups and parties. In response to the recommendations, Governor Howard Dean, Agriculture Commissioner Graves and Health Commissioner Carney agreed to appoint a task force to address food safety in Vermont. Two additional concrete VFSN accomplishments in 1998-9 have been:

- 1. The development of a VFSN listserve (vtfoodsaftey@list.uvm.edu)
- 2. The development and implementation of a survey to determine the food safety education and training needs and resources available in the state.

Informal contact with stakeholders take place daily as team members work with members of their communities to plan and implement their programs. Last year this was demonstrated by the numerous "TEAM" nutrition events that took place around the state.

It is UVM Extension's goal to continue to address issues specific to Vermont enhancing the quality and impact of our program efforts by engaging in collaborations with land grant institutions across the nation, with the research and teaching faculty at UVM and with other Vermont agencies and institutions.

UVM Agricultural Experiment Station Food Safety Research

University of Vermont Agricultural Experiment Station research will continue its focus on understanding the mechanisms that cause food borne illnesses and developing protocols to increase the accuracy and speed of disease detection in food production, preparation, and storage. Expanding their research in the development of edible whey-based films, scientists will explore the commercialization of these films for use in the food processing industry for packaging, quality control, and safety. The use of whey-based edible coatings will help improve the safety and quality of processed meat products with benefits to both consumers and the industry. Consumers will be better protected from potential health hazards caused by tainted foods, and the meat processing industry will be less at risk from the economic consequences of product safety recalls and plant closures.

Work is continuing on improved strategies for detection of *Listeria monocytogenes* through focus on sublethal injury. Improved testing methods developed at the university of Vermont are currently being evaluated for inclusion by USDA as part of the FSIS surveillance of meat and meat procucts. These same procedures are being applied to large dairy plants and small ruminant farms to improve assessment of *Listeria* contamination. Similar studies with a focus on sublethal injury are being applied to detection of E. coli 0157:M7 in apples. Novel strategies such as ozone decontamination are being investigated for use with fresh produce at the retail level to improve microbiological safety of products destined for farmers markets.

Mastitis is a very costly disease to the dairy industry. In addition, consumers have raised concerns regarding the introduction of antibiotics into the food stream via their use for treating dairy animals with mastitis. Ongoing research funded in part by the Vermont Agricultural Experiment Station is studying ways to make dairy cows more naturally resistant to mastitis thereby reducing the need for costly antibiotic treatment.

Outbreaks of disease and contamination of processed foods have resulted in human illness and death in addition to costly food recalls and processing plant shut downs. UVM researchers are developing innovative ways to help protect processed foods from accidental pathogen exposure in processing facilities and commercial retail establishments. Ongoing edible film research is uncovering new ways to utilize whey, a byproduct of the dairy processing industry.

The table below describes the food safety research that has been approved and/or funded through the Vermont Agricultural Experiment Station's competitive Hatch process. In the area of Food Safety, current Hatch funded research focuses on two areas-enhancing mastitis resistance in dairy animals and the development of edible films to enhance food safety in the food processing industry.

 Vermont Agricultural Experiment Station Competitively Approved/Funded Research in Food Safety

 Research Title
 Current Award Duration
 Target Audience or Commodity
 Extension Linkages

 Mastitis Resistance to Enhance Dairy Food Safety
 Long
 * Dairy producers * Animal health professionals
 * Animal health professionals

Properties of composite edible films made from whey protein concentrates and anhydrous milk fat fractions	Short	* Dairy producers * Dairy processors	
		* Food processing industry	

Food Safety Resource Allocation

Human Resources (Food Safety)

Goal 2: Food Safety	FY2000	FY2001	Y2002	FY2003	FY2004
Extension:	1.31	1.31	1.31	1.31	1.31
Professional Days					
Extension:	.15	.15	.15	.15	.15
Paraprofessional Days					
Research:	1.6	1.6	1.6	1.6	1.6
Professional Days					
Research:	2.0	2.0	2.0	2.0	2.0
Paraprofessional Days					

Fiscal Resources (Food Safety)

Goal 2: Food Safety		FY2000	FY2001	FY2002	FY2003	FY2004
Extension	Federal	41,690	41,690	41,690	41,690	41,690
Dollars						
	State	41,690	41,690	41,690	41,690	41,690
	Total	83,380	83,380	83,380	83,380	83,380
Research	Federal	183,848	183,848	183,848	183,848	183,848
Dollars						
	State	107,984	107,984	107,984	107,984	107,984
	Total	291,832	291,832	291,832	291,832	291,832

National Goal Area 3: a healthy, well-nourished population.

UVM Extension Curriculum/Program Team: Nutrition, Food Safety & Health

Health care is critically important to all Vermonters. Health care costs in the nation and in Vermont are escalating due to the aging population and the advances in medical technology. Lack of sufficient access to affordable health care means fewer opportunities for prevention. Vermonters are confronted with isolation and gaps in rural delivery systems and a lack of professional expertise. In the 21st century UVM Extension Nutrition, Food Safety and Health Team will focus on prevention and empowering people to practice healthy life styles. It is our expectation that our consumers will adopt healthy lifestyles by reducing high-risk behaviors and taking responsibility for health decisions.

Four of the leading causes of death in Vermont, cardiovascular disease, cancer, stroke, and diabetes are largely preventable with lifestyle changes. Consuming a diet low in fat and high in fruits, vegetables, and whole grains, participating in regular physical activity, and achieving and maintaining a healthy body weight are all behaviors that would modify Vermonters' risk for developing chronic disease. Unfortunately, initiating and sustaining behavior change is difficult and requires changing attitudes and acquiring new skills and knowledge. UVM Extension is in a unique position to help Vermonters achieve these changes. Through practical education, linking diet and physical activity changes to reduced risk of disease, Extension can help Vermonters lead healthier, more productive lives.

UVM Extension Nutrition priorities

Through practical education, linking diet and physical activity changes to reduced risks of disease, Extension nutrition specialists will continue to help Vermonters lead healthier, more productive lives. Of particular focus for the next five program years will be Vermont children, youth, and families with limited resources. With special funding from a federal Food Stamp grant, specialists will use the "Making it Fit" curriculum to help low-income Vermonters improve their food planning practices and nutrition knowledge. Two quarterly publications will be produced targeted at limited resource households and Vermont's senior citizens. Ongoing collaborative outreach activities will link extension nutrition specialists with partners from the Vermont Health Department and other agencies and organizations that provide emergency food and nutrition services.

The nutrition mission of the Nutrition, Food Safety and Health Curriculum/Program team for FY 2000-2004 is "to advance the nutritional health of each Vermonter" and "to encourage Vermonters to adopt nutrition practices that decrease the need for medical intervention." To meet its nutrition mission, the Nutrition, Food Safety and Health team has established the following performance goal and objectives:

Goal: Vermonters will adopt nutrition and related lifestyle practices that promote health.

Objectives:

- Educate Vermont adults and youth to use the U.S. Dietary Guidelines and the Food Guide Pyramid to choose a healthful diet.
- Educate Vermonters to adopt dietary practices recommended for specific life cycle stages.

UVM Extension Nutrition Programs and Activities

Programming Objective: Educate Vermont adults and youth to use the U.S. Dietary Guidelines and the Food Guide Pyramid to choose a healthful diet.

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Dietary Guidelines & Healthy Diets	Making It Fit	A 12 workshop series curriculum to help limited resource families improve their food planning practices and nutrition knowledge	Mid	* Limited resource adults * Food stamp recipients * Elders	States	
	Food, Fun & Reading	Combines literacy skills and nutrition education geared toward preschoolers	Mid	* Children up through Grade 2		
	Team Nutrition	National nutrition curriculum designed to build community awareness about health and nutrition issues	Long	* Local leaders * Educators * School children * Adults * Hospitals * Food service workers * Childcare workers * Community action agencies * and others	All 50 states	
Dietary Practices for Life Cycle Changes	EFNEP Outreach Worker Training	Faculty training to support EFNEP program staff addressing nutrition and food safety issues	Long	* EFNEP Staff * EFNEP participants		
	Corn & Berry	Quarterly newsletter	Long	Families with children Limited resources		% recipients finding information useful % recipients implementing a recommended dietary or food safety practice
	Words to the Wise	Quarterly newsletter	Long	Homebound seniors, limited resources		% recipients finding information useful % recipients implementing a recommended dietary or food safety practice

Programming	Output Measures: Educate Verme	ont adults	and youth	to use the	U.S. Die	etary
Guidelines and t	the Food Guide Pyramid to choose	a healthfu	l diet.			-
Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Dietary Guidelines & Healthy Diets	# Making It Fit workshops	12	12	12	12	12
	# Making It Fit participants	75	75	75	75	75
	#Food, Fun & Reading workshops	10	10	10	10	10
	# Food, Fun & Reading participants	100	100	100	100	100
	# Food, Fun & Reading volunteer trainer	12	12	12	12	12
	sessions					
	# Food, Fun & Reading volunteers trained	40	40	40	40	40
Dietary Practices for	# EFNEP staff trainings	11	11	11	11	11
Life Cycle Changes						
	# EFNEP staff trained	11	11	11	11	11
	#EFNEP adult participants reached by trained staff	375	400	400	400	400
	#EFNEP adult participants reached by trained staff	500	500	500	500	500
	# Corn and Berry newsletters	4	4	4	4	4
	# Corn and Berry newsletter recipients	3700	3700	3700	3700	3700
	# Words to the Wise newsletters	4	4	4	4	4
	# Words to the Wise newsletter recipients	400	400	400	400	400

Programming Impact Measures: Educate Vermont adults and youth to use the U.S. Dietary Guidelines and the Food Guide Pyramid to choose a healthful diet.

Program	Impact Measures	Targets						
		FY2000	FY2001	FY2002	FY2003	FY2004		
Dietary Guidelines & Healthy Diets	% Making It Fit participants who intend to adopt at least one recommended Dietary Guideline	50	50	50	50	50		
	% Making It Fit participants who actually adopt at least one recommended Dietary Guideline within six months	50	50	50	50	50		
	% Making It Fit participants indicating increased self-efficacy (confidence) in their ability to plan healthy meals	50	50	50	50	50		
	% Making It Fit participants indicating increased knowledge of recommended daily servings from the five major food groups	70	70	70	70	70		
	% Food, Fun & Reading participants indicating increased knowledge of foods within each of the five major food groups	70	70	70	70	70		
Dietary Practices for Life Cycle Changes	% EFNEP staff utilizing training	100	100	100	100	100		
· · ·	% overall improvement in EFNEP program participant dietary intake	5	5	5	5	5		
	% EFNEP program participants improving food intake in at least one food group	90	90	90	90	90		
	% EFNEP program participants who more often plan meals in advance	60	60	60	60	60		
	% EFNEP program participants who less often run out of food before the end of the month	30	30	30	30	30		
	% EFNEP program participants who more often compare prices before buying food	30	30	30	30	30		
	% EFNEP program participants giving birth who initiate breast feeding	75	75	75	75	75		
	% EFNEP adult program participants who improve in at least one nutrition practice	90	90	90	90	90		
	% EFNEP program participants who improve in at least one food safety practice	60	60	60	60	60		

0 0	Impact Measures: Educate Vermo the Food Guide Pyramid to choose				U.S. Die	etary
Program	Impact Measures	u nourine		Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Dietary Practices for Life Cycle Changes (continued)	% EFNEP youth participants who increase their knowledge on the essentials of human nutrition	75	75	75	75 75 80 80 50 50	75
	% EFNEP recipients finding information useful	80	80	80	80	80
	% EFNEP recipients implementing a recommended dietary or food safety practice	50	50	50	50	50
	% EFNEP recipients finding information useful	80	80	80	80	80
	% EFNEP recipients implementing a recommended dietary or food safety practice	50	50	50	50	50

UVM Extension Nutrition Program Evaluation

UVM Extension nutrition and health faculty and program staff will utilize a variety of program appropriate evaluation methods to assess the effectiveness and impact of their programming efforts. The use of pre- and post-workshop evaluations will continue to be used to assess changes in participant knowledge levels, as well as participant intention to implement recommendations presented. EFNEP in other evaluation efforts, case studies will provide detailed information on how individuals have utilized Extension training and technical assistance to increase their nutrition knowledge and ability to adopt healthy lifestyle practices.

UVM Agricultural Experiment Station Nutrition Research

According to a 1995 National Center for Health Statistics study, it is estimated that one-fourth of all U.S. children are overweight or obese. Additional research suggests that obesity is on the rise for low-income pre-school children (Centers for Disease Control and Prevention Pediatric Nutrition Surveillance System). University of Vermont researchers will continue their efforts to study causes and possible intervention and prevention strategies for obesity in children and adults. Research efforts include: analyzing the impact of milk and dietary fat intake in school lunch programs; sources for calcium in school lunches; causes and prevention of childhood obesity; and the effectiveness of videoconferencing in changing health behaviors effecting obesity in adults.

Because Vermont is a dairy state, the impact of milk and milk products on human health, diet, and nutrition is of particular interest. Health and nutrition-related research at the University of Vermont will continue to address the impact of nutrition and exercise on disease prevention and weight maintenance. Ongoing research foci include: diabetes prevention through diet and exercise; prevention of sudden cardiac death through dietary modulation; and the use of Internet technology to disseminate nutrition knowledge throughout rural Vermont. Obese Vermont men and women are participating in a unique study to help researchers evaluate the effectiveness of the Internet in facilitating the maintenance of weight loss. After six-months of weekly on campus treatment, study participants will be assigned to an Internet group, an ongoing face-to-face group, and a control group. If shown to be effective, the Internet will provide another cost-effective means to provide accessible, affordable weight control care to Vermonters.

The table below describes the nutrition and human health research that has been approved and/or funded through the Vermont Agricultural Experiment Station's competitive Hatch process. Successful Hatch proposals may be awarded funding for up to three years.

Vermont Agricultural Experiment Station Competitively Approved/Funded Research Nutrition and Human Health

Research Title	Current Award Duration	Target Audience or Commodity	Extension Linkages
Predictors of milk consumption in US school-aged children	Short	* Children * Schools * Policy makers * Dairy producers * Nutritionists	UVM nutrition faculty, Expanded Nutrition Education Program staff
Effectiveness of internet support on the long-term management of obesity	Mid	* Overweight adults * Health care providers * Nutritionists * Educators	UVM nutrition faculty, Expanded Nutrition Education Program staff
Dietary Carnitine Supplementation in the prevention of cardiac arrhythmias	Mid	* Health care providers * Nutritionists	
Behavioral and Body Image Therapy in Weight Management Using Registered Dietitians	Short	* Overweight adults * Health care providers * Nutritionists *Dieticians * Educators	UVM nutrition faculty, Expanded Nutrition Education Program staff
Solubility and Distribution of trace elements in milk- based infant formula	Mid	* Health care providers * Nutritionists * Dairy processing industry * Parents of infants	

UVM Extension and Agricultural Experiment Station Resource Allocation

Human Resources

Goal 3: Nutrition	FY2000	FY2001	FY2002	FY2003	FY2004
Extension:	3.46	3.46	3.46	3.46	3.46
Professional FTEs					
Extension:					
Paraprofessional FTEs					
Research:	1.7	1.7	1.7	1.7	1.7
Professional Days					
Research:	1.5	1.5	1.5	1.5	1.5
Paraprofessional Days					

Fiscal Resources

Goal 3: Nu	trition	FY2000	FY2001	FY2002	FY2003	FY2004
Extension	Federal	98,799	98,799	98,799	98,799	98,799
Dollars						
	State	98,799	98,799	98,799	98,799	98,799
	Total	197,598	197,598	197,598	197,598	197,598
Research	Federal	168,481	168,481	168,481	168,481	168,481
Dollars						
	State	113,445	113,445	113,445	113,445	113,445
	Total	281,926	281,926	281,926	281,926	281,926

National Goal Area 4: an agricultural system that protects natural resources and the environment

UVM Extension Curriculum/Program Team: Natural Resources and Environmental Management (NREM)

Within the past 25 years, Vermont has grown in population by 25%, more than doubled its economic activity, and doubled the number of miles driven on its highways. Partly resulting from these changes, there are some areas of the State that have been undeniably altered: less farmland (replaced by some commercial and residential development) and an increase in forestland.

With 80% of Vermont covered by forests, Vermont ranks third in the nation in terms of percent of forestland) Eighty-three percent of this land is privately owned--mostly by individuals—who have various (and changing) objectives in using and managing the land. With the aging of the population and development pressures in some parts of the State, transfer of land ownership and continued stewardship of the natural resource base is an increasingly important issue among the 80000+ private forest landowners in Vermont. This resource base provides not only wildlife habitat, air and water protection, and recreation (or quality-of-life) for Vermont residents and visitors alike, but also supports a large and growing wood products industry—constituting almost one-fifth of Vermont's total manufacturing labor force.

During the past ten years, harvesting of forest products has increased 23%-reflecting a growing societal demand for wood products. Logging and primary wood processing constitute the primary outlet for wood products from private forest land, but there is a need to reap the additional income from value-added manufacturing of wood products. The growing and changing global economy requires that Vermont wood-based businesses remain competitive, if they are to maintain the expected income standards in the region. Economic needs, of course, must be addressed in concert with the demand for other, less tangible products from Vermont's land base, such as recreation, aesthetics, ecosystem management and protection of water resources.

Approximately one out of every five miles of Vermont streams and rivers suffer from substandard water quality. Non-point source activities (such as land development, construction, agriculture and forest harvesting) account for 90% of water pollution in Vermont. It is estimated that more than 60% of Vermonters rely on groundwater sources for their drinking water; such sources are threatened by hazardous waste sites, active and abandoned landfill areas, improperly-designed underground storage tanks for petroleum products, application of road salt to Vermont roads, waste oil disposal and improperly applied chemicals to control plant problems associated with insects and disease.

In collaboration with new (and existing) partners, UVM Extension will provide expertise and leadership to initiate multi-disciplinary, research-based programs which will help people to solve problems and to ensure the economic sustainability and ecological integrity of Vermont's valuable natural resources. *Sources:* Natural Resources and the Environment—a Vermont Profile (UVM Extension, 2C-897-UCP, August 1997); Environment 1998—An Assessment of the Quality of Vermont's Environment (Vermont Agency of Natural Resources, 1998); preliminary Forest Inventory Assessment report (U.S.Forest Service, USDA, 1999); Shaping the Future—a Strategic Plan for Natural Resources and Environmental Management Education (U.S.D.A. Extension Service, 1994).

UVM Extension NREM Team priorities

The scenic quality of Vermont's environment is characterized by small densely populated communities surrounded by working agricultural landscapes and diverse forest lands. In addition to providing quality habitat for Vermont's wildlife, much of these woodlands support recreation, tourism, and wood products industries that contribute significantly to the state's economy. However, traditional agricultural activity can negatively impact the environment that sustains it creating conflicts between agriculturalists and natural resource conservationists.

University of Vermont Extension activities will continue to focus on education and outreach activities that assist landowners in developing cost-effective, viable methods for reducing the impact of agricultural activities on the natural environment. Through education and outreach, specialists will continue to work with farmers and foresters to implement best management practices that minimize environmental risk and promote economic efficiencies.

Extension objectives and program components will continue in the following areas:

- sustainable natural resources education and management--forest resource management through estate planning and development of diversified forest products;
- forest-based economic development through value-added production and marketing opportunities;
- farm and forest wetlands management; and
- implementation of the Middle School Drinking Water Week curriculum.

Extension also will continue efforts in public policy education as it relates to The Northern Forest, and conflict management education through the Vermont Conservation Partnership.

The mission of the NREM Curriculum/Program Team is " to sustain and enhance the quality of Vermont's natural resources through citizens understanding the effects of local decisions on local and global ecological and economic systems." From FY2000 to FY2004, team efforts will focus on the following objectives:

- To encouraging ecosystem-based approaches to land use, which will allow sustainable production and efficient use of goods and services from renewable resources and conservation of non-renewable resources (Ecosystem Management).
- To provide education about issues regarding water quality and encouraging practices that minimize adverse impacts on water resources, including important wetlands (Water Quality).
- To prepare Vermont citizens to understand and take responsibility for public policies relating to natural resources and the environment (Public Policy Education).

• To improve the skills of Vermonters in identifying and managing conflict, so as to improve natural resources/environmental management decision making (Conflict Management).

UVM Extension NREM Programs and Activities

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Ecosystem Management	Estate Planning	Workshops & consultations on land disposition	Long	*Woodland owners nearing retirement		UVM Dept. of Community Development & Applied Economics
	Value-added Wood Products	Workshops, one- on-one consultations and electronic listserv to help identify new markets for wood products	Mid	Wood products businesses * Industry organizations	VA, WV, WI, ME, NY MN, NC, PA	UVM Dept. of Community Development & Applied Economics, UVM School of Natural Resources
	Stumpage Data Reporting	Collect, analyze & report data quarterly in "Northern Woodlands" magazine	Long	*Woodland owners *Woodland managers		UVM School of Natural Resources
	Legal Aspects of Owning & Managing Woodlands	Workshops, consultations, & media efforts on the legal aspects of ecosystem management	Long	*Woodland owners *Woodland managers		
	Logger Education to Advance Professionalism	60 hours of training to loggers	Long	*Professional loggers		UVM School of Natural Resources
	4-H Volunteer Leadership Training	Promoting 4-H & adult volunteerism in natural resources projects	Long	*Adult volunteers * Youth	CT, MA, NR, NJ, MD, PA, OH, NY	
	Aquaculture & Water Quality Education	Workshops, consultations & media campaigns to provide relevant information on protecting the quality of home, community, & aquaculture water systems	Long	 Town health officers Wastewater system managers Homeowne rs Educators Students *Farmers 	МА	
	Farming Practices to Enhance Water Quality	Workshops, consultations and media campaigns to provide relevant water quality protection information to Vermont farmers.	Long	*Farmers		
	Vermont Forests	Fact Sheet detailing the status of Vermont's forest resource	Short	* Policy makers * Industry interest groups * General public		UVM School of Natural Resources

Programn	ning Objecti	ve: Ecosystem	Managem	ent (Continue	d)	
Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Ecosystem Management (Continued)	COVERTS program	Training volunteer woodland owners to assist community members in adopting holistic forest management	Long	*Volunteers *Woodland owners *Communities		UVM School of Natural Resources
	Sustainable Environment Project	practices Collaboration with Vermont Law School & Vermont Natural Resources Conservation Council with programs to provide relevant information to Vermont's policy makers and citizens	Long	* Policy makers * General Public		
	Sustainable Processing & Use of Wood Resources	Information & educational resources to processors and consumers re: environmentally sound use of wood resources.	Long	* Wood processors * Consumers	NH, ME, PA, WV, NC	

Program	Output Measures	Targets				
		FY2000	FY2001	FY2002	FY2003	FY2004
Estate Planning	#Courses presented	3	3	3	3	3
0	#Course participants (families)	45	45	45	45	45
Value-added Wood Products (Dan)	#Workshops, group discussions, meetings	2	2	2	2	2
	#Workshops, group discussions, meeting participants	35	35	35	35	35
	# telephone, on-site consultations	30	30	30	30	30
	# fact sheets, publications, displays	3	3	3	3	3
	# participants in electronic listserv discussion groups	30	50	75	80	80
	# Participants in wood products industry conference	100	150	150	150	150
COVERTS	# workshops to train landowner volunteers	2	2	2	2	2
	#landowners trained	16-20	16-20	16-20	16-20	16-20
	# landowners reached by trained volunteers	100	100	100	100	100
Stumpage Data Reporting	# stumpage data reports	4	4	4	4	4
1 0	# stumpage data reports recipients	4000	4000	4000	4000	4000
Legal Aspects of Owning & Managing Woodlands (THOM)	# workshops presented	4	4	4	4	4
	# workshop attendees	120	120	120	120	120
	# books sold	300	300	300	300	300
Logger Education to Advance Professionalism	# workshops presented	4-5	4-5	4-5	4-5	4-5
	#loggers trained	45	60	60	60	60
4-H Volunteer Leadership Training	# workshops presented	5	5	5	5	5
	# cooperators trained	450	450	450	450	450
	# 4-H volunteers/potential leaders complete leadership training program	60	75	100	100	100
	# youth reached by trained 4-H leaders	960	1200	1600	1600	1600
	# people completing 4-H educational programs on sustaining and protecting ecosystem	100	150	175	175	175
	integrity and biodiversity # people completing 4-H educational programs	50	50	100	100	100
	* people completing 4-reducational programs on conserving, sustaining and/or protecting soil resources	30	50	100	100	100
Aquaculture & Water Quality Education	# newsletters produced	2	2	2	2	2
·	# workshops presented	2	1	1	1	1
	# video distributed	2	2	2	2	2
	# fact sheets produced	1	1	1	1	1
	# homeowners reached with information	50	50	50	50	50
	# farmers reached	20	20	20	20	20
Farming Practices to Enhance Water Quality	# radio programs produced	2	2	2	2	2
	# television programs presented	1	1	1	1	1
Vermont Forests Fact Sheet	# fact sheets produced	1				-
Sustainable Environment Project	# people participating in sustainable projects	100	150	200	250	300
	# meetings with the Vermont Natural Resources Conservation Council	6	6	6	6	6
	# meetings with Vermont Law school	4	4	4	4	4
	# law students involved in projects	6-8	6-8	6-8	6-8	6-8

		FY2000	FY2001	FY2002	FY2003	FY2004
Sustainable	# workshops presented	2	2	2	2	2
Processing & Use of						
Wood Resources						
Project						
	# workshop participants	100	100	100	100	100
	#Fact sheets prepared	3	3	3	3	3
	# Listserve hits	2000	2000	2000	2000	2000

Program	Impact Measures		Targets				
0		FY2000	FY2001	FY2002	FY2003	FY2004	
Estate Planning	% participating families completing an estate plan within 1 year of training	80	80	80	80	80	
	# acres affected by estate planning	2000	2000	2000	2000	2000	
	Median Avg \$s saved due to estate planning	25,000	25,000	25,000	25,000	25,000	
Value-added Wood Products	Overall \$ increase in wood products industry sales	250,000	250,000	250,000	250,000	250,000	
	Overall \$ reduction in wood products industry operating costs	150,000	150,000	150,000	150,000	150,000	
	# wood products businesses reporting economic improvement	50	50	50	50	50	
	# new wood products industry jobs created	50	50	50	50	50	
	% listserv participants reporting reduction in information/education barriers	75	75	75	75	75	
	# program participants adopting skill or behavioral changes	75	75	75	75	75	
	# program participants adopting new marketing approaches	75	75	75	75	75	
	# program participants adopting/improving skills in forest products management or wood utilization	25	25	25			
	% participating businesses updating marketing practices to be more profitable	55	55				
	% program participants reporting economic improvement via new export markets, increased sales revenue	10	20				
	% woods products conference participants reporting improvement in marketing or manufacturing techniques	50	50	40	40	40	
COVERTS	% landowners reached by COVERTS trained volunteers implement at least one recommended practice	60	60	60	60	60	
	# Woodland acres improved as a results of COVERTS	1,100	1,100	1,100	1,100	1,100	
Stumpage Data Reporting	# people using stumpage data for business decision making	500	500	500	500	500	
Legal Aspects of Owning & Managing Woodlands	# people using at least one concept presented	60	60	60	60	60	
	Avg \$ value savings by utilizing recommended concepts	300	300	300	300	300	
Logger Education to Advance Professionalism	% loggers trained intending to use concepts presented	75	75	75	75	75	
	Total # acres of forestland managed by trained loggers	180,000	180,000	180,000	180,000	180,000	
4-H Volunteer Leadership Training	# people trained intending to adopt one or more recommended practice on sustaining/protecting ecosystem diversity	75	100	150	150	150	
	# people trained who actually adopt one or more recommended practice on sustaining/protecting ecosystem diversity	35	50	75	75	75	
Aquaculture & Water Quality Education	# participating farmers adopting at least one recommended practice	2	2	2	2	2	
	# participating farmers reporting economic improvements	2	1	1	1	1	
	# pond-acres with improved water quality	5	5	5	5	5	
Farming Practices to Enhance Water Quality	# participating farmers adopting proper management practices	10	15	20	20	20	
	Avg \$ value increase in farm profits	500	500	500	500	500	
	# participating farmers demonstrating changed	10	15	20	20	20	

	FY2000	FY2001	FY2002	FY2003	FY2004
# acres of farmland with improved management	2000	3000	3000	3000	3000
practices					

Program	Impact Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Vermont Forests	# persons demonstrating increased knowledge of Vermont forests	500	500	200	150	75
Sustainable Environment Project	# sustainable projects completed	10	10	10	10	10
Sustainable Processing & Use of Wood Resources Project	% participants adopting at least one recommended processing practice	40	40	40	40	40

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Water	Comprehensive	Programs to	Mid	*Communities		UVM School of Natural
Quality	Public	familiarize target		*Teachers/		Resources
-	Education	audiences with		Schools		UVM College of Education
		water quality		*Students/Youth		_
		education,		*Homeowners		
		analysis, treatment		*Water System		
		and management;		Managers		
		mass media		*Town Health		
		campaigns;		Officers		
		individual				
		consultations; &				
		school curricula.				

Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Water Quality	# teachers and students reached through programming and information	80	100	150	150	150
	# homeowners reached through programming and information	120	130	130	130	130
	# town health officers trained	35	35	35	35	35
	# water system managers reached through programming and information	10	10	10	10	10
	# communities requesting local employee training	5	5 5	5	5	5
	# schools reached through programming and information	4	8	12	12	12
	# people completing educational programs on sustaining water and/or protecting the quality of surface and ground water supplies	150	150	150	150	150
	# press releases prepared	2	2	2	2	2
	# television shows produced	1	1	1	1	1
	# radio programs produced	4	4	4	4	4

Programmin	g Impact Measures: Water Quality						
Program	Impact Measures	Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004	
Water Quality	# homeowners with wells and on-site septic systems who utilize training	120	130	130	130	130	
	# schools utilizing new water quality curriculum	4	8	12	12	12	
	# town health officials adopting new skills resulting in fewer contaminated public and private water supplies	4	5	5	5	5	
	# town health officials adopting new skills resulting in fewer failed septic systems	10	10	10	10	10	
	# teachers and students indicating at least one recommended behavioral change due to training	15	20	20	20	20	
	# town officials and town employees indicating at least one behavioral change due to training	5	5	5	5	5	
	# homeowners making at least one behavioral change due to training	35	40	40	40	40	
	# of local officials and individuals trained in water supply protection who adopt at least one new practice or policy	40	45	45	45	45	

Programming Objective: Public Policy Education											
Program	Activity Description Duration Target Cooperating Research Connections										
	Audience States										
Public Policy	team. However, t natural environm	eam members have art	ticulated that p dustry. Team	members will contin	on is critical to the lo ue to work to devel	d Environmental Management ong-term quality of Vermont's op appropriate programming in ubmitted for review.					

Programming Output Measures: Public Policy							
Program	Output Measures	Targets					
		FY2000 FY2001 FY2002 FY2003 FY2004					
Public Policy	Not applicable at this time.						

Programming Impact Measures: Public Policy							
Program	Impact Measures			Targets			
		FY2000	FY2001	FY2002	FY2003	FY2004	
Public Policy	Not applicable at this time.						

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Conflict	Conflict	Provide training	Long	*Vermont	KY	
Management	Management Team	and participate in a multi-organization group to provide information on appropriate conflict management strategies		Conservation Partnership *Landowners *Resource Managers *Public and private resource organizations		

Programming Output Measures: Conflict Management									
Program	Output Measures			Targets					
		FY2000	FY2001	FY2002	FY2003	FY2004			
Conflict	#Conflict Management Team memberstrained	18	18	18	18	18			
Management									
	#Conflict Management Team trainings	2	2	2	2	2			
	#Organizations, agencies, citizens requesting and receiving conflict management training	100	150	150	150	150			
	# Individuals reached by trained/counseled organizations, agencies, citizens	200	300	300	300	300			

Programmin	g Impact Measures: Conflict Manag	gement				
Program	Impact Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Conflict	#Conflict Management Team members, CMT	70	100	100	100	100
Management	clients reporting increased capacity to resolve conflicts					
	#CMT clients reporting improved decision making ability	70	100	100	100	100
	# individuals reached by CMT trained clients reporting increased capacity to resolve conflicts	100	150	150	150	150
	# individuals reached by CMT trained clients reporting improved decision making ability	100	150	150	150	150
	# individuals trained or reached by CMT trained clients indicating at least one behavioral change as a result of training/consultation	100	200	250	250	250

UVM Extension NREM Program Evaluation

NREM faculty and program staff will utilize a variety of program appropriate evaluation methods to assess the effectiveness and impact of their programming efforts. Methods may include, but not be limited to, mailed surveys, case studies, participant observation, and other systematic approaches yielding qualitative and quantitative data. The use of pre- and post-workshop evaluations will continue to be used to assess changes in participant knowledge levels, as well as participant intention to implement recommendations presented. In other evaluation efforts, case studies will provide detailed information on how communities have utilized Extension training and technical assistance to enhance Vermont's natural resources and environment--the quality of which is essential to the state's agriculture and tourism industry and citizen quality of life. The NREM curriculum/program team has developed a five-year evaluation strategy that identifies when specific team priorities will be evaluated in a comprehensive manner. This evaluation schedule is shown below:

Natural Resources & En	vironmental Management Curriculum/Pro	gram Team
Evaluation Schedule (FY	(2000-FY2004)	_
Team Priority	Program	Fiscal Year
Ecosystem Management	Estate Planning	2004
	Value-added Wood Products	2004
	COVERTS	2000
	Stumpage Data Reporting	2000
	Legal Aspects of Owning & Managing Woodlands	2004
	Logger Education to Advance Professionalism	2002
	4-H Volunteer Leadership Training	2004
	Aquaculture & Water Quality Education	2000
	Farming Practices to Enhance Water Quality	2000
	Vermont Forests	2000
	Sustainable Environment Project	2000
	Sustainable Processing & Use of Wood Resources Project	2004
Water Quality	Water Quality Education	2000
Conflict Management	Conflict Management Team	2000, 2003

Natural Resources and Environmental Management Stakeholders

UVM Extension faculty and staff in natural resources and environmental management regularly consult with stakeholders to ensure that programming is appropriate and relevant to current Vermont resources issues. General program input is solicited from the NREM curriculum/program team Advisory group, the Water Resources and RREA Advisory Committees, and the Vermont Natural Resources Conservation Council. The State of Vermont Department of Forests, Parks and Recreation, as well as the Water Quality Division are also important linkages in developing and implementing collaborative programming. Information regarding NREM programming needs is also received from the UVM Extension State Advisory Council and Regional Advisory Councils. Specific program input (and volunteer involvement) is sought from numerous project advisory groups or steering committees which have been established to guide program planning, implementation and evaluation within the NREM curriculum. Finally, individual program participants, including resource managers, community leaders, homeowners, and educators are all important sources of information and feedback on programming needs, quality of programming delivery, and programming impact.

UVM Agricultural Experiment Station NREM Research

Research related to natural resource quality and environmental management will continue its focus on the impact of agriculture on the environment. UVM researchers are continuing to study mechanisms for treating water pollution and for controlling the movement of phosphorus and nitrogen from agricultural land to Vermont's surface waters. Additional research will analyze the impact of human use on forestland ecology. For example, one recently funded study will evaluate the effects of roads on the flora and fauna of a large forested ecosystem.

Researchers at the University of Vermont have been developing integrated pest management (IPM) strategies to reduce the need for chemical interventions in the green house environment. Researchers have identified several strains of insect-killing fungi that are compatible with several biorational insectides, insecticidal soaps, and other insect growth regulators. In addition researchers are evaluating the effectiveness of several fungi application strategies. Results in this area will help growers reduce their reliance on chemical interventions, thereby reducing costs and worker contact with potentially toxic insecticides in the greenhouse environment.

The table below describes the natural resources and environmental management research that has been approved and/or funded through the Vermont Agricultural Experiment Station's competitive Hatch process. Successful Hatch proposals may be awarded funding for up to three years.

Research in Natural Resources &		0	
Research Title	Current Award Duration	Target Audience or Commodity	Extension Linkages
Impacts of roads on the sustainability of Northern Forest lands	Short	*Policy makers *Nonprofit organizations * Environmental organizations	* Logger Education to Advance Professionalism * Extension forestry/wood products specialists
Soil factors influencing phosphorus availability to plants and concentration in runoff	Short	* Dairy producers * Environmental managers * Policy makers	* Extension dairy specialists * Extension crop management specialists * UVM Center for Sustainable Agriculture
Water Quality Restoration of Dairy Products Wastewater by Attached Algae	Short	* Dairy producers * Environmental managers * Policy makers	
Factors affecting efficacy of mycopathogens in greenhouse pest management	Mid	* Greenhouse ornamental growers * Fruit & vegetable growers	* Master Gardener Program * UVM Center for Sustainable Agriculture
Management of tarnished plant bug with entomopathogenic Fungi	Mid	* Greenhouse ornamental growers * Fruit & vegetable growers	* Master Gardener Program * UVM Center for Sustainable Agriculture
Assessing Nitrogen Transformation & Export in two contrasting forested watersheds	Short	* Policy makers * Environmental managers * Agricultural producers * Woodland managers	* Logger Education to Advance Professionalism * Extension forestry/wood products specialists

Vermont Agricultural Experiment Station Competitively Approved/Funded Research in Natural Resources & Environmental Management

UVM Extension and Agricultural Experiment Station Resource Allocation

Human Resources (Natural Resources and Environmental Quality)

Goal 4: Natural	FY2000	FY2001	FY2002	FY2003	FY2004
Resources					
Extension:	5.4	5.4	5.4	5.4	5.4
Professional FTEs					
Extension:					
Paraprofessional FTEs					
Research:	1.78	1.78	1.78	1.78	1.78
Professional Days					
Research:	1.125	1.125	1.125	1.125	1.125
Paraprofessional Days					

Fiscal Resources

Goal 4: Natural		FY2000	FY2001	FY2002	FY2003	FY2004
Resources						
Extension	Federal	154,194	154,194	154,194	154,194	154,194
Dollars						
	State	154,194	154,194	154,194	154,194	154,194
	Total	308,388	308,388	308,388	308,388	308,388
Research	Federal	194,049	194,049	194,049	194,049	194,049
Dollars						
	State	128,696	128,696	128,696	128,696	128,696
	Total	322,745	322,745	322,745	322,745	322,745

National Goal Area 5: Enhanced economic opportunity and quality of life for Americans.

UVM Extension Curriculum/Program Team: Family and Community Resources & Economic Development (FCRED)

Studies indicate a number of problems ranging from declining levels of voter participation and public apathy toward elections to decreasing interest in volunteer activities and community groups. They also document the younger generation's apparent disinterest in public affairs and lack of knowledge about our political system. Robert Putnam has quantified this civic disengagement, documenting a 25-30 year decline in membership in civic-oriented organizations. Change is inevitable. For many Rural Vermont communities, the type of change during the last 15 to 20 years was not favorable. While jobs based on land and natural resources declined, the cost of living in rural areas increased. Rural communities that have survived and prospered have some things in common. In these towns, local efforts are fueled by a positive attitude and guided by a shared vision for the future. They promote open discussion of community needs, opportunities, and ideas in a non-judgmental atmosphere that leads to inclusive decision-making.

The Vermont State Strengthening federally funded project entitled, "Expanding the Caring Community," focuses on eleven target communities. Five of these are new to this project and six target communities continue to receive support after going off federal funding as the Vermont Youth at Risk project entitled, "Enhancing Community Awareness." UVM Extension works with community leaders to establish a shared vision for the future of Children, Youth and Families. Through open discussion of the current reality against this vision, opportunities and ideas are shared in a non-judgmental atmosphere leading to inclusive decision-making. Community Steering Committees provide leadership for assessment, program initiation/expansion and evaluation working with Extension staff. Targeted youth and families receive concentrated programming in life skills to enhance their success as active productive community participants.

Vermont 4-H focuses on building the capacity of youth to actively engage in their communities in areas relating to agriculture, volunteerism, leadership, natural resources, and nutrition. The learning of life skills helps youth create and take advantage of opportunities and solve problems in a diverse and changing society. 4-H trains adult leaders, (in roles of program committee members, short-term program volunteers, camp and county foundation trustees) to facilitate learning experiences that contribute to positive youth development. These volunteers directly or indirectly affect the learning experiences of more than 2000 Vermont youth.

Strong families contribute to positive individual development and quality communities. Education, highlighting communication skills and decision-making tools, empowers individuals and families to apply practices that result in increased capacity and enhanced well-being. Family and community related research can provide a strong knowledge base for educating parents, consumers, children and youth, policy-makers, agencies and organizations. New and innovative tools for assisting communities and entrepreneurs with marketing strategies are emerging from the academic activities of faculty and students. Providing testing sites in Vermont communities for this research is an effective learning opportunity for students, teachers and community members. Vermonters, including businesspeople, state agency personnel and others have found that collaborations can be the key to success in building new export markets. Education through workshops, newsletters and consultations provides the opportunity to expand sales and to create cooperative ventures.

The Family & Community Resources & Economic Development Curriculum will be designed to empower people and communities, through research-based information and education, to address the economic and social challenges facing our youth, families, and communities. The three goals include civic capacity, family life education, and community and economic development.

Extension Family and Community Resources and Economic Development (FCRED) Team priorities

Mission: "To increase the capacity of communities, families, and individuals to improve their own quality of life and enhance their own economic development."

Extension Family and Community Resources and Economic Development Programs

Increasing the capacity of communities, families and individuals to improve their own quality of life and building the capacity to pursue economic development continue to be the guiding goals of UVM Extension's Family and Community Resources and Economic Development team. Extension specialists' efforts will continue to support the following programmatic thrusts: civic capacity building; parent education; life skills development; responding to welfare reform; financial management; and entrepreneurship.

As a small, rural state, Vermont relies heavily on citizen volunteers to serve on boards and commissions in communities where few resources are available. Through statewide workshops, conferences and seminars, Extension community specialists will continue to reach more than 3,000 of Vermont's 10,000 town officials annually with the latest relevant information essential in conducting municipal duties. UVM Extension is seeking funds to continue and expand its activities to connect rural community town offices to the Internet. More than 80 Vermont communities are receiving ongoing technical assistance to communicate and share resources using the worldwide web.

Increasing civic disengagement, a national trend characterized by lower voter participation and declining volunteerism, is particularly troubling for rural communities that are dependent on large numbers of volunteers. UVM Extension will continue to collaborate with state agencies and other organizations to develop and implement leadership training activities geared to support local community involvement.

Extension programs related to building the capacity of families will continue to focus on programs for both parents and youth. As families undergo change either through divorce, economic misfortune, or just the nature of children growing older, parents need access to additional educational resources. Specific programs will focus on

active parenting, helping children cope with divorce or separation, and financial information for changing economic situations.

4-H will continue to be one of the most active and visible Extension programs for youth. It is estimated that Vermont 4-H activities will reach 8,000 youth and 800 adult volunteers annually in Vermont. With the addition of six new educator positions and a commitment to expanding local programming, it is anticipated that 4-H activities will increase. UVM Extension also will continue to offer training for many of the adult volunteers that support 4-H efforts including club, community service and camping activities.

In its response to welfare reform issues, UVM Extension will expand and support programs that facilitate entry or re-entry into the job market for Vermont adults. In particular, as the number of welfare recipients continues to decline, Extension anticipates an increasing need for life skills/employability education and workplace mentor programs. Other economic-based programs will address increasing individual financial management skills and entrepreneurial opportunities.

Civic Capacity - Build the civic capacity of local officials, citizens, community volunteers and youth by providing strategies & tools to effectively engage people in public work through a variety of programs.

Family Life Education - Improve the family environment by offering education programs to parents, teachers, train-the-trainer volunteers and community leaders to help families deal with communication issues, child rearing concepts, financial management, and time management.

Community and Economic Development - Create healthy communities by improving the ability of individuals, families and community leaders to make and implement effective social, environmental, and economic decisions.

UVM Extension FCRED Programs and Activities

	ng Objective:	Civic Capacity B			a :	
Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Community Planning and Development	Take Charge ReCharge	Four 12-hour community needs assessments	Long	*Communities *Citizens *Volunteers *Local leaders	NH ME	UVM Dept. of Community Development & Applied Economics UVM Dept. of Plant & Soil Science UVM Center for Rural Studies
Leadership Education	Stewardship of the Urban Landscape	35-hour leadership & stewardship program	Mid	*Communities *Citizens *Volunteers *Local leaders		
	4-H Leadership Training	12-hour leadership training plus 4- hour modules delivered in each of 4 regions	Mid	*Adult volunteers *Camp counselors		
	Building Collaborations	*Training based on materials from the National Network for Collaboration (Children, Youth & Families)	Mid	*Adults *Volunteers	OH FL	UVM Center for Rural Studies
	H2O Quality Survival Series	Train teachers in innovative ways to teach water quality education to enhance student learning	Mid	*Youth *Adult Educators *Volunteers		
	Life Skills Education	Model curriculum developed and piloted to 10 adults and 200 children	Mid	*Adult volunteers *Children		
	Community Involvement Project	Workshop & ongoing consultations to help communities upgrade tree stewardship services	Mid	*Communities *Citizens *Volunteers *Local leaders	NH	
	4-HCamp Board Development & Counselor Training	Workshop for 20 camp directors and board members & 60 camp counselors	Mid	*Adult volunteers *Camp directors *Camp board members *Camp Counselors		
	Volunteer Leadership Field Work	Workshop and follow up consultations for 50 adults to practice leadership skills in 4-H Clubs	Mid	*Adult volunteers		

Town Government Program	Municipal Officers Management Seminars	Long	*Local Officials *Citizen Volunteers	UVM Center for Rural Studies
	Town Officers Educational Seminars	Long	*Local Officials *Citizen Volunteers	UVM Center for Rural Studies

Programmin	g Objective:	Civic Capacity B	uilding (Co	ntinued)		
Program	Activity	Description	Duration	Target	Cooperating	Research Connections
				Audience	States	
Leadership	Town	Board of Civil	Long	*Local Officials		
Education	Government	Authority		*Citizen		
(Continued)	Program	Training		Volunteers		
		VT Institute for	Short	*Local Officials		
		Government Fact		*Citizen		
		Sheet Series		Volunteers		

Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Community Planning and Development	# Take Charge communities	2	2	2	2	2
	# Take Charge participants	50-75	50-75	50-75	50-75	50-75
	# People Involved in Take Charge projects	10	10	10	10	10
	#ReCharge communities	2	2	2	2	2
	#ReCharge participants	50-75	50-75	50-75	50-75	50-75
	# People Involved in ReCharge projects	10	10	10	10	10
Leadership Education	# Stewardship of Our Urban Landscape (SOUL) Workshops	1	1	1	1	
	#SOUL Participants	25	25	25	25	
	# 4-H leadership training programs	12	12	12	$\begin{array}{c} 2\\ 50.75\\ 10\\ 2\\ 50.75\\ 10\\ 1\\ 25\\ 12\\ 120\\ 100\\ 10\\ 25\\ 600\\ 60\\ 15\\ 16\\ 2\\ 50\\ \hline \\ 16\\ 2\\ 50\\ \hline \\ 2\\ 8\\ \hline \\ 4\\ 20\\ 60\\ \hline \\ 2\\ 80\\ \hline \\ 1\\ 50\\ 250\\ \hline \\ 12\\ 40\\ 40\\ 4\\ \hline \\ 800\\ 5\\ \hline \end{array}$	12
	# \$-H Leaders trained	120	120	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	120	
	# 4-H Teen Congress participants	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	100			
	# New England 4-H Teen Congress participants	10	10	10	$ \begin{array}{r} 10\\ 1\\ 25\\ 12\\ 120\\ 100\\ 10\\ 25\\ 600\\ 60\\ 15\\ 16\\ 2\\ 50\\ \hline \\ 4\\ 55\\ 550\\ \hline \\ 2\\ 8\\ 4\\ 20\\ 60\\ 1900\\ 2\\ \hline \\ 1900\\ 2\\ \hline \\ 1 \end{array} $	10
	#Citizen Washington Focus participants	25	25	25	25	25
	# Youth participants in 4-H State Day	600	600	600	600	600
	# Day at the Capitol participants	60	60	60	60	60
	# Host families participating in 4-H Japan exchange program		15	15		15
	# Trained 4-H Foundation board members	16	16	16	16	16
	# Presentations on Building Collaborations	2	2	2	2	2
	# Building Collaborations participants	50	50	50	50	50
	# Leadership for Water Quality Survival workshops					
	#Water Quality Survival workshops participants	10	10			
	#Youth reached by Water Quality Survival trained volunteers	200	200			
	# 4-H Life Skills Education Trainings	4	4	4	4	4
	# Trained 4-H Life Skills Educators	40	45	50	55	60
	# Youth reached by 4-H leaders trained in Life Skills Education	300	450	500	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	600
	#Community Involvement Project Workshops	2	2	2		2
	#Community Involvement Project consultations with communities	8	8	$ \begin{array}{c ccccc} 50 & 55 \\ \hline 500 & 550 \\ \hline 2 & 2 \\ 8 & 8 \\ \hline 4 & 4 \\ \hline 20 & 20 \\ \hline \end{array} $	8	
	# 4-H Camp Board and Counselor trainings	4	4	4	4	4
	# 4-H Board members trained				$\begin{array}{c c} 50.75 \\ \hline 10 \\ 2 \\ 50.75 \\ \hline 10 \\ \hline 1 \\ \hline 25 \\ \hline 12 \\ \hline 12 \\ \hline 120 \\ \hline 100 \\ \hline 10 \\ 25 \\ \hline 600 \\ \hline 60 \\ \hline 15 \\ \hline 16 \\ 2 \\ 50 \\ \hline \hline 15 \\ \hline 16 \\ 2 \\ 50 \\ \hline 2 \\ \hline 8 \\ \hline 4 \\ 20 \\ \hline 60 \\ \hline 1900 \\ \hline 2 \\ 8 \\ \hline 1 \\ \hline 50 \\ \hline 2 \\ 8 \\ \hline 1 \\ \hline 50 \\ \hline 2 \\ 55 \\ \hline 1 \\ \hline 1 \\ \hline 50 \\ \hline 2 \\ 50 \\ \hline 1 \\ 1 \\$	20
	# 4-H Camp counselors trained					60
	# Camp youth reached by trained volunteers		1900	1900	1900	1900
	# 4-H Board/Camp counselor newsletters					2
	# Circulation of 4-H Board/Camp counselor newsletters	80	80	80	80	80
	# 4-H Leadership Field Work Orientation & ongoing consultations	1	1	1	1	1
	# 4-H Field Work participants oriented	50	50		50	50
	# Youth reached by Field Work trained 4-H leaders	250	250	250	250	250
	# New 4-H clubs/projects started	10	10	12	12	15
	# 4-H Activities/events planned by volunteers	20	30	30	40	40
	# New 4-H leaders oriented/trained	30	30	30	40	40
	# Municipal Officer Management Seminars (MOMS)	4	4	4		4
	# MOMS attendees	800	800	800	800	800
	# Town Officer Educational Conferences (TOEC)	5	5	5	5	5
	# Board of Civil Authority Trainings (BCA)	1	1	1	1	1
	#BCA attendees	60	60	60	60	60

Program	Impact Measures			Targets							
	•	FY2000	FY2001	FY2002	FY2003	FY2004					
Community Planning and Development	# Take Charge Community Projects	2	2	2	2	2					
	\$ Value of Take Charge Volunteer Time	9600	9600	9600	9600	9600					
	\$ Value Take Charge Project Funds Raised	3000	3000	3000	3000	3000					
	#ReCharge Community Projects	2	2	2	2	2					
	\$ Value of ReCharge Volunteer Time	9600	9600	9600	9600	9600					
	\$ Value ReCharge Project Funds Raised	3000	3000	3000	3000	3000					
Leadership Training	# SOUL Community Projects initiated	5-7	5-7	5-7	5-7	5-7					
1 8	# SOUL project trees planted	12	12	12	12	12					
		20	20	20	20	20					
	\$ Value of 4-H leader volunteer time	y Projects initiated 5-7 5-	57600								
	§ Value ReCharge Project Funds Raised300030003000aining# SOUL Community Projects initiated5-75-75-7# SOUL project trees planted12121212% 4-H trained leaders retained at least 3 years202020§ Value of 4-H leader volunteer time576005760057600§ Value of Teen Congress volunteer time320003200032000§ Value of 4-H New England Teen Congress320032003200volunteer time32000320003200032000% Citizen Washington Focus participants202020% Citizen Washington Focus participants202020% 4-H State Day participants reporting positive505050while speaking experience90202020% 4-H Japan exchange host families reporting greater appreciation of cultural diversity606060§ Value of 4-H Japan host family participation216,000216,000216,000§ Value of funds raised by 4-H Foundation board members25,00025,00025,000% Svalue of funds raised by 4-H Foundation80808080% Value of 4-H Camp Scholarships/Donations20,00025,00030,000% Water Quality Survival skills participants intend to use training808080% 4-H Leaders using [ife skills education303438		32000								
	\$ Value of 4-H New England Teen Congress					3200					
	% Citizen Washington Focus participants completing community leadership/citizenship	20	20	20	20	20					
	% 4-H State Day participants reporting positive public speaking experience	50	50	50	50	50					
	% Day at the Capitol participants adopting	20	20	20	20	20					
	% 4-H Japan exchange host families reporting	60	60	60	60	60					
	\$ Value of 4-H Japan host family participation	216,000	216,000	216,000	216,000	216,00					
		7,200	7,200	7,200	7,200	7,200					
	•	25,000	25,000	25,000	25,000	25,00					
		80	80	80	80	80					
	\$ Value of 4-H Camp Scholarships/Donations	20,000	25,000	30,000	30,000	30,00					
		80	80								
	# 4-H leaders using life skills education	30	34	38	41	45					
	% of 4-H leaders adopting at least one recommended life skills behavior change	75	75	75	75	75					
	% 4-H Life Skills Educator trainees initiate programs										
	\$ raised by volunteers to support 4-H \$ value of volunteer time	6000	6500	7000	7500	8000					
	% 4-H youth in which life skills development is observed	50	50	50	50	50					
	# 4-H projects to enhance the environment	4	4	4	4	4					
	# Community Involvement Project Tree Stewardship Project initiated	8	8	8	8	8					
	#Community Involvement Project communities demonstrating improved capacity to deal with tree issues/projects	10	10	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	10						
	% MOMS participants intend to use training	50	50	50	50	50					
	% TOEC participants intend to use training	50	50	50	50	50					
	% BCA participants intend to use training	50	50	50	50	50					

Duggerar		amily Life Educ		Towart	Coorset	Descende Comment
Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Parent	Children Cope	4-hour court	Long	Volunteer		UVM School of Education
Education	with	mandated training		trainers		
	Separation &	for divorcing		Divorcing		
	Divorce	parents		parents		
	(COPE)	F		F		
	Active	Training	Short	Volunteer	KS	
	Parenting	volunteer		trainers		
		instructors to		Parents		
		teach 12-hour		Teens		
		program on		Children		
		parenting,				
		positive discipline				
	Marriage &	Training	Mid	Volunteer	WY, TX, KS,	
	Couple	volunteer		trainers	MN	
	Education	instructors to		Adults		
		teach 4-hour		Couples		
		relationship				
		education				
		program				
	Bowen Family	5 workshops on	Short	Adults		Vermont Center for Family
	Systems	improving family	SHOIL	Parents		Studies
	Research	dynamics,		Teens		Georgetown Family Center
	Research	communications		Teens		Georgetown Panniy Center
		skills				
State	After school	Youth program	Short	Adult volunteers	IA, ID, NC	UVM Center for Rural
State	programs for	teaching life	Short	Youth	111, 112, 110	Studies
Project/	youth & adult	skills &		Communities		Studies
Expanding	volunteers.	community		Agencies &		
	Linking	volunteerism				
the Caring	Extension	volunteensm		Organizations		
Community						
	professionals					
	with diverse,					
	underserved audiences.					
Financial &	High School	Train HS	Long	Educators	All 50 states	
	Financial	educators to teach	Long	Students	All JU states	
Time				Students		
Management Education	Planning	financial planning				
Education	VT Money	Money	Mid	Adults	NY, NJ, SC,	
	2000 Plus	management			UT, MI, WI	
	20001100	training				
	Babysitting	Youth safety	Mid	Youth		
	Safety	training, financial				
	Program	management				
	1 IOGIUIII	program				
	Brattleboro	Training	Mid	Adult volunteers	KS	
	Mentoring	volunteer mentors		Adults		
	Program	to coach adults in		. 100105		
	1 10grain	transition to				
		employment				
	Getting Ready	Training program	Short	Adult volunteers		
	to Work	to assist limited	SHOL			
	to work	resource adults		Adults		
		transitioning from				
		welfare to the				
		workforce				
	Life Skills	Workshops on	Long	Adult volunteers		
	Education	how to teach life		Educators		
		skills education to		Youth		
	1	youth		1	1	1

Program	Output Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Parent Education	#COPE trainings	2	2	2	2	2
	# COPE trained volunteers	24	24	24	24	24
	# COPE seminars	211	211	211	211	211
	#COPE program participants	2400	2400	2400	2400	2400
	#Marriage/Couples workshops	1				
	#Marriage/Couples participants	20				
	#Marriage/Couples volunteers	10				
	# Active Parenting workshop series	2				
	# Active Parenting trained volunteers	6				
	# Active Parenting program participants	48				
	#Bowen Family Systems workshops	5				
	# Bowen Family Systems program participants	20				
	#Bowen Family Systems research families	100				
State Strengthening	#Communities involved	11	11			
Project/Expanding the Caring Community						
Community	#Extension faculty/staff working with children,	25	25			
	youth and families at risk	25	23			
	#Youth reached through after-school programs	750	750			
	# Adult & teen volunteers	280	280			
Financial & Time	#Babysitting Safety, Financial Management	5	5	5	5	5
Management Education	Workshops					
	#Babysitting Safety adult volunteers trained	5-10	5-10	5-10	5-10	5-10
	#Babysitting Safety youth participants	100	10	100	100	100
	# Getting Ready to Work trainer workshops	1				
	# Getting Ready to Work trained volunteers	10				
	# Getting Ready to Work program participants	10				
	# High School Financial Planning trained educators	45	45	45	45	45
	# High School Financial Planning youth reached by trained educators	1500	1500	1500	1500	1500
	# VT Money 2000 (M2K) Plus program participants	61	61	61		

Program	Impact Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Parent Education	% COPE trained Volunteers facilitating program	100	100	100	100	100
	% COPE program participants intend to use information presented	80	80	80	80	80
	% Marriage/Couples program participants intend to use information presented	80				
	% Active Parenting trained volunteers facilitate program	90				
	% Active Parenting participants intend to use materials presented	80				
	% Bowen Family Systems participants that will change one or more parenting behavior	60				
	% Bowen Family Systems participants that will report improved family dynamics	50				
State Strengthening Project/Expanding the Caring	\$Value volunteer time	70,000	70,000			
Community						
*	\$ Value community matching funds	45,000	45,000			
	% students demonstrating improved academic performance	50	50			
	% students demonstrating increased self-esteem	50	50			
	% students exhibiting at least one positive behavioral change	50	50	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$		
	% Extension faculty engaging diverse, underserved audiences at least monthly	75	75			
Financial & Time Management Education	#Babysitting Safety youth participants intend to use information presented	80	80	80	80	80
	% (Avg) Increase in youth safety understanding	50	50	50	50	50
	% Getting Ready to Work trained volunteers implement program	100				
	% Getting Ready to Work participants intend to use information presented	80				
	% (Avg) Reduction in unplanned expenses of Getting Ready to Work participants	10				
	% (Avg) Reported improvement in financial control of Getting Ready to Work participants	50				
	% (Avg) Reported improvement in time use control of Getting Ready to Work participants	50				
	\$ Value of total net savings of M2K participants	8,330	8,330			
	\$ Value of total net debt reduction of M2K participants	19,200	19,200	19,200		

Program	Activity	Description	Duration	Target Audience	Cooperating States	Research Connections
Workforce &	Community	Assist	Short	Local leaders	RI	
Business	Business	communities in		Citizens		
Decision	Matching	systematically		Small businesses		
Making		identifying				
Education		potential new				
		local businesses				
	International	Marketing/Export	Short	Small businesses		UVM Depts. of Community
	Trade	counseling for				Development & Applied
	Education	Vermont				Economics, Plant & Soil
		businesses				Science, Animal Science
		interested in				
		international trade				
	Workforce	Develop youth	Short	Youth	AllNew	UVM Dept. of Community
	Preparedness	entrepreneurship		Educators	England states	Development & Applied
	Starter Kit	curriculum &			-	Economics
		starter kit for				
		youth 11-13				
	4-HGardening	Train adult	Long	Youth		
	Program	volunteers to offer		Adult volunteers		
	Ū.	gardening				
		programs to 4-H				
		club members				
	Women's	Workshops,	Short	Adults	AllNew	UVM Depts. Of Community
	Agricultural	training, one-on-		Women	England states	Development & Applied
	Network	one counseling to				Economics, Plant & Soil
		individuals				Science
		interested in				UVM Center for Rural
		starting or				Studies
		expanding an				
		agricultural-				
		related business				
	Life Skills	Workshops &	Short	Educators		
	Education	presentations on		Youth		
		how to teach				
		workforce &				
		business life skills				
		to youth				

Programming	Output Measures: Community &	Economic	Developr	nent		
Program	Output Measures		^	Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Workforce & Business Decision Making Education	#Town/Project managers trained in Community Business Matching	50				
8	#International Trade Education workshops	6				
	# International Trade Education workshop participants	230				
	#Electronic Exporting/Trade listservs developed and maintained	2				
	#International newsletter exporting articles	12				
	#Workforce Preparedness Starter Kits delivered to youth	15				
	# 4-H Gardening program workshops	2	2	2	2	2
	# 4-H Gardening Program adult volunteers	20	20	20	20	20
	# 4-H Gardening Program youth participants	120	120	120	120	120
	# 4-H Gardening Program youth participants exhibiting at fairs	20	20	20	20	20
	#Women's Agricultural Network (WagN) workshops	1				
	#WagN participants	25				
	#Life Skills Education workshops	4				

	FY2000	FY2001	FY2002	FY2003	FY2004
#Life Skills Education trained volunteers	50				
# Youth reached with Life Skills Education	80				

Program	Impact Measures			Targets		
		FY2000	FY2001	FY2002	FY2003	FY2004
Workforce &	# New businesses started as a result of	10				
Business Decision Making Education	Community Business Matching					
-	% Community Business Matching participants use new tools to make decisions	10			FY2003 FY2003 80 80 15 15	
	% Avg Increase in Export sales by International Trade Education participants	10				
	% Workforce Preparedness Starter Kit recipients intending to utilize information	80				
	% Workforce Preparedness Starter Kit recipients establishing an enterprise within one year	20				
	% of 4-H Gardening Program participants demonstrating an increased understanding of home gardening	80	80	80	80	80
	% of 4-H Gardening Program participants demonstrating an increased understanding of water quality issues	80	80	80	80	80
	\$ Avg weekly Value of home gardening produce	15	15	15	15	15
	#Women's Agricultural Network participants starting/expanding a business	10				
	% Life Skills Education trained volunteers intend to use training	100				
	% Volunteers demonstrating increased knowledge of life skills education for youth	75			80	
	% Youth reached by Life Skills Educators intend to use information learned	75				

UVM Extension FCRED program evaluation

FCRED faculty and program staff will utilize a variety of program appropriate evaluation methods to assess the effectiveness and impact of their programming efforts. The use of pre- and post-workshop evaluations will continue to be used to assess changes in participant knowledge levels, as well as participant intention to implement recommendations presented. In other evaluation efforts, case studies will provide detailed information on how communities have utilized Extension training and technical assistance to enhance the quality of life of families, community organization and infrastructure, as well as local economic enterprises.

Programs that are linked to national CSREES initiatives will continue to cooperate with national evaluation efforts. For example, Vermont 4-H is in the process of participating in the National 4-H impact assessment study. Results of this evaluation will help strengthen 4-H programming throughout the state. Vermont's State Strengthening/Expanding the Caring Community program will continue to assess its effectiveness and impact through the expertise provided by on-campus research collaborators. Results of this evaluation will help to guide programming development and implementation to effectively reach and empower Vermont's families and

communities with the resources and skills to achieve and maintain a quality of life that is safe, productive, healthy, and fulfilling.

The FCRED team has developed a five-year evaluation strategy that identifies when specific team priorities will be evaluated in a comprehensive manner. This evaluation schedule is shown below:

FCRED Team Evaluation Schedule (FY2000-FY2004)					
Team Priority	Program	Fiscal Year			
Civic Capacity	Community Planning & Development	2004			
	Leadership Education	2003			
	Town Government Program	2002			
Family Life Education	Parent Education	2001			
	State Strengthening/ Expanding the Caring	2000			
	Community				
	Financial and Time Management	2001			
Community & Economic	Workforce & Business Decisionmaking	2002			
Development	Education				

FCRED Stakeholders

The Family & Community Resources & Economic Development Curriculum Team works with a ten member Advisory Council. The Council members have varied backgrounds and bring a diverse perspective to discussions and decision-making. The Council meets twice a year and additionally receives appropriate information by mail and telephone. Each year they have provided advise related to programs and helped to set priorities for the team.

The process used to set priorities begins with the Advisors establishing and weighting criteria to evaluate Extension education programs. For the FY2000 to FY2004 program, seven Advisors participated in the process. They rated the criteria as follows:

Potential impact	.198
Resource availability/accessibility	.170
Diverse audiences	.166
Program innovation	.166
Customer demand	.162
Collaboration potential	.138
Total:	1.000

The Advisors also rated each program objective based on its potential for meeting the criteria. Those results were then tallied using the weighted criteria. The overall weighted ratings follow:

Family Life Education	58.71			
Civic Capacity	56.98			
Community & Economic Development	54.26			
Interestingly, the non-weighted ratings were similar:				
Family Life Education	50.14			
Civic Capacity	48.57			

Community & Economic Development 46.42

Advisors provide support and feedback in a variety of ways. One member (a banker) was not only supportive of the Take Charge and ReCharge program when it was conducted in his community; but he also shared the results of that program opportunity at a statewide dissemination conference in April of 1998. Another member (a consultant) taught a class on grant writing for one of the leadership programs. Another member (a retired educator) is also on the Board of Directors for the Vermont Institute for Government, which provides expertise and financial resources to support aspects of the town government program. The team also has a representative from the Department of Education, who has been able to provide linkages with Vermont's relatively new "Framework of Standards and Learning Opportunities" and the 4-H Life Skills program. Each member brings resources in one form or another to the Family & Community Resources & Economic Development program.

UVM Agricultural Experiment Station FCRED Research

Research in community and family resources will continue to focus on creating economic development opportunities for rural communities. In addition to conducting a variety of business and product marketing studies, University of Vermont faculty are analyzing effective rural development strategies that optimize community-business matches. This particular research is significant in that its approach includes community involvement both in quantifying assets and goals for economic development, and in determining best short- and long-term strategies.

Quality of life research will continue to address factors influencing family and individual economics including the co-residence of elders with adult children. In cooperation with the Vermont Department of Aging and Disabilities, new research is being initiated in building quality community-based long-term care systems for disabled adults and elder citizens. Additional research is analyzing those factors affecting drug use among rural youth. Results of these studies will provide valuable insight in the development of specific programs and public policies that impact all aspects of communities.

Other noteworthy research includes multi-disciplinary collaborations connecting agricultural production and marketing with economic development expertise. Faculty are working together to assess federal dairy policy and price transmission in the New England and U.S. dairy markets. Other researchers are conducting an economic analysis of wholesale versus market diversified apple orchards in Vermont. Results of these and other research collaborations will provide useful information to producers and consumers alike, as the Vermont agricultural industry addresses the many challenges of an increasingly global world market place.

The table below describes the community and economic development research that has been approved and/or funded through the Vermont Agricultural Experiment Station's competitive Hatch process. Successful Hatch proposals may be approved and awarded funding for up to three years.

Research Title	Current Award Duration	Target Audience or Commodity	Extension Linkages	
Study on the contribution, linkages of agriculture, & tax policy impacts on the tourism industry in Vermont	Mid	* Policy makers * Local leaders * Tourism-based businesses	* Vermont tourism industry conference	
Economic analysis of wholesale vs. market diversified apple farms in Vermont	Short	*Apple producers	* UVM Apple Team * Virtual Orchard website	
Building quality community based long term care systems	Mid	* Policy makers * Local leaders * Long-term care providers		
Census 2000 in Vermont, an economic and demographic trend analysis	Short	* Policy makers * Communities * Local leaders * Citizens * Nonprofit organizations	* ExtensionTake Charge & ReCharge programs * Extension Local Government Programs	
Impact of the Seal of Quality and Vermont Makes it Special Labels on Buyer Behavior	Short	* Policy makers * Dairy producers * Dairy processors		
Effective Rural Development Strategies that Optimize Community-Business Matches	Short	* Local leaders * Small business operators * Entrepreneurs * Policy makers	* Extension Community Business Match program * Extension community development specialists	
Growing Rural Entrepreneurs: Nontraditional Trade and Rural Community Development	Short		* Women in Agriculture Network * UVM Center for Sustainable Agriculture	
Potential Opportunities of Producing & Marketing High Quality Milk	Short	* Policy makers * Dairy producers * Dairy processors		

Vermont Agricultural Experiment Station Competitively Approved/Funded Research in Community and Economic Development

UVM Extension and Agricultural Experiment Station Resource Allocation

Human Resources

Goal 5: Economic	FY2000	FY2001	FY2002	FY2003	FY2004
Opportunity					
Extension:	11.52	11.52	11.52	11.52	11.52
Professional FTEs					
Extension:	6.0	6.0	6.0	6.0	6.0
Paraprofessional FTEs					
Research:	2.28	2.28	2.28	2.28	2.28
Professional FTEs					
Research:	1.5	1.5	1.5	1.5	1.5
Paraprofessional FTEs					

Fiscal Resources

Goal 5: Ec	onomic	FY2000	FY2001	FY2002	FY2003	FY2004
Opportuni	ty					
Extension	Federal	500,275	500,275	500,275	500,275	500,275
Dollars						
	State	500,275	500,275	500,275	500,275	500,275
	Total	1,000,550	1,000,550	1,000,550	1,000,550	1,000,550
Research	Federal	113,571	113,571	113,571	113,571	113,571
Dollars						
	State	161,926	161,926	161,926	161,926	161,926
	Total	275,497	275,497	275,497	275,497	275,497

UVM Extension and Agricultural Experiment Station Total Allocated Resources

The following two tables summarize the fiscal and human resources marshalled by the University of Vermont Extension and Vermont Agricultural Experiment Station in addressing the five National Goal Areas as defined by the Agricultural Research, Education and Extension Act of 1998 (AREERA). Human resources are defined as fulltime equivalents (FTEs) for faculty (professional) and technical staff (paraprofessional). Fiscal resources represent an accounting of those federal dollars (Smith/Lever (b), (c), and Hatch) and State of Vermont matching dollars as required by AREERA.

Human Resources	FY2000	FY2001	FY2002	FY2003	FY2004
Extension:	43.35	43.35	43.35	43.35	43.35
Professional FTEs					
Extension:	8.40	8.40	8.40	8.40	8.40
Paraprofessional FTEs					
Research:	18.94	18.94	18.94	18.94	18.94
Professional FTEs					
Research:	16.76	16.76	16.76	16.76	16.76
Paraprofessional FTEs					

Fiscal Res	ources	FY2000	FY2001	FY2002	FY2003	FY2004
Extension	Federal	1,477,696	1,477,696	1,477,696	1,477,696	1,477,696
Dollars						
	State	1,477,696	1,477,696	1,477,696	1,477,696	1,477,696
	Total	2,955,392	2,955,392	2,955,392	2,955,392	2,955,392
Research	Federal	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Dollars						
	State	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
	Total	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000

Multi-State Activities

As part of the national land grant system, the University of Vermont Extension and Agricultural Experiment Station are involved in a variety of multi-state outreach and research activities that address the five national goal areas.

Agriculture. In the area of competitive agriculture, UVM researchers are continuing long-term collaborations with Cornell to develop and field test new apple cultivars that will eventually improve the hardiness and quality of Vermont's apple crop. UVM Extension, as a part of the UVM Apple Team, plays a significant role in connecting apple growers to ongoing research and up-to-date information resources. UVM-hosted Internet websites are becoming an increasingly effective method for distributing technical and marketing information to apple growers within Vermont and beyond the state's borders. Other multi-state collaborations include:

- Working with New Hampshire to plan, teach and evaluate agricultural business management courses.
- Organizing an annual dairy herd management conference with colleagues from Connecticut, New Hampshire and Maine.
- Participating in the New England Green Pastures program to recognize outstanding New England farmers (Rhode Island, Maine, Connecticut, New Hampshire, and Massachusetts).
- Developing and distributing vegetable management guides and small fruit pest management information as part of the New England Vegetable and Berry Extension Consortium (with Maine, Connecticut, New Hampshire, and Massachusetts).
- Conducting soybean field trials and developing information resources with experts from Maine.

Agricultural research faculty will continue to contribute their expertise in areas defined by active regional research projects including:

- Organizational and Structural Changes in the Dairy Industry (NE-177)
- Multi-Disciplinary Evaluation of New Apple Cultivars (NE-183)
- Conservation and Utilization of Genetic Resources (NE-009)
- Regulation of Nutrient Use in Food Producing Animals (NE-148)
- Mastitis Resistance to Enhance Dairy Food Safety (NE-112)

Food Safety. UVM researchers will continue to pursue the development and maintenance of multi-state collaborations in the area of food safety. The states of the Northeast Region share many attributes: small geographic size, declining manufacturing industries, growing service and tourism-related industries, and an agricultural heritage that is threatened or in decline. Of particular interest is the growing industry of specialty food processing which is establishing a significant niche in the value-added agricultural products market. The region's food industry is generally characterized by small and medium sized operations producing a variety of specialty foods. The tourism industry plays a major role in all of the state's economies and employs more than several thousand people, many in seasonal operations, and many in operations where food is processed and

shipped or served to customers. Dean Catherine W. Donnelly serves as administrative advisor to NEREAP-4, the northeast regional food safety project which integrates teaching, extension and research. The northeast deans have collaboratively funded this effort.

For the past several years, UVM Extension food safety specialists have collaborated with other New England states on a variety of initiatives funded by USDA. With limited personnel and financial resources, it is to each state's advantage to work toward cooperative programming that augments each of the partner's resources allowing them to make greater impact.

Listed below are some of Extension's collaborative New England food safety efforts. Base funding continues to sustain these programs as they are still being implemented by UVM Extension nutrition, food safety and health faculty and staff.

- SAFE I (Safety Awareness in the food Environment), University of New Hampshire (UNH) and University of Vermont (UVM). This project involved the development of a food safety and sanitation curriculum geared to food managers in the food service industry and the publication of the Risky Business Newsletter (this newsletter currently has a mailing list of 6000 food managers in NH/VT). The curriculum was just revised and reprinted and continues to be used extensively in NH and VT to train food service personnel.
- SAFE II This project involved UNH, University of Connecticut (UCONN), University of Rhode Island (URI) and UVM. It involved the development of a food safety and sanitation curriculum geared to the volunteer food service worker (i.e. the chicken pie supper people). In 1997 this curriculum was promoted in the a national publication entitled Food Protection and in 1998 was endorsed by the Conference for Food Protection (CFP), the Federal Drug Administration (FDA), Food Safety and Inspection Service (FSIS), USDA, CSREES as the training manual to be used nationally to train volunteer food service workers and managers of temporary food establishments.
- The New England Food Safety Project. This involved the food safety contacts from all the six New England States. The focus for this project was the specialty or small food producer. A HACCP based curriculum for small food producers and a newsletter, which was distributed to all specialty food producers in New England, was produced under the direction of the project coordinator housed a UME. Five regional HACCP workshops for small and specialty food producers in New England were held. Additional workshops are anticipated in the future as needed with support from all partner institutions.
- A Food Safety Hotline for consumers, housed at URI but accessible to all New England residents, has been established and is supported through base dollars.
- UVM Extension food safety specialists with their URI counterparts have developed and piloted a curriculum for high schools that uses a community service learning methodology to teach food safety.
- UCONN, UVM, UNH and URI joined forces to develop HACCP workshops for Cider producers in New England. Future collaborative workshops are anticipated.

• In collaboration with UCONN Extension faculty, UVM food safety specialists have developed and field tested a food safety curriculum for 4H youth entitled "Food, Flies and Fungus." The curriculum is based on the experiential learning methodology.

In 1998 and 1999, UVM Extension faculty expanded their collaborative scope to include the land grant institutions in New York, New Jersey and Pennsylvania. The Cornell Fruit and Vegetable Project includes all the land grant colleges in the northeast including Vermont. The goal for this project is to reduce microbial contamination on fruit and vegetables produced in the Northeast. Contingent on funding, in 1999 these activities will be expanded to include food safety projects with Wisconsin, Alabama and West Virginia.

Natural Resources and Environmental Management. Multi-state activities in this area will continue to focus on the important linkages between productive agriculture and wood products industries and the protection and maintenance of environment quality. Current activities include:

- Working with Massachusetts and Virginia on a program addressing issues of harvesting, manufacturing and marketing of character marked wood furniture.
- Continued networking, development and sharing of educational program information with colleagues from Connecticut regarding farm-based tourism.
- Working with experts from Massachusetts and New Hampshire to provide courses, internships and grower meetings regarding vegetable and small fruit integrated pest management.
- Participation in a plant diagnostics clinic with New Hampshire, New York and Massachusetts in weed, insect and disease identification and recommendations for pest management strategies.

Family and Community Development. UVM Extension is continuing active participation in the Children, Youth and Families at Risk (CYFAR) initiative funded by CSREES/USDA. The CYFAR initiative has linked Extension and research faculty from virtually every state in the nation. Internet-based electronic networks of programming and technical information provide faculty with access to technical assistance and support in the development and assessment of community programs that address locally defined quality of life issues for children, youth and families. As active members of the National Network for Collaboration and the National Network for Family resiliency, UVM Extension faculty members provide training and support to other land grant institution colleagues.

Integrated Activities

An effective method of integrating research and Extension activities at the University of Vermont is through the split appointment of faculty. At present there are faculty with split appointments in the following departments:

- Animal Sciences
- Community Development & Applied Economics
- Plant & Soil Science
- Nutrition & Food Science

In addition to teaching and research, faculty members are assigned to Extension curriculum/program teams and play active roles in developing and implementing outreach programs.

In the area of agriculture, Vermont has developed an integrated orchard management approach in which horticultural and pest management aspects have been interwoven in extension and research activities. The UVM Vermont Apple Program emphasizes a team approach. The team includes a pomologist, an IPM specialist, qualified technical personnel, and graduate and undergraduate students. The program features one-on-one interactions with apple growers, orchard demonstrations, meetings, workshops, publications, active research in commercial orchards, and development of Internet web sites for education and information delivery. The UVM Apple Team provides the scientific and technical expertise necessary to help apple growers remain competitive in local, national and international markets while maintaining a sustainable agricultural system.

To encourage greater collaboration and integration between UVM research and Extension faculty, a pool of targeted funds is in the process of being developed to support a competitive grant proposal process. Both UVM Extension and the Vermont Agricultural Experiment Station will put \$150,000 in the Vermont Research and Extension Competitive Grants Program (VRECGP) for a fund total of \$300,000 over the five-year plan of work period. The timeline for development, implementation and assessment of this research initiative is as follows:

- FY2000 Development of award guidelines, review and administrative procedures
- FY2001 First round of 3-year awards
- FY2002 Second round of 3-year awards
- FY2003 Award monitoring and assessment of research program effectiveness
- FY2004 Final assessment of research effectiveness and impact

Research proposals will be merit and peer reviewed by a panel consisting of up to three faculty with Agricultural Experiment Station appointments, three extension faculty, and three stakeholders including representation from the State Advisory Council. Eligible research proposals will be clearly linked to the five national goal areas and will address timely issues relevant to the citizens of Vermont. In addition, preference will be give to those proposals that are relevant to the activities conducted and or supported by at least of one of UVM's centers of excellence which include: Northeast Dairy Foods Research Center; Food Science Center; Center for Sustainable Agriculture; Center for Rural Studies; Proctor Maple Research Center; and the Vermont Water Resources and Lake Studies Center.

UVM Extension Merit Review

A comprehensive system of state, regional, and curriculum advisors has contributed greatly to the ongoing, informal review of University of Vermont Extension programming. In response to AREERA, a more formal merit review of outreach activities was conducted in May 1999. Two reviewers from each of UVM Extension's four curriculum/program teams' advisory groups were selected to systematically review all proposed curricula. Reviewers were asked to rate each curriculum plan according to the following criteria:

- Impact--the potential to have a measurable, positive impact on Vermonters.
- Resource availability/accessibility--the plan identifies the necessary resources (people, dollars, curricula) to implement programs successfully.
- Reaching diverse audiences--potential for programs to meet the needs of diverse, underserved audiences.
- Customer demand--programs are linked to clearly articulated customer needs.
- Collaboration--potential for collaboration between Extension and research, with other UVM Departments, or with other institutions.
- Innovation--programs are unique, not being done, or done well by others.

Members of the 1999 Review Team included:

- Liz Slayton, Vermont Senator Patrick Leahy's Office
- Sue Clark, Vermont Department of Education
- Phil Benedict, Vermont Department of Agriculture, Food & Markets
- Enid Wonnacott, Northeast Organic Farmers Association
- Ed Larson, Vermont Wood Products Industry
- Ann Street, Vermont Department of Education--Family & Consumer Sciences/Human Services Division
- Bill Jewell, Landscape Architect, Vermont Act 250 Coordinator
- Claire Ayer, Vermont Association of Conservation Districts

Results of the merit review process are shared with members of the UVM Extension program management team that includes the chairs of on campus and regional units and the curriculum/program teams.

Vermont Agricultural Experiment Station Peer Review

The Vermont Agricultural Experiment Station awards Hatch funding annually through a competitive, rigorous peer review process. Reviewers represent faculty from a variety of disciplines. Proposals are judged in the following areas:

- Problem Statement--Is the problem well justified? Will this project enhance the capacity of the VT-AES to attract new resources or to generate new knowledge?
- Importance of the research to Vermont.
- Scientific and Technical Feasibility--Are the objectives clear? Appropriateness of the methods to meet the proposed objectives? Are the investigators qualified to perform the proposed work?
- Overall assessment of scientific merit.
- Past record of accomplishment of P.I.(s) and/or potential for future success.
- Budget Justification.
- Potential for timely application or transfer of results.

This review process is for all Hatch research funds including regional research projects. Proposals may be approved with or without funding. Approved proposals are then sent to USDA/CSREES for final approval at the federal level. A copy of Hatch proposal review guidelines is appended to this report.

Since the implementation of this competitive review process in 1994-1995, the Vermont Agricultural Experiment Station has witnessed a marked increase in the quality research proposals. In addition, research faculty have improved greatly their ability to leverage other competitive research funds.